where Science meets humanity

Investor R&D Day

September 21, 2021



Forward-looking statements

This presentation and the discussions during this conference call contain forward-looking statements, including statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, relating to: our strategy and plans; potential of, and expectations for, our commercial business and pipeline programs; capital allocation and investment strategy; clinical development programs, clinical trials, and data readouts and presentations; risks and uncertainties associated with drug development and commercialization; regulatory discussions, submissions, filings, and approvals and the timing thereof; the potential benefits, safety, and efficacy of our and our collaboration partners' products and investigational therapies; the anticipated benefits and potential of investments, collaborations, and business development activities; our future financial and operating results; 2021 financial guidance; plans relating to share repurchases. These forward-looking statements may be accompanied by such words as "aim," "anticipate," "believe," "could," "estimate," "expect," "forecast," "goal," "intend," "may," "plan," "potential," "possible," "prospect," "will," "would," and other words and terms of similar meaning. Drug development and commercialization involve a high degree of risk, and only a small number of research and development programs result in commercialization of a product. Results in early-stage clinical trials may not be indicative of full results or results from later stage or larger scale clinical trials and do not ensure regulatory approval. You should not place undue reliance on these statements or the scientific data presented.

These statements involve risks and uncertainties that could cause actual results to differ materially from those reflected in such statements, including: our dependence on sales from our products; uncertainty of long-term success in developing, licensing, or acquiring other product candidates or additional indications for existing products; failure to compete effectively due to significant product competition in the markets for our products; failure to successfully execute or realize the anticipated benefits of our strategic and growth initiatives; difficulties in obtaining and maintaining adequate coverage, pricing, and reimbursement for our products; our dependence on collaborators, joint venture partners, and other third parties for the development, regulatory approval, and commercialization of products and other aspects of our business, which are outside of our full control; risks associated with current and potential future healthcare reforms; risks related to commercialization of biosimilars; failure to obtain, protect, and enforce our data, intellectual property, and other proprietary rights and the risks and uncertainties relating to intellectual property claims and challenges; the risk that positive results in a clinical trial may not be replicated in subsequent or confirmatory trials or success in early stage clinical trials may not be predictive of results in later stage or large scale clinical trials or trials in other potential indications; risks associated with clinical trials, including our ability to adequately manage clinical activities, unexpected concerns that may arise from additional data or analysis obtained during clinical trials, regulatory authorities may require additional information or further studies, or may fail to approve or may delay approval of our drug candidates; the occurrence of adverse safety events, restrictions on use with our products, or product liability claims; risks relating to the distribution and sale by third parties of counterfeit or unfit versions of our products; risks relating to the use of social media for our business; risks relating to technology failures or breaches; risks relating to management and key personnel changes, including attracting and retaining key personnel; failure to comply with legal and regulatory requirements; the risks of doing business internationally, including currency exchange rate fluctuations; risks relating to investment in our manufacturing capacity; problems with our manufacturing processes; fluctuations in our effective tax rate; the direct and indirect impacts of the ongoing COVID-19 pandemic on our business, results of operations, and financial condition; fluctuations in our operating results; risks related to investment in properties; the market, interest, and credit risks associated with our investment portfolio; risks relating to share repurchase programs; risks relating to access to capital and credit markets; risks related to indebtedness; change in control provisions in certain of our collaboration agreements; environmental risks; and any other risks and uncertainties that are described in other reports we have filed with the U.S. Securities and Exchange Commission (SEC).

These statements are based on our current beliefs and expectations and speak only as of the date of this presentation. We do not undertake any obligation to publicly update any forward-looking statements.

Investor R&D Day Agenda

Introduction	Michael Hencke Investor Relations
Opening Remarks	Michel Vounatsos Chief Executive Officer
Biogen R&D Strategy	Alfred Sandrock, Jr., M.D., Ph.D. Head of Research & Development
A Leading Alzheimer's Disease	Samantha Budd Haeberlein, Ph.D. Head of Neurodegeneration Development
Clinical Portfolio	Lynn Kramer, M.D. Chief Clinical Officer, Neurology Business Group at Eisai Co., Ltd.
New Innovations for	Mona Kotecha, M.D. Senior Medical Director
Neuropsychiatric Diseases	Jim Doherty, Ph.D. Chief Research Officer, Sage Therapeutics
Building an ALS Portfolio	Toby Ferguson, M.D., Ph.D. Head of Neuromuscular Development
Novel Therapeutic Approaches for Stroke	Josh Bell, M.D., Ph.D. Medical Director
Advancing a Late-stage Lupus Pipeline	Nathalie Franchimont, M.D., Ph.D. Head of MS & Immunology Development
Closing Remarks	Alfred Sandrock, Jr., M.D., Ph.D. Head of Research & Development



Additional recorded presentations available on demand

Research: Building the Pipeline of the Future

Chris Henderson, Ph.D. Head of Research Alzheimer's Disease Research Portfolio

Dominic Walsh, Ph.D. Head of the Neurodegeneration Research Unit **MS Portfolio**

Jerome Hanna, MB BCh Senior Medical Director Human Genetics A "Human First" Drug Discovery Pipeline

Sally John, Ph.D. Head of Translational Biology

Biogen Gene Therapy

Junghae Suh, Ph.D. Head of Gene Therapy Accelerator Unit Biomarkers

John Beaver, Ph.D. Head of Biomarkers Biogen Digital Health (BDH)

Martin Dubuc Head of Biogen Digital Health

Shibeshih Belachew, M.D., Ph.D. Head of Biogen Digital Health Sciences

James Williams, Ph.D. Head of Biogen Digital Health External Innovation & Alliances Movement Disorders at Biogen

Tien Dam, M.D. Head of Movement Disorders

Carole Ho, M.D. Chief Medical Officer & Head of Development, Denali Therapeutics

Biotherapeutics and Medicinal Sciences at Biogen

Anabella Villalobos, Ph.D. Head of Biotherapeutic and Medicinal Sciences

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Opening Remarks

Michel Vounatsos Chief Executive Officer R&D Day September 21, 2021



Tremendous unmet needs impacting millions of patients



Alzheimer's Disease

- #1 neurodegenerative disease
- > 30M patients worldwide



- ~260M depression patients worldwide
- >700,000 suicides annually



Neuropathic Pain

Amyotrophic Lateral Sclerosis < 5 years average life expectancy



5–10% of adults have chronic

pain with neuropathic features





Stroke

Ophthalmology

• 5th leading cause of death in the U.S.

 Up to 200,000 patients with inherited retinal disorder in the U.S.

Lupus

 ~4M people with SLE and ~2M with CLE worldwide: disproportionately impacts people of color

Parkinson's Disease

- #2 neurodegenerative disease
- ~10M patients worldwide



Multiple Sclerosis

 >1M treated patients, but no ability to completely halt or reverse disease progression



Neurodevelopmental Disorders

Orphan diseases with no treatment and lifetime disability

Biosimilars

· Enabling and improving access to advanced care for >100 million of patients with auto-immune and ophthalmology disorders treatable with biologics

Source: Lancet Neurology, 2017; World Health Organization; The ALS Association; American Heart Association; Biogen, data on file. Biogen data on file; SLE = systemic lupus erythematosus; CLE = cutaneous lupus erythematosus

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Neuroscience is an area with significant unmet needs, representing a compelling value creation opportunity

- 2 Biogen is the leader in neuroscience with a robust and diversified portfolio across disease areas and therapeutic modalities
- 3 The science is breaking, potentially de-risking neuroscience and providing an opportunity for early and targeted treatments towards prevention
- **4** Biogen's strong talent and specialized expertise in neuroscience enable us to leverage the interconnectivity and shared biology across diseases
- 5
- Biogen's pipeline has matured with multiple near and mid-term opportunities to deliver new therapies



Neuroscience is at an inflection point



Biomarker Advances

Global market for **neurological biomarkers** is projected to nearly **double by mid-2020s**¹

Clinical Development Productivity

~30% projected relative
 increase in Neurology clinical development productivity (2018-2023)²



~1,700 neurological monogenic diseases presents a significant opportunity for genetically targeted modalities³



2020: Record-breaking funding (~\$7.5B) and upfront partnering (~\$4B) payments in Neuro⁴



Improved **patient** segmentation via 'omics gives potential to **precision medicine** in complex neurological disorders



Advance of **blood brain barrier** crossing technologies increases ability to **direct drug to target in CNS**



Digital / Data

Generation of massive clinical datasets with AI technologies unlocking deeper insights with greater efficiency

Sources: 1. Grand View Research, "Neurological Biomarkers Market Size, Share & Trends Analysis Report", Oct 2019; 2. IQVIA, "The Changing Landscape of R&D", Apr 2019; 3. Chen et. al., "Rethinking monogenic neurological diseases", BMJ 2020; 4. NI Research, "NeuroLicensing 2021", Feb 2021





Biogen is a pioneer in neuroscience

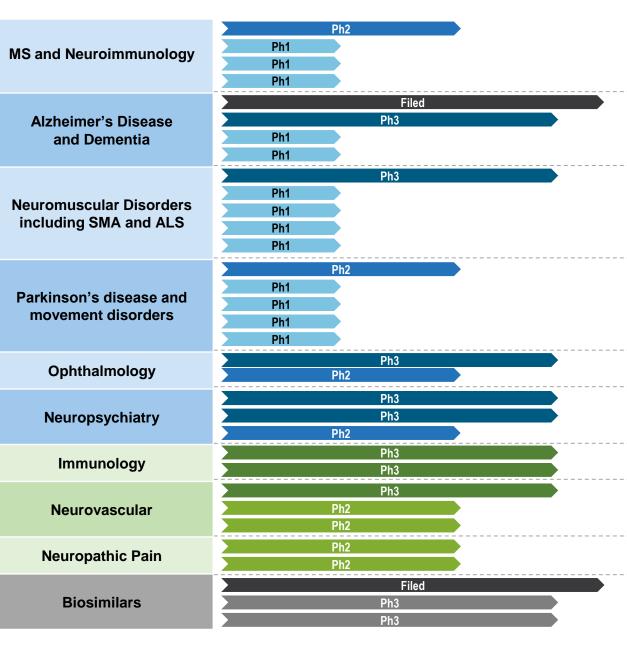




Leading in neuroscience with a robust and diversified portfolio

Progress since 2017

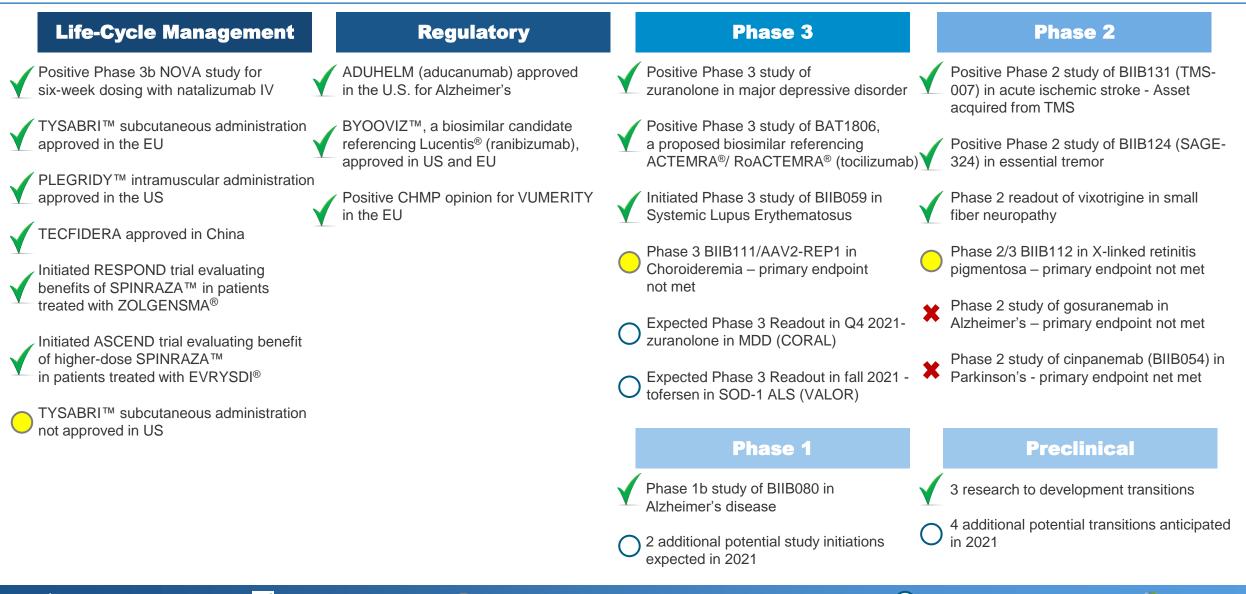
33	Clinical programs
25	New clinical programs
12	Programs in Phase 3 or filed, including aducanumab in E.U. and Japan
27	Business development deals



MS = multiple sclerosis; SMA = spinal muscular atrophy; ALS = amyotrophic lateral sclerosis

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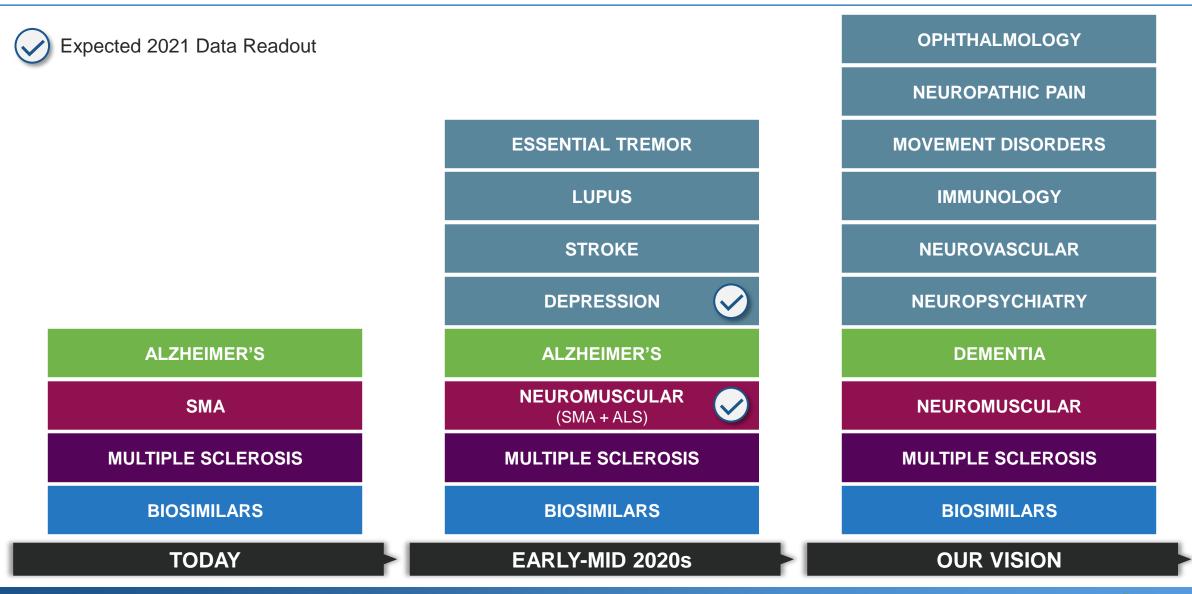
2021 - a transformational year with multiple milestones



Evaluating Next Steps

Biogen

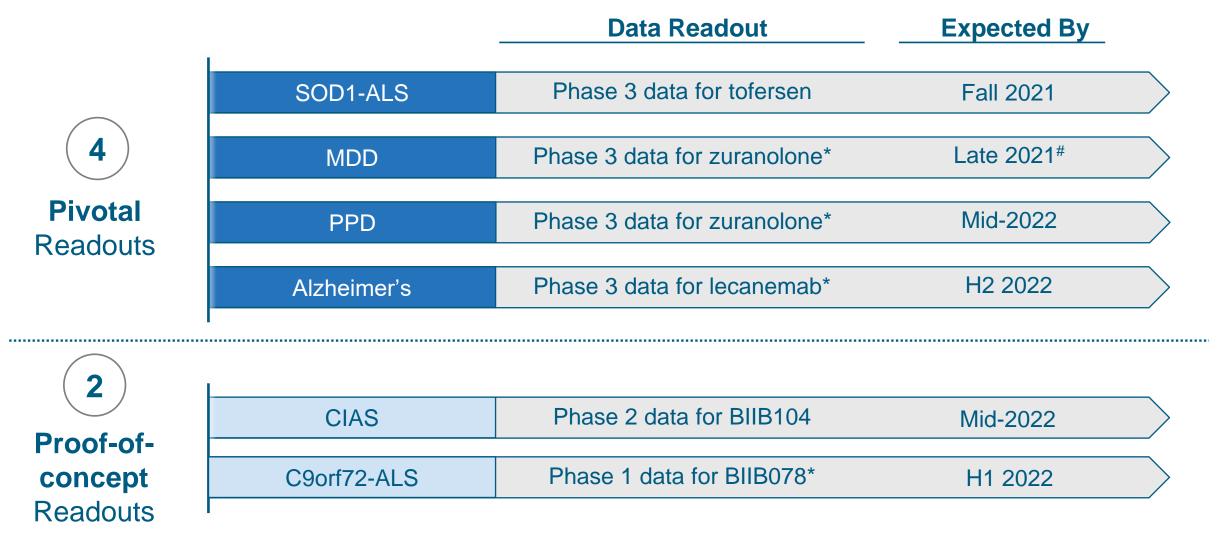
Continuing to build a multi-franchise portfolio



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6 key readouts expected by end of 2022 across a diversified neuroscience portfolio



* Collaboration program; # Data from the CORAL Study for rapid response therapy in MDD when co-initiated with standard antidepressant therapy; ALS = amyotrophic lateral sclerosis; MDD = major depressive disorder; PPD = postpartum depression; CIAS = cognitive impairment associated with schizophrenia

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Biogen R&D Strategy

Alfred Sandrock, M.D., Ph.D. Head of R&D R&D Day September 21, 2021



Why neuroscience? Why now?



There is no greater unmet need

The time is ripe for advances





Disease Understanding



New Modalities



Improved Measurement



Patient Selection



Enhanced Regulatory Science





How we mitigate the risk of neuroscience drug development



THE HOW

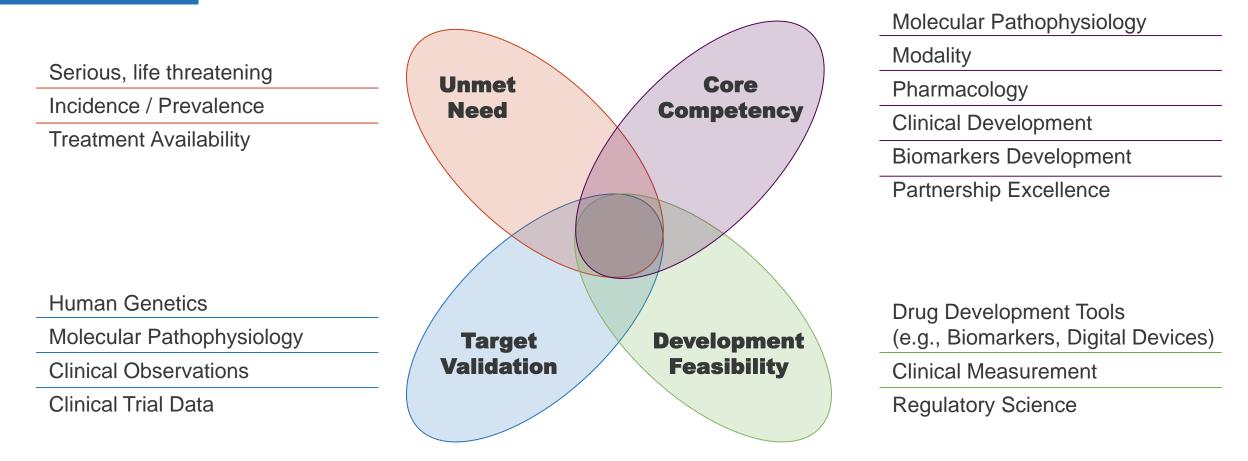
Choosing the right discovery & development programs

Improving the drug development methodology



Choosing the right discovery / development programs:

THE WHAT



Multiple strategic partnerships and M&A to bolster our portfolio and capabilities

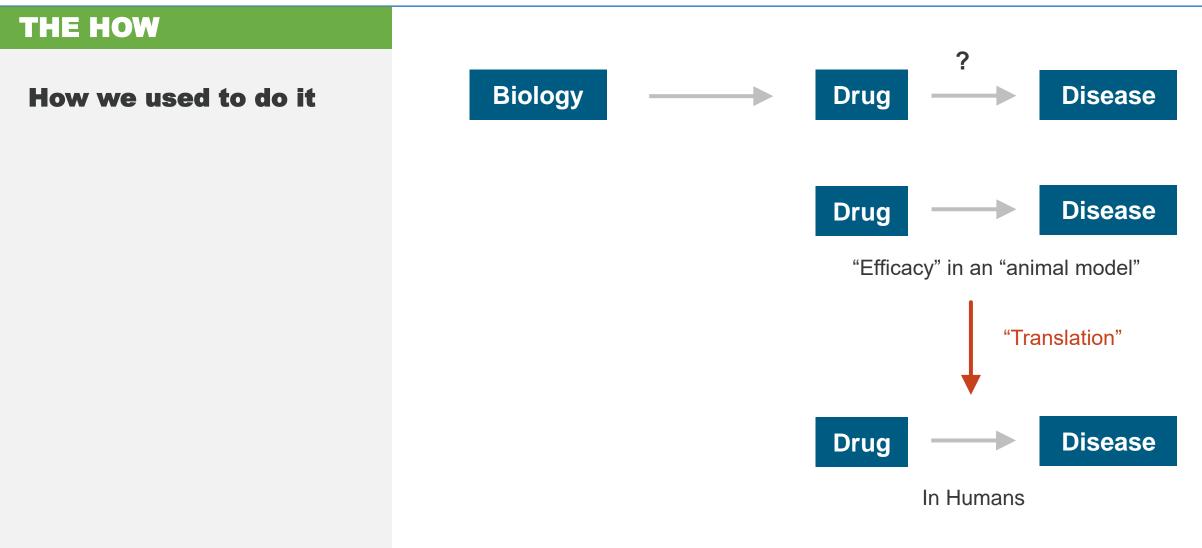
Not an exhaustive list Includes strategic partnerships and M&A executed between 1995 – August 2021

Marketed assets		Clinical	Clinical programs		Pre-clinical programs		Platform capabilities	
IONIS	SMA	Eisai	Alzheimer's Disease	SKYHANK THERAPEUTICS	Neuromuscular (SMA), Multiple Sclerosis	MIRIMUS	miRNA scaffolds	
Alkermes	Multiple Sclerosis	Sage Therapeutics [™]	Depression, Essential Tremor		Alzheimer's Disease, Parkinson's Disease,		CRISPR / Cas – gene editing cargo	
	Alzheimer's		Parkinson's Disease		Neuromuscular, other indications		tech	
Eisai	Disease		Immunology	ReboRNA Reborna Biosciences .Inc.	Neurological diseases	ceveco	High yield producer cell lines for GT manufacturing	
neurimmune	Alzheimer's Disease	* INNOCARE	Multiple Sclerosis	ENTRY OF PENNEN	Neuromuscular (SMA)	Sin Capsigen	Novel AAV capsids	
SAMSUNG	Biosimilars –	SAMSUNG BIOEPIS	Biosimilars – Ophthalmology	Atalanta	Huntington's Disease	Shoabaiden		
BIOEPIS	Immunology	·····································	Biosimilars – Immunology	ViGeneron	Ophthalmology	GINKGO BIOWORKS	Enhanced AAV production for GT manufacturing	
Genentech	Immunology and Oncology	IONIS	Multiple disease	Massachusetts Eye and Ear	Ophthalmology		5	
			areas	CATALYST	Ophthalmology			
		nightstar	Ophthalmology	C4 Therapeutics	Multiple Sclerosis			
			Neuropathic Pain		Huntington's Disease Alzheimer's Disease			
where								

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Biogen 18

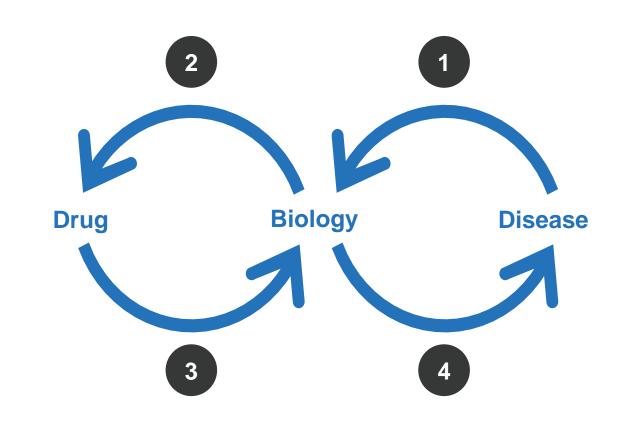
Improving the drug development methodology



Improving the drug development methodology

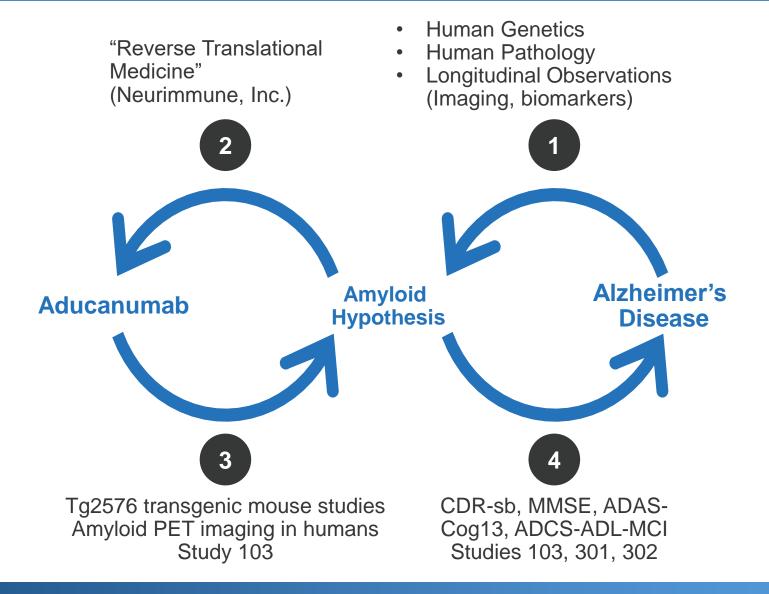


Biogen's approach



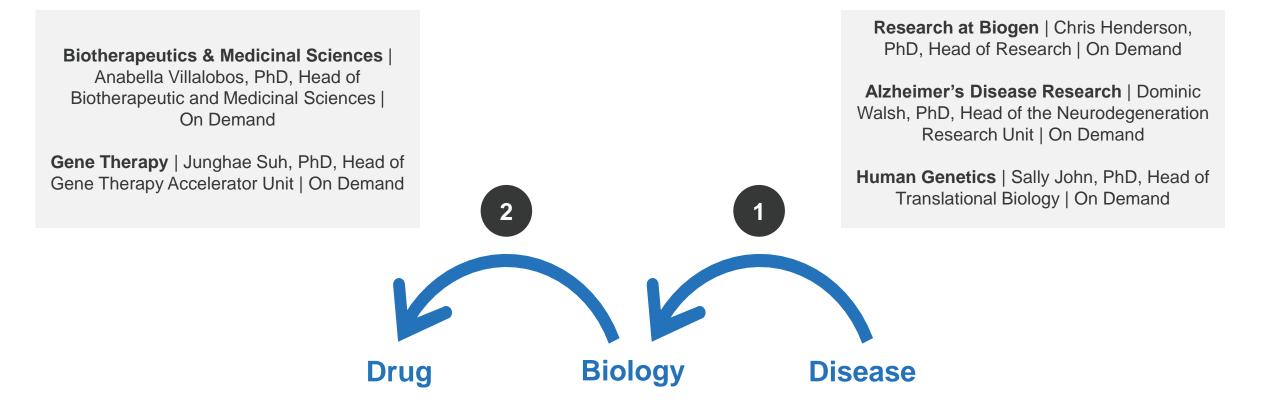


The example of aducanumab in Alzheimer's disease

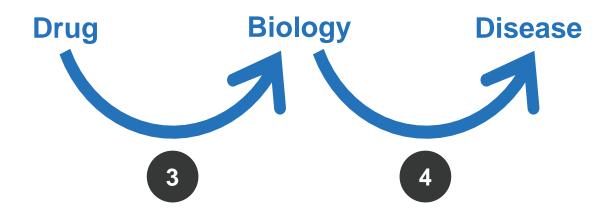


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Biomarkers | John Beaver, PhD | Head of Biomarkers | On Demand **Biogen Digital Health** | Martin Dubuc, Head of Biogen Digital Health | On Demand

Alzheimer's Disease | Samantha Budd Haeberlein, PhD, Head of Neurodegeneration Development Unit and Lynn Kramer, MD, Chief Clinical Officer at Eisai | Live Neuropsychiatry | Mona Kotecha, MD, Sr. Medical Director and Jim Doherty, PhD, Chief Research Officer at Sage Therapeutics | Live ALS | Toby Ferguson, MD, Head of Neuromuscular Development Unit | Live Stroke | Josh Bell, MD, PhD, Medical Director | Live Lupus | Nathalie Franchimont, MD, PhD, Head of MS and Immunology Development Unit | Live Movement Disorders | Tien Dam, MD, Senior Medical Director and Carole Ho, MD, Chief Medical Officer at Denali Therapeutics | On Demand Multiple Sclerosis | Jerome Hanna, MD, Senior Medical Development | On Demand

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Recruiting top talent to drive the discovery & development process

THE WHO

Recent recruits:

THE WHO

From Academia:



Kip Connor, PhD MEEI



Rick Livesey, MD, PhD UCL



Junghae Suh, PhD Baylor



Dominic Walsh, PhD Harvard

From Industry:



Stuart Bailey, D.Phil Novartis



Siân Smethurst, PhD Pfizer



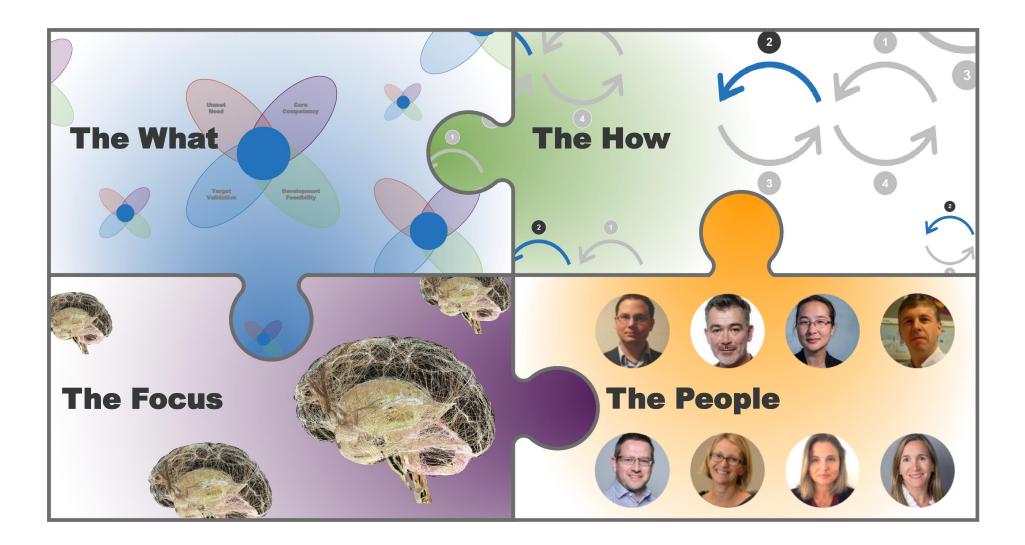
Sophie Parmentier-Batteur, PharmD, PhD Merck



Diane Rocco, MSc, MBA Pfizer



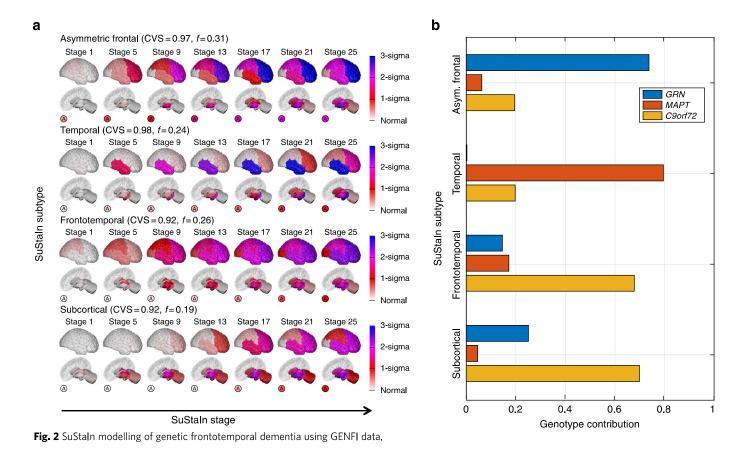
Biogen's four pillared R&D strategy





Future of therapeutics in neurology: Targeted therapies

Uncovering the heterogeneity and temporal complexity of neurodegenerative diseases with Subtype and Stage Inference¹



^{1.} Young, A.L., Marinescu, R.V., Oxtoby, N.P. et al. Uncovering the heterogeneity and temporal complexity of neurodegenerative diseases with Subtype and Stage Inference. Nat Commun 9, 4273 (2018).

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Future of therapeutics in neurology: Treating before symptoms

Genetics + Precision Phenotyping

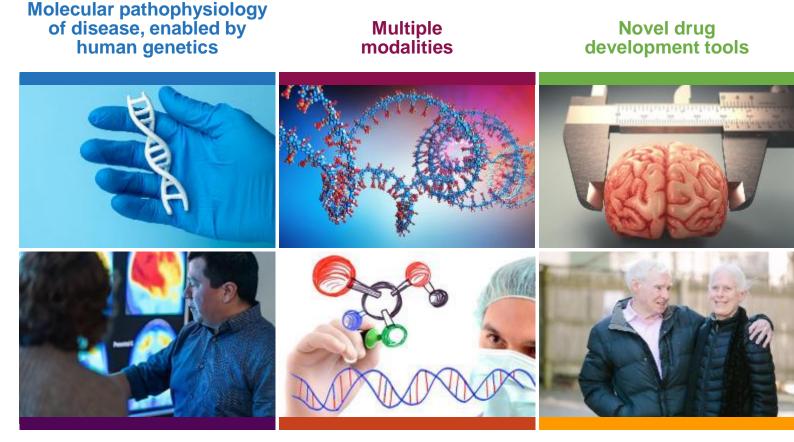
 We envision a world where most diseases of the nervous system will be preventable

Prevention

• We will move from treating patients to treating people



Biogen is building unparalleled R&D capabilities to help shape the future of therapeutics in neurology



Improved measurements

Targeted therapeutics

Enable disease prevention







A Leading Alzheimer's Disease Clinical Portfolio

Samantha Budd Haeberlein, Ph.D., Head of the Neurodegeneration Development Unit Lynn Kramer, M.D., Chief Clinical Officer, Neurology Business Group at Eisai Co., Ltd.



R&D Day September 21, 2021



Anti-Abeta Antibodies – Aducanumab and Lecanemab

- Reduce amyloid beta plaque significantly by 18 months
- Reduction in amyloid beta plaque is associated with a reduction in clinical decline
- Lecanemab off treatment / return to treatment data:
 - Initiation of treatment later in disease, patients do not catch up clinically
 - Amyloid beta plaque, once lowered, was stable for approximately 2 years off treatment
 - Blood biomarker data suggests disease biology starts to rebound after stopping at 18 months
- Additional data needed to inform optimal duration of treatment

Tau mechanisms

- So far, extracellular Anti-Tau antibodies have not impacted pathology or disease progression
- Lowering of Tau protein, which is designed to reduce all forms of toxic tau, has been achieved in Alzheimer's disease patients with BIIB080

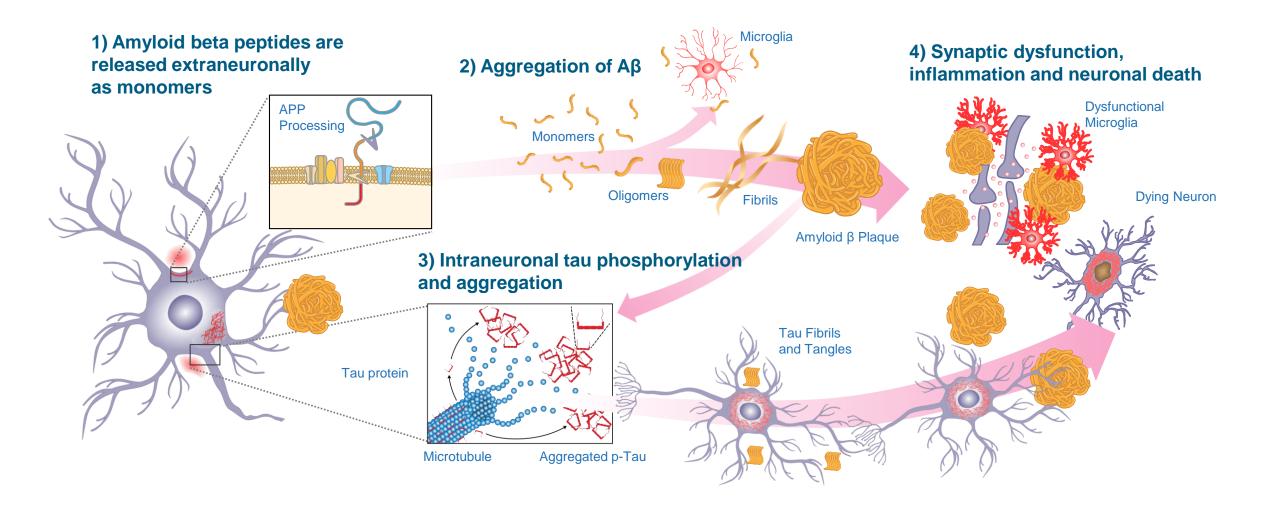
Biogen has capabilities, experience and a rich portfolio as we work to address Alzheimer's disease

Biogen has an industry leading Alzheimer's disease portfolio

Target	Program	Modality	Preclinical	Phase 1	Phase 2	Phase 3	Filed
Amyloid-β	Aducanumab (ADUHELM™)*	mAb					
	Lecanemab/BAN2401*	mAb					
	Undisclosed asset	-					
	Undisclosed assets	mAb					
	ATV-Amyloid-β**	mAb					
Tau	BIIB080 [#]	ASO					
	BIIB076##	mAb					
	Undisclosed assets	Small molecule					
	AAV-ZFP-MAPT^	GTx				*aallakavatisva	
Genetically defined populations and genetically linked targets	Undisclosed assets	mAb				*collaboration **collaboration #collaboration	vith Denali with Ionis
	Undisclosed asset	Small molecule		##collaboration with N ^collaboration with S			



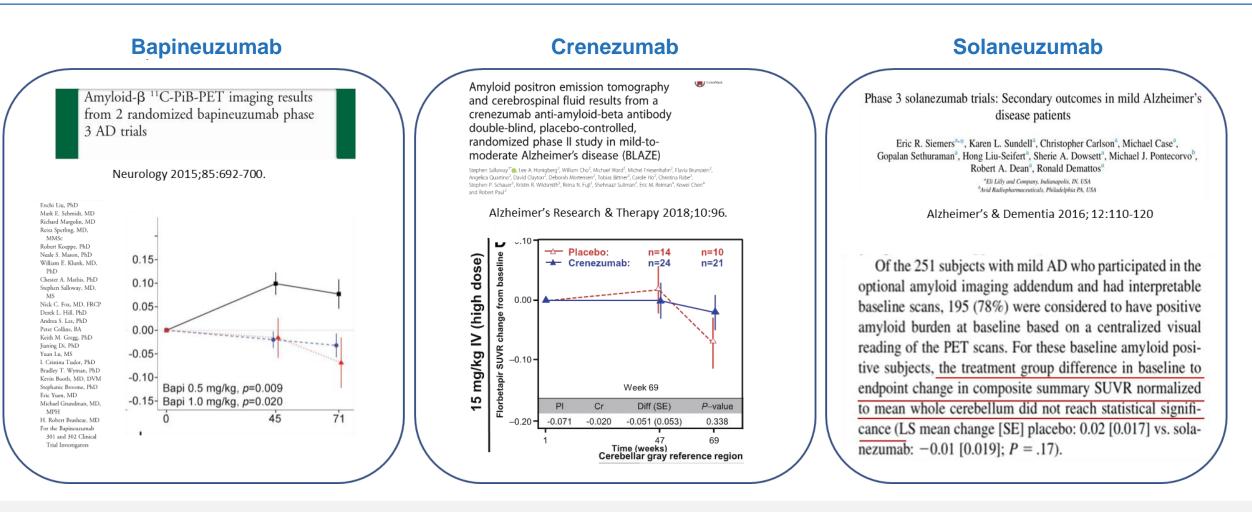
The two pathological hallmarks of Alzheimer's disease in the brain are β-amyloid plaques and neurofibrillary tangles



 $A\beta$ = amyloid beta; APP =a myloid precursor protein Based on Pospich S, Raunser S. *Science*. 2017;358(6359):45-46.



1st generation Anti-amyloid agents did not lower amyloid beta plaque

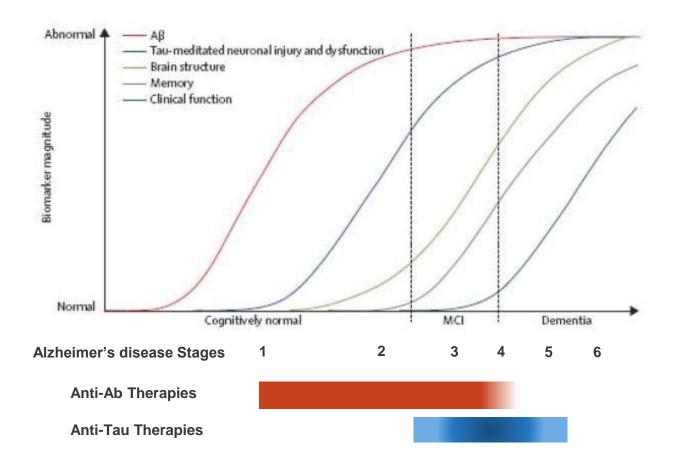


Trials also studied patients at later stages of Alzheimer's disease & included individuals without evidence of Aβ pathology (i.e., patients without Alzheimer's disease)



Alzheimer's disease has a continuously progressive underlying pathophysiology

Biogen's portfolio focuses on therapies for stages 3 & 4 with potential to expand to earlier and later stages



- Amyloid-β deposition increases throughout the pre-clinical stage and precedes clinical symptoms by decades [Vermunt 2019]
- Subsequent markers of tau pathology and neurodegeneration, which closely correlate with cognitive impairment, increase continuously throughout disease progression [Villemagne 2013]
- Symptomatic Alzheimer's disease represents the latter stage of a larger disease continuum, reflective of continuous pathophysiologic processes [Bateman 2012]
- Early clinical signs correspond to an already advanced pathologic disease state [Villemagne 2013]

Vermunt et al., Alz. Dementia 2019, Villemange et al., Lancet Neurol. 2013, Bateman et al., NEJM 2012

Adapted from Jack et al. Lancet Neurol. 2013

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Biogen continues to build a robust portfolio and capabilities aimed at treating Alzheimer's disease

Accelerate clinical development optimizing the use of BIOMARKERS (blood, digital, imaging) Maximize the potential of the clinical portfolio through acceleration of TAU PROGRAMS and COMBINATION/ADD-ON approaches

Strategic imperatives to advance Biogen's portfolio and R&D capabilities

Increase understanding of Alzheimer's disease PATHOPHYSIOLOGY and ATN biomarker profile in humans to inform future treatment paradigm Ensure sustainability of the research portfolio maximizing the MULTIMODALITY/MULTITARGET approach sciencehumanity

Aducanumab (ADUHELMTM) anti-amyloid monoclonal antibody







Antibody aducanumab reduces Alzheimer's disease-associated amyloid in human brain Massaaso

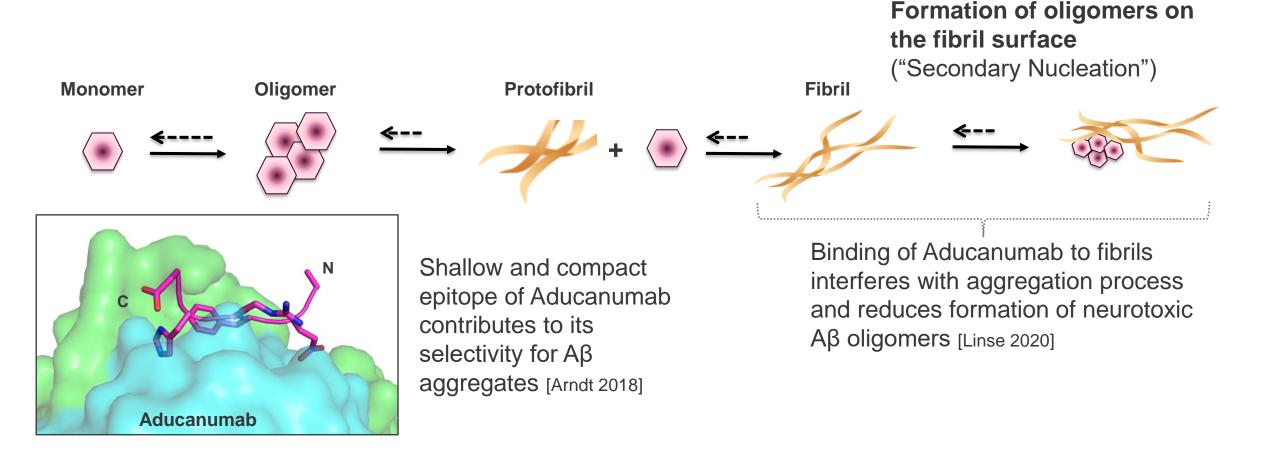


Reprinted by permission from Springer Nature: *Nature*. The antibody aducanumab reduces Aβ plaques in Alzheimer's disease. Sevigny J, Chiao P, Bussière T, et al. Copyright 2016.

ADUHELM is an amyloid beta-directed antibody indicated for the treatment of Alzheimer's disease. Treatment with ADUHELM should be initiated in patients with mild cognitive impairment or mild dementia stage of disease, the population in which treatment was initiated in clinical trials. There are no safety or effectiveness data on initiating treatment at earlier or later stages of the disease than were studied. This indication is approved under accelerated approval based on reduction in amyloid beta plaques observed in patients treated with ADUHELM. Continued approval for this indication may be contingent upon verification of clinical benefit in confirmatory trial(s).

Aducanumab: Mechanism of action and binding selectivity

β-Amyloid Aggregation Pathway

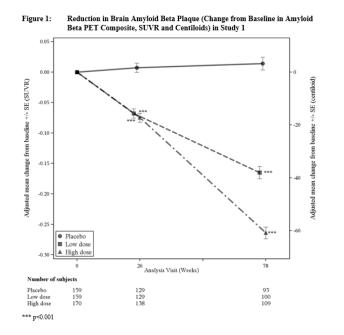


DC Image reprinted with permission from Arndt JW, et al. *Sci. Rep.* 2018 23;8(1):6412. <u>CC BY 4.0</u>.

Linse et al., Nature Structure Mol. Biol. 2020

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Aducanumab: Reduction in amyloid beta plaque in a dose- and time-dependent manner



Reduction in Brain Amyloid Beta Plaque (Change from Baseline in Amyloid Figure 3: Beta PET Composite, SUVR and Centiloids) in Study 2 0.05 0.0 S -0.05 -0.10 -0.15 -0.20 -0.25 Placebo Low dose -0.30 High dose 26 Analysis Visit (Weeks) Number of subjects 168 124 138 112 204 Low dose 198 169 156 High dose 183 *** p<0.001

Table 4: Biomarker Results of ADUHELM in Study 1

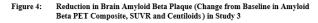
	Placebo	
N=170	N=159	
1.383	1.375	
-0.264 .278, p<0.0001	0.014	
N=170	N=159	
85.3	83.5	
-60.8 (-71%)	3.4	
	4.2, p<0.0001	

¹P-values were not statistically controlled for multiple comparisons

Table 6: Biomarker Results of ADUHELM in Study 2

Biomarker Endpoint at Week 78 ¹	ADUHELM High dose	Placebo	
Amyloid Beta PET Composite SUVR	N=183	N=204	
Mean baseline	1.407	1.376	
Change from baseline Difference from placebo	-0.235 -0.232, p<0.0001	-0.003	
Amyloid Beta PET Centiloid	N=183	N=204	
Mean baseline	90.8	83.8	
Change from baseline (%)	-54.0 (-59%)	-0.5	
Difference from placebo	-53.5, p<0.0001		

¹P-values were not statistically controlled for multiple comparisons.



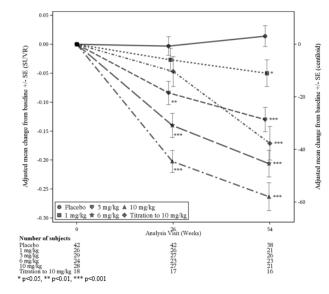


Table 7: Biomarker Results of ADUHELM in Study 3

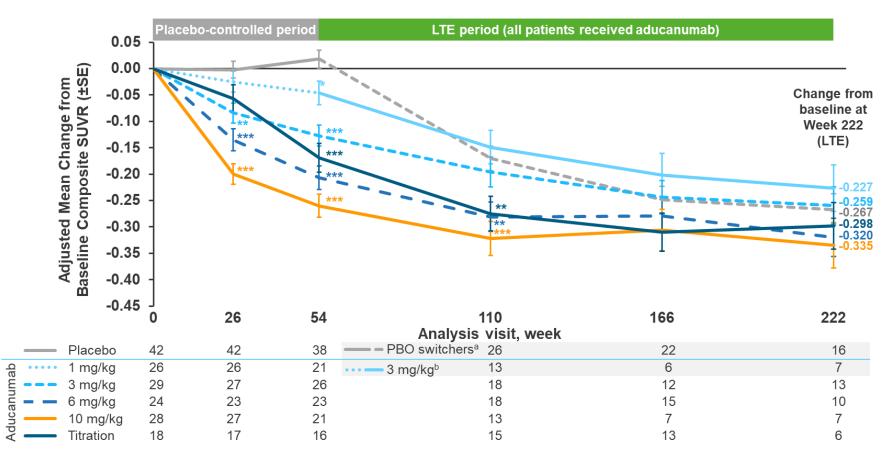
Biomarker Endpoint at Week 54 ¹	ADUHELM 10 mg/kg	Placebo	
Amyloid Beta PET Composite SUVR	N=28	N=42	
Mean baseline	1.432	1.441	
Change from baseline Difference from placebo	-0.263 -0.277, p<0.0001	0.014	
Amyloid Beta PET Centiloid	N=28	N=42	
Mean baseline	94.5	96.5	
Change from baseline (%) Difference from placebo	-58.0 (-61%) -61.1, p<0.0001	3.1	

¹P-values were not statistically controlled for multiple comparisons.

US Prescribing Information, 2021

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Aducanumab: Continued reduction in amyloid beta plaque



Prime

Among those dosed with ADUHELM during the placebo-controlled period in Study 3, amyloid beta plaque levels in the brain continued to decline in a time- and dose dependent manner in the long-term extension period through Week 222*.

*p<0.05, **p<0.01, ***p<0.001 compared with placebo switchers (nominal)

^a Subjects in placebo arm receive BIIB037 3 mg/kg or a titration regimen of BIIB037 3 to 6 mg/kg or 1 to 3 to 6 to 10 mg/kg in LTE.

^b Subjects in 1 mg/kg arm receive BIIB037 3 mg/kg in LTE.

Biogen Data on File, *US Prescribing Information, 2021



Table 5: Clinical Results of ADUHELM in Study 1

Clinical Endpoint at Week 78	ADUHELM High dose (N=547)	Placebo (N=548)
CDR-SB		
Mean baseline	2.51	2.47
Change from baseline	1.35	1.74
Difference from placebo (%)	-0.39 (-22%)	
	p=0.0120	
MMSE		
Mean baseline	26.3	26.4
Change from baseline	-2.7	-3.3
Difference from placebo (%)	0.6 (-18%)	
	p=0.0493	
ADAS-Cog 13		
Mean baseline	22.246	21.867
Change from baseline	3.763	5.162
Difference from placebo (%)	-1.400 (-27%)	
	p=0.0097	
ADCS-ADL-MCI		
Mean baseline	42.5	42.6
Change from baseline	-2.5	-4.3
Difference from placebo (%)	1.7 (-40%)	
	p=0.0006	
NPI-10 ¹		
Mean baseline	4.5	4.3
Change from baseline	0.2	1.5
Difference from placebo (%)	-1.3 (-87%)	
_ • •	p=0.0215	

¹P-value was not statistically controlled for multiple comparisons

Emerge

The primary efficacy endpoint was the change from baseline on the CDR-Sum of Boxes (CDR-SB) at Week 78. In Study 1, treatment with ADUHELM high dose demonstrated reduced clinical decline, as evidenced by a statistically significant treatment effect on change from baseline in CDR-SB compared to placebo (-0.39 [-22%], p = 0.0120)

Engage

No statistically significant differences were observed between the ADUHELM-treated and placebo-treated patients on the primary efficacy endpoint, the change from baseline in CDR-SB score at 78 weeks.

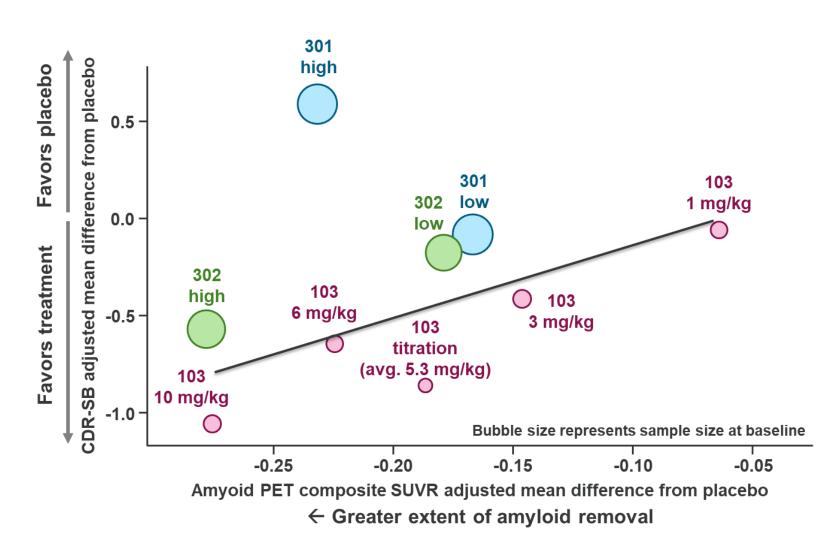
Prime

Clinical assessments in Study 3 were exploratory. Results for clinical assessments were directionally aligned with the findings from Study 1, with less change from baseline in CDR-SB and MMSE scores at 1 year in the ADUHELM 10 mg/kg fixed-dose group than in patients on placebo (CDR-SB: -1.26, 95% CI [-2.356, -0.163]; MMSE: 1.9, 95% CI [0.06, 3.75]).

US Prescribing Information, 2021



Aducanumab: Reduction in amyloid beta plaque and clinical decline



*Exposure-Response Relationships

Model based exposure-response analyses for Studies 1 and 2 demonstrated that higher exposures to ADUHELM were associated with greater reduction in clinical decline on CDR-SB, ADAS-Cog13, and ADCS-ADL-MCI.

In addition, higher exposures to ADUHELM were associated with greater reduction in amyloid beta plaque in Studies 1 and 2.

An association between reduction in amyloid beta plaque and clinical decline on CDR-SB was also observed.

Aducanumab: Reduction in amyloid beta plaque and clinical decline – poster presented at AAIC (P57499)

Analysis of clinical decline by Aβ status at follow-up (Table 1)

A numerically smaller magnitude of decline across key clinical measures in all 3 studies was observed in participants in whom A β plaque levels were lowered to levels considered to be amyloid negative (SUVR \leq 1.10) relative to those who did not reach this threshold (SUVR >1.10).

Rajagovindan et al., Reductions in Biomarkers of Alzheimer's Disease Pathophysiology Following Treatment With Aducanumab Were Associated With Slowing in Clinical Decline. Poster AAIC, 2021

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Table 1. Clinical decline by Aβ PET status at follow-up in clinical studies of aducanumab

Phase 3 studies (by Aβ PET status at Week 78)						
		AGE	EMERGE			
	SUVR >1.10	SUVR ≤1.10	SUVR >1.10	SUVR ≤1.10		
	(n = ≈185)	(n = ≈65)	(n = ≈140)	(n = ≈65)		
CDR-SB , median/mean						
Baseline	2.50/2.44	2.50/2.45	2.50/2.51	2.00/2.38		
Change at Week 50	0.50/0.84	0.50/0.82	0.50/0.84	0.00/0.45		
Change at Week 78	1.00/1.44	1.00/1.24	1.00/1.30	0.50/0.53		
MMSE, median/mean						
Baseline	26.0/26.4	26.0/26.4	26.0/26.2	27.0/26.8		
Change at Week 50	-2.0/-2.3	-2.0/-1.8	-2.0/-2.2	0.0/-0.9		
Change at Week 78	-3.0/-3.4	-2.0/-2.8	-2.5/-3.2	-1.0/-1.4		
ADAS-Cog 13, median/mean						
Baseline	21.2/21.9	20.8/21.3	22.0/22.3	20.0/20.0		
Change at Week 50	2.7/3.0	0.3/1.6	1.7/2.2	-0.5/0.3		
Change at Week 78	5.0/5.5	3.7/3.3	4.3/5.1	1.0/1.1		
ADCS-ADL-MCI, median/mean						
Baseline	44.0/43.3	43.5/42.2	44.0/43.4	44.0/43.9		
Change at Week 50	-1.0/-1.5	-1.0/-1.7	-1.0/-1.0	0.0/-0.6		
Change at Week 78	-2.0/-3.3	-2.0/-2.6	-2.0/-2.9	0.0/-1.4		
	Phase 1b PF	RIME study (by	Aβ PET status	at Week 54)		
	SUVR >1.10 (n = 83)		SUVR ≤1.10 (n = 24)			
CDR-SB, median/mean						
Baseline	3.00/3.23		2.50/2.94			
Change at Week 26	0.50/0.94		0.00/-0.13			
Change at Week 54	1.00/1.55		0.00/-0.15			
MMSE, median/mean						
Baseline	24.0/23.8		25.0/25.8			
Change at Week 26	-1.0/-0.9		-0.5/-0.7			
Change at Week 54	-1.0	/-1.6	0.0/0.0			



Aducanumab: Safety

• The safety of ADUHELM has been evaluated in 3,078 patients who received at least one dose of ADUHELM.

• Adverse reactions that were reported in at least 2% of patients treated with ADUHELM and at least 2% more frequently than in patients on placebo:

Table 3: Adverse Reactions Reported in at Least 2% of Patients Treated with ADUHELM10 mg/kg and at Least 2% Higher Than Placebo in Studies 1 and 2

Adverse Reaction	ADUHELM 10 mg/kg N=1105 %	Placebo N=1087 %		
ARIA-E	35	3		
Headache ^a	21	16		
ARIA-H microhemorrhage	19	7		
ARIA-H superficial siderosis	15	2		
Fall	15	12		
Diarrhea ^b	9	7		
Confusion/Delirium/Altered Mental	8	4		
Status/Disorientation ^c				

^aHeadache includes the adverse reaction related terms headache, head discomfort, migraine, migraine with aura, and occipital neuralgia. ^bDiarrhea includes the adverse reaction related terms diarrhea and infectious diarrhea.

^cConfusion/Delirium/Altered Mental Status/Disorientation includes the adverse reaction related terms confusional state, delirium, altered state of consciousness, disorientation, depressed level of consciousness, disturbance in attention, mental impairment, mental status changes, postoperative confusion, and somnolence.

US Prescribing Information, 2021

Aducanumab: ARIA

- In Emerge and Engage, ARIA (-E and/or -H) was observed in 41% of patients treated with ADUHELM with a planned dose of 10 mg/kg (454 out of 1105), compared to 10% of patients on placebo (111 out of 1087).
- ARIA-E was observed in 35% of patients treated with ADUHELM 10 mg/kg, compared to 3% of patients on placebo.
- The incidence of ARIA-E was higher in apolipoprotein E ε4 (ApoE ε4) carriers than in ApoE ε4 noncarriers (42% and 20%, respectively).
- Clinical symptoms were present in 24% of patients treated with ADUHELM 10 mg/kg who had an observation of ARIA (-E and/or -H), compared to 5% of patients on placebo.
- The majority of ARIA-E radiographic events occurred early in treatment (within the first 8 doses), although ARIA can occur at any time.

US Prescribing Information, 2021



Confirmatory Trial (FDA requirement)

Study elements are under discussion based on:

- Insights from feasibility assessments (operational and KME consultations)
- New analyses pertinent to informing the study design
- Engagements with regulatory agencies (initially FDA, subsequently others)
- Other aducanumab program objectives/considerations

EMBARK Study

Phase 3b Open-Label, Multicenter, Safety Study of Aducanumab in Subjects With Alzheimer's Disease Who Had Previously Participated in the Aducanumab Studies

To evaluate the long-term safety and tolerability of aducanumab after a washout period imposed by the discontinuation of the feeder studies in participants who had previously received aducanumab or placebo.

iCARE AD Study

International Collaboration for Real-World Evidence in Alzheimer's Disease (ICARE AD) – A Prospective Real-World Observational Study of Aducanumab in Patients with Alzheimer's Disease in the US

- Evaluate long-term clinical and quality of life outcomes in the real-world setting
- Provide insight into the health care resource utilization
- Assess long-term safety of aducanumab



Continue regulatory reviews and submissions

Subcutaneous formulation under development

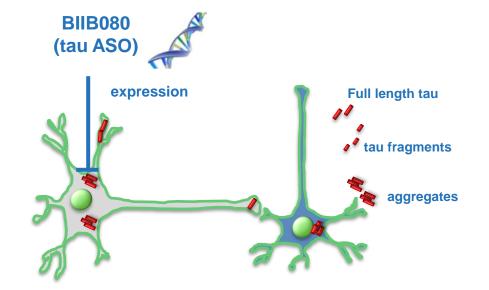
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BIIB080 (IONIS MAPT_{Rx}) MAPT (Tau protein) ASO



BIIB080 (IONIS MAPT_{Rx}) – Tau ASO reduction of Tau protein is applicable to multiple tauopathies

- BIIB080 reduces de novo production of all 6 human splice isoforms of tau, therefore should reduce all post-translationally modified forms of tau including aggregates and other toxic species
- Targets intracellular tau directly reduces both intracellular and extracellular tau
- Reduced and reversed tau pathology in PS19 tau transgenic mice (DeVos SL, et al. Sci. Transl. Med. 2017)

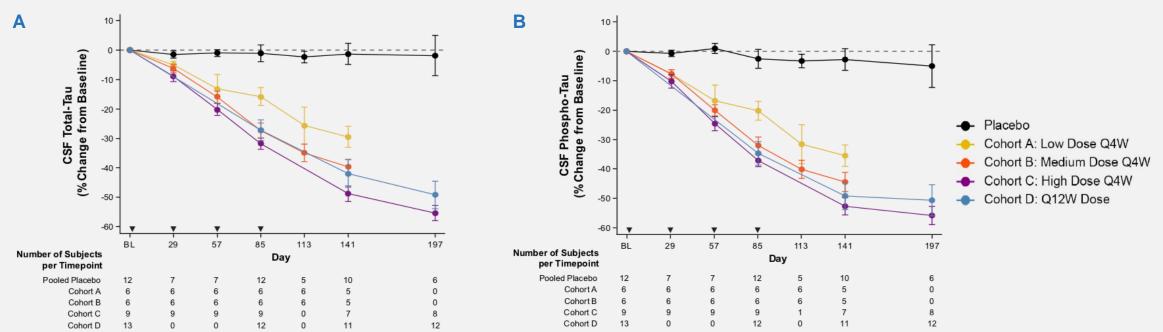


Ongoing trial:

- Placebo-controlled multiple ascending dose study of lumbar intrathecal bolus (ITB) administration of BIIB080 in patients with mild Alzheimer's disease
- Placebo-controlled period is complete, and the open-label long term extension (LTE) is ongoing
- All subjects (N=46) completed the treatment evaluation period

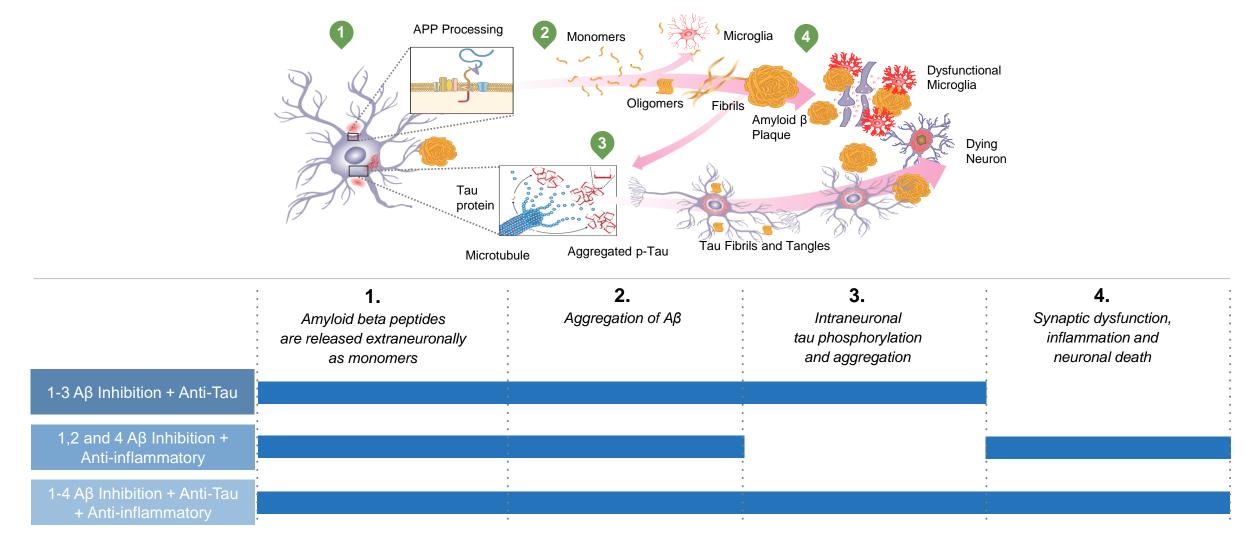
BIIB080 (IONIS MAPT_{Rx}): the first clinical demonstration of antisensemediated suppression of CSF tau protein in patients with Alzheimer's disease

- BIIB080 treatment resulted in a time and dose-dependent reduction in the concentration of CSF t-tau and phospho-tau
- Mild and moderate AEs were reported in MAD Part 1 following ITB administrations of the BIIB080 every 4 or 12 weeks (total of 4 and 2 doses, respectively) to adults with mild Alzheimer's disease
- Based on Phase 1 efficacy/safety, BIIB080 will be evaluated in Phase 2 for Alzheimer's disease



Effect of BIIB080 in CSF Concentrations of Total Tau and Phospho-Tau Protein

Evaluation of Anti-amyloid add-on treatments to potentially further inhibit disease pathology



Aβ=amyloid beta; APP=amyloid precursor protein. Based on Pospich S, Raunser S. *Science*. 2017;358(6359):45-46.

Lecanemab (BAN2401) anti-amyloid monoclonal antibody

In collaboration with Eisai Co., Ltd.

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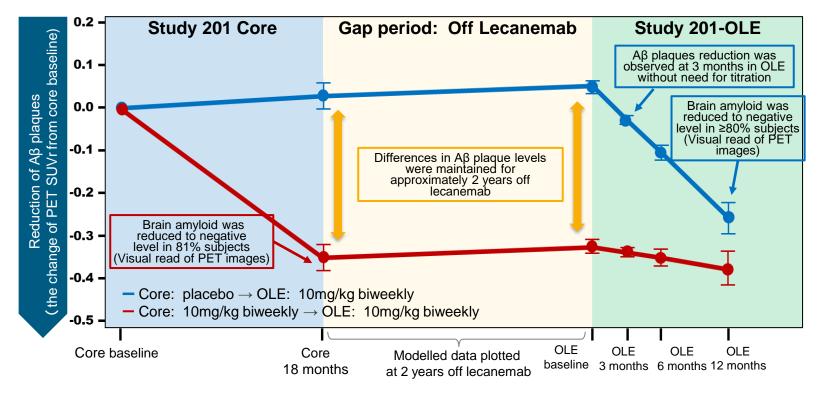
Lynn Kramer, M.D. Chief Clinical Officer, Neurology Business Group at Eisai Co., Ltd.

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Phase II Lecanemab (BAN2401) treatment suggests fast, deep and sustained clearance of Aβ plaques and acceptable tolerability

- No titration is required, allowing patients to receive the highest dose (10mg/kg biweekly) from the beginning of the treatment
- Aβ plaque reduction was observed at 3 months in Study 201-OLE (fast clearance). In both Study 201 Core and Study 201-OLE, brain amyloid was reduced to negative levels in ≥80% subjects^{*} (deep clearance)
- Aβ plaque level differences from subjects who received placebo in Study 201 Core were maintained during Gap period



Favorable safety profile in the highest dose

The incidence of ARIA-E was 9.9% for the group at the highest treatment dose (10mg/kg biweekly) in Study 201 Core

- The incidence of ARIA-E was 0.8% in placebo arm and not more than 10% in any of the treatment arms in Study 201 Core
- Approximately 60% of ARIA-E occurred within first 3 months of treatment and MRI findings were typically resolved within 4– 12 weeks

For subjects who received 10mg/kg biweekly during 201-OLE after receiving placebo in 201 Core, the incidence of ARIA-E was 8.9%, consistent with the rate observed during the 201 Core study

Lecanemab is an investigational antibody for Alzheimer's disease produced as the result of a strategic research alliance between Eisai and BioArctic. Co-development with Biogen *Estimated from baseline value with a negative Composite SUVr threshold of 1.10

ARIA-E = amyloid-related imaging abnormality-edema; OLE = open label extension; SUVR = positron emission tomography standard uptake value ratio

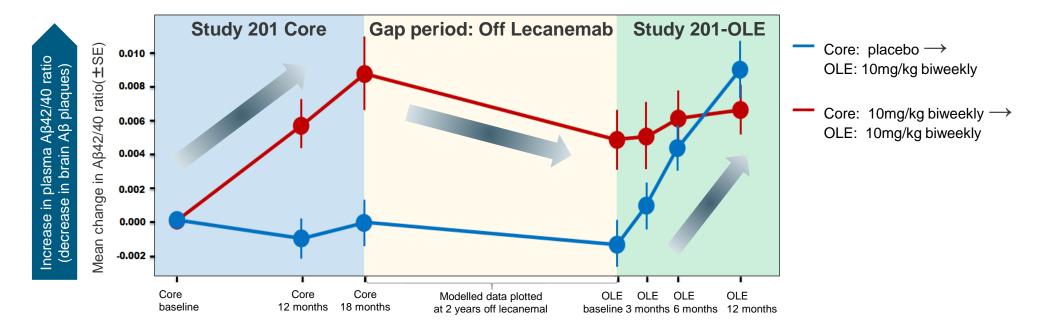
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New era of plasma biomarkers to potentially track disease progression and treatment effect with Lecanemab (BAN2401) in Phase II

Plasma Aβ42/40 ratio demonstrates relationship to amyloid PET and disease progression^{*}

- Increase in plasma Aβ42/40 ratio during lecanemab treatment correlated with PET SUVr and clinical outcomes during lecanemab treatment phases in Study 201 Core and Study 201-OLE while losing correlation in untreated Gap period
- Discontinuing treatment allows plasma Aβ42/40 ratio to start decreasing again, which is an early indicator of brain Aβ plaque accumulation and is associated with clinical decline observed after treatment discontinuation. These findings suggest that continued treatment may be beneficial for patients while still in the Early AD Stage
- These results suggest potential to use plasma Aβ42/40 ratio to monitor drug effects in individual subjects/patients



*Presented at The Alzheimer's Association International Conference (AAIC) 2021. Oral presentation No.57780 and Poster presentation No.57760 PET = positron emission tomography

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Phase II clinical effects of treatment interruption and long-term dosing to generate insights into optimal Lecanemab (BAN2401) regimen

New data¹ on ADCOMS² from Study 201-OLE suggested potential long-term clinical effect of continued treatment

- For subjects with early AD at Study 201-OLE baseline, while off-treatment during the gap in the treatment period, subjects who received 10 mg/kg biweekly of lecanemab administration in the Core phase continued to perform better than those who received placebo on ADCOMS. This may suggest a potential disease-modifying effect of lecanemab³. (Figure 1)
- Reduction in clinical decline relative to natural disease progression was seen in subjects who received placebo during the Core phase⁴ and were treated for the first time with lecanemab 10 mg/kg biweekly during the OLE phase, and in subjects who were treated with lecanemab 10mg/kg biweekly both during the Core phase⁴ and during the OLE phase (reference similar population from ADNI). This may support the concept of increased long-term clinical effect of continued treatment with lecanemab when initiated in the early AD stage³. (Figure 2)

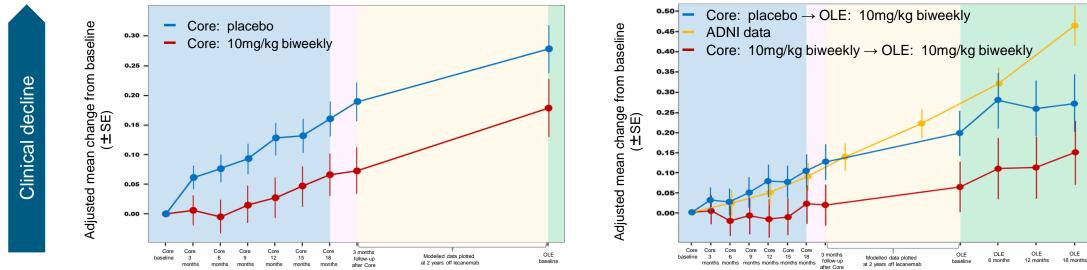


Figure 1. Study 201 Core ~ Gap period ADCOMS³

1. Similar results were observed for Clinical Dementia Rating Sum of Boxes (CDR-SB) and Alzheimer's Disease Assessment Scale-Cognitive Subscale (ADAS-Cog); 2. Alzheimer's Disease Composite Score. Evaluated between scores of 0.00~1.97. Higher scores suggests worsening of clinical decline; 3. The Alzheimer's Association International Conference (AAIC) 2021 Oral presentation No.57780; 4. Subjects with early AD at the OLE baseline; 5. Partially modified based on the data presented at The Alzheimer's Association International Conference (AAIC) 2021: Oral presentation No.57780. Subject number in Core: placebo/ADNI/ Core: 10mg/kg biweekly are Core baseline: 20/145/17, Core 3 months: 20/-/16, Core 6 months: 19/143/17, Core 9 months: 20/-/17, Core 12 months: 20/142/16, Core 18 months: 20/78/17, 3 months follow-up after Core: 20/-/16, Gap period (off lecanemab): -/139/-, OLE baseline: 20/-/17, OLE 6 months: 19/81/16, OLE 12 months: 20/-/17, ADNI = Alzheimer's Disease Neuroimaging Initiative

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Figure 2. Study 201-OLE ADCOMS⁵

Lecanemab (BAN2401) Phase III Study design in early Alzheimer's Disease (clarity AD)

Clarity AD, 18-month Phase III study in early AD

Inclusion population:

- Early AD (MCI or mild AD)
- Amyloid positive

Treatments:1:1 randomization 10mg/kg biweekly vs. placebo Strata:

- ApoE4 status (ApoE4 carriers or non-carriers)
- Clinical staging
- Concurrent AD Medication Use presence or absence of ongoing approved AD treatment
- Geographical Region

Enrollment:

- 1,795 subjects randomized completed March 2021
- LPO expected September 2022
- Primary Endpoint: CDR:SB

FDA granted Breakthrough Therapy designation (BTD) for lecanemab for the treatment of Alzheimer's disease (AD) in June 2021

Basis of BTD was recently published results of Phase IIb study (Study 201) in early AD (MCI due to AD and mild AD)

- Lecanemab showed consistent reduction of decline across several clinical and biomarker endpoints at the highest doses (10 mg/kg biweekly)
- Communication with the FDA to seek the most optimal regulatory pathway has been initiated



Lecanemab (BAN2401) Phase III Study design and preliminary screening data in preclinical Alzheimer's Disease

AHEAD 3-45¹ Phase III study in preclinical AD preliminary screening data²

- Early results of PET eligibility across the two trials of AHEAD 3-45 Study are consistent with projections based on existing observational data (ADNI and HABS)
- Experience to date with screening and randomization suggests feasibility to identify participants across the continuum of preclinical Alzheimer's disease i.e., those at-risk for amyloid accumulation and cognitive decline
- Approximately 80 sites have been activated globally, and over 100 participants were randomized.

Clinical study for subcutaneous formulation is under preparation

- SC formulation should increase convenience for the patients
- IND to be amended for development of subcutaneous formulation in Q2 with initiation of Phase I study to evaluate its pharmacodynamics and bioavailability in 2021
- Device for subcutaneous formulation is concurrently under development

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1. Collaboration with Alzheimer's Clinical Trials Consortium (ACTC) 2. Presented at Alzheimer's Association International Conference 2021 HABS = Harvard Aging Brain Study



Anti-Abeta Antibodies – Aducanumab and Lecanemab

- Reduce amyloid beta plaque significantly by 18 months
- Reduction in amyloid beta plaque is associated with a reduction in clinical decline
- Lecanemab off treatment / return to treatment data:
 - Initiation of treatment later in disease, patients do not catch up clinically
 - Amyloid beta plaque, once lowered, was stable for approximately 2 years off treatment
 - Blood biomarker data suggests disease biology starts to rebound after stopping at 18 months
- Additional data needed to inform optimal duration of treatment

Tau mechanisms

- So far, extracellular Anti-Tau antibodies have not impacted pathology or disease progression
- Lowering of Tau protein, which is designed to reduce all forms of toxic tau, has been achieved in Alzheimer's disease patients with BIIB080

Biogen has capabilities, experience and a rich portfolio as we work to address Alzheimer's disease



New Innovations for Neuropsychiatric Diseases

Mona Kotecha, M.D., Senior Medical Director, Biogen Jim Doherty, Ph.D., Chief Research Officer, Sage Therapeutics

R&D Day September 21, 2021





Biogen neuropsychiatry pipeline aims to address critical unmet needs in depression and schizophrenia

~284 million people worldwide suffer from depression or schizophrenia¹



~52 million US adults experience mental illness, and ~13 million, serious mental illness²

Estimated 2017 global prevalence counts of mental disorders > 970 million people³

Schizophrenia and depressive disorders account for >55 million years lived with disability (a measure of overall impact of illness)³



~19 million people with major depressive disorder (MDD) in US²

Standard of care antidepressants have modest efficacy⁴, slow onset of action, and require chronic administration

Approximately one-third of patients are treatment-resistant (failed two or more antidepressants)⁵



~1.5 million people in US with schizophrenia²

Pharmacotherapy in schizophrenia primarily addresses positive symptoms only⁶

Unaddressed needs include7:

- Management of negative symptoms
- Improvement of cognition

1. Ritchie and Roser. 2018. "Mental Health". Published online at OurWorldInData.org. Retrieved from: 'https://ourworldindata.org/mental-health' [Online Resource] accessed Aug. 14 2021 2. National Alliance on Mental Illness. https://www.nami.org/mhstats. Accessed Aug 31, 2021. 3. GBD 2017 Disease and Injury Incidence and Prevalence Collaborators. *Lancet* 392: 1789–858 4. Cipriani et al. 2018. *Lancet*; 391: 1357–66 5. Rush et al. 2006. *Am J Psychiatry*. 163(11):1905-17 6. Citrome. 2014. *J Clin Psychiatry*; 75[suppl 1]:21-26 7. Green M.F. 2005. *Schizophrenia Research* 74(2-3):253-61



Psychiatric manifestations (depression, altered cognition) are common manifestations of Biogen core disease areas

Multiple Sclerosis (MS)



- 53% of surveyed patients with MS experienced depression as a major symptom of disease¹
- Based on meta-analysis, depression is the most prevalent MS comorbid condition²

Alzheimer's Disease/Dementia

- ~40% of people with Alzheimer's disease (AD) suffer from significant depression⁵
- Over a third of caregivers of dementia patients reported six or more symptoms of depression⁶
- Agitation occurs frequently with AD; AD might have concomitant psychosis⁷

Movement Disorders



- Clinically significant depressive symptoms are common in Parkinson's disease (~ 35% prevalence)³
- Psychiatric manifestations may also include psychosis, anhedonia⁴

Spinal Muscular Atrophy (SMA)

- ~60% of all SMA caregivers experienced depression⁸
- ~70% of Type 3 SMA caregivers experienced depression⁸

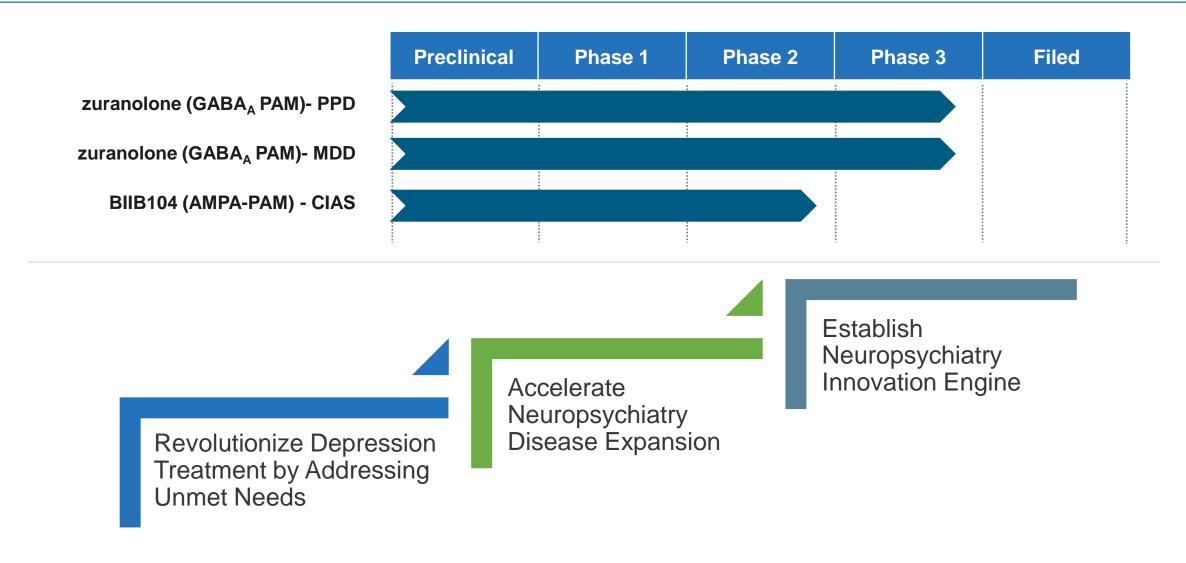
1. Health Union Research. 2017. *Multiple Sclerosis In America*. Survey of 5,300 MS patients. 2. Marrie RA et al. 2015. Multiple Sclerosis Journal 21(3):263-281. 3. Reijnders et al. 2008. Movement Disorders 23(2);183-9. 4. Han Et al. 2018. Journal of Korean Medical Science, 33(47), e300 5. Alzheimer Association. <u>https://www.alz.org/help-support/caregiving/stages-behaviors/depression</u>. Accessed September 8, 2021. 6. Levine C. 2003. *J Gen Intern Med*. 18(12):1058–1059 7. K.L. Lanctot et al. 2017. Alzheimer's & Dementia: Translational Research & Clinical Interventions 3: 440-449 8. CureSMA Voice of patient report, January 10, 2018. https://www.curesma.org/wp-content/uploads/2018/01/SMA-VoP-for-publication-1-22-2018.pdf accessed September 7 2021.





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Future portfolio growth is anchored on late-stage assets in depression and schizophrenia





Zuranolone (SAGE-217) Investigational Therapeutic for the treatment of PPD and MDD

In collaboration with Sage Therapeutics

Jim Doherty, Ph.D. Chief Research Officer, Sage Therapeutics

The statements included in this presentation belong to Sage Therapeutics and do not necessarily reflect those of Biogen or any other party



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Safe Harbor Statement

- The slides presented today and the accompanying oral presentations contain forward-looking statements, which may be identified by the use of words such as "may," "might," "will," "should," "can,", "expect," "plan," "anticipate," "believe," "estimate," "project," "intend," "future," "opportunity", "goal", "mission", "potential," "target", or "continue," and other similar expressions.
- Forward-looking statements in this presentation include statements regarding: the planned timing for reporting of data from ongoing clinical trials; the potential profile and benefit of zuranolone in MDD and PPD; regulatory filing plans and potential regulatory pathways; the potential for future regulatory filing and approval of zuranolone; future opportunities for zuranolone development; our estimates as to the number of people who might benefit from zuranolone. These forward-looking statements are neither promises nor guarantees of future performance, and are subject to a variety of risks and uncertainties, many of which are beyond our control, which could cause actual results to differ materially from those contemplated in these forward-looking statements, including the risk that:
 - Ongoing clinical trials of zuranolone may not meet their primary endpoints or key secondary endpoints. Success in prior clinical trials may not be repeated or observed in ongoing, planned or future studies. Final results of studies where we reported interim results may not be consistent with the interim results. Non-clinical and clinical results from ongoing or future trials may not support regulatory approval on the timelines we expect or at all or may require additional clinical trials or nonclinical studies.
 - We may experience slower than expected enrollment in our ongoing clinical trials or may encounter other delays or problems, including in analyzing data or requiring the need for additional analysis, data or patients, and such issues with any trial could cause delay in completion of the trial, availability of results and timing of future activities.
 - We may encounter unexpected safety or tolerability issues with respect to zuranolone;
 - The FDA and other regulatory authorities may ultimately decide that the design or results of our completed, ongoing or planned clinical trials, even if positive, are not sufficient to file for or obtain regulatory approval of zuranolone in the indications that are the focus of our

development plans despite prior regulatory advice. At any stage, regulatory authorities may ask for additional clinical trials, nonclinical studies or other data in order for us to proceed further in development or to file for or obtain regulatory approval.

- We may never pursue development of zuranolone in additional indications.
- The actual market for zuranolone, if successfully developed and approved, may be smaller than our current estimates; or we may not achieve market acceptance or reimbursement at acceptable levels.
- We may not be able to obtain and maintain adequate intellectual property protection or other forms of data and marketing exclusivity for zuranolone, or to defend our patent portfolio against challenges from third parties.
- We may face competition from others developing products for similar uses as those for which zuranolone is being developed.
- We may not be able to establish and maintain key business relationships with third parties or we may encounter technical and other unexpected hurdles in the manufacture and development of zuranolone.
- Any of the foregoing or other factors may negatively impact our ability to achieve our goals, mission, opportunities, plans or expectations for our business.

For additional disclosure regarding these and other risks Sage faces, see the disclosure contained in the "Risk Factors" section of our most recent Quarterly Report on Form 10-Q, and in our other public filings, with the Securities and Exchange Commission, available on the SEC's website at http://www.sec.gov. Any forward-looking statement represent our views only as of today, and should not be relied upon as representing our views as of any subsequent date. We undertake no obligation to update or revise the information contained in this presentation, whether as a result of new information, future events or circumstances or otherwise.

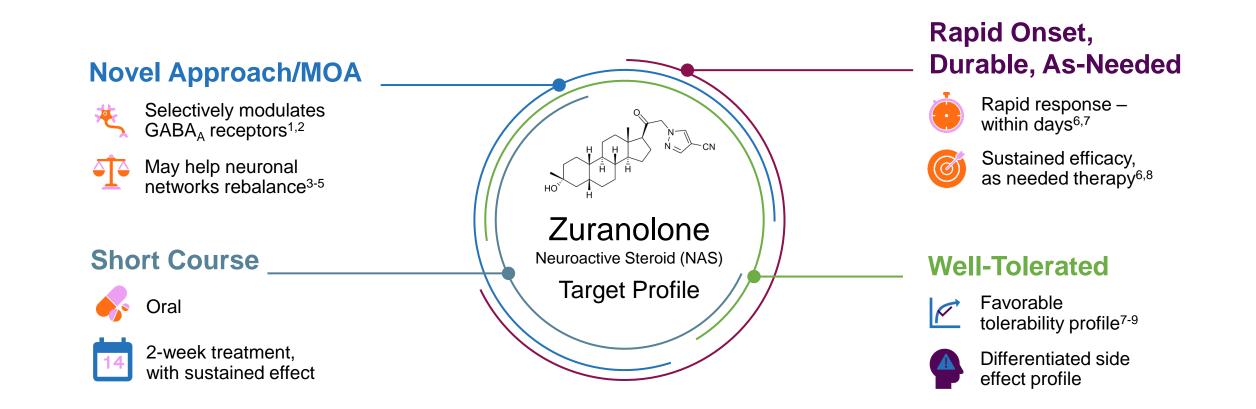


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Unique target profile has the potential to revolutionize the care of depression



1. Martinez Botella GM et al. *J Med Chem.* 2017;60:7810-7819. 2. Althaus AL et al. *Neuropharmacology.* 2020; doi: 10.1016/j.neuropharm.2020.108333. 3. Duman RS et al. *Neuron.* 2019;102(1):75-90. 4. Mederos S et al. *Glia.* 2019;67(10):1842-1851. 5. Reddy DS et al. *Trends Pharmacol Sci.* 2016;37(7):543-561. 6. Deligiannidis KM, et al. *JAMA Psychiatry.* 2021;78(9):951-959. 7. Gunduz-Bruce H, et al. *New Engl J Med.* 2019;381(10):903-911. 8. Cutler A, et al. 34th Congress of the European College of Neuropsychopharmacology. 2021. Abstract P0672. https://www.ecnp.eu/Congress2021/ECNPcongress/programme/Programme#labstractdetails/0000462950. 9. Clayton A, 34th Congress of the European College of Neuropsychopharmacology. 2021. Abstract S.09.02. https://www.ecnp.eu/Congress2021/ECNPcongress/programme/Programme#labstractdetails/0000469110.

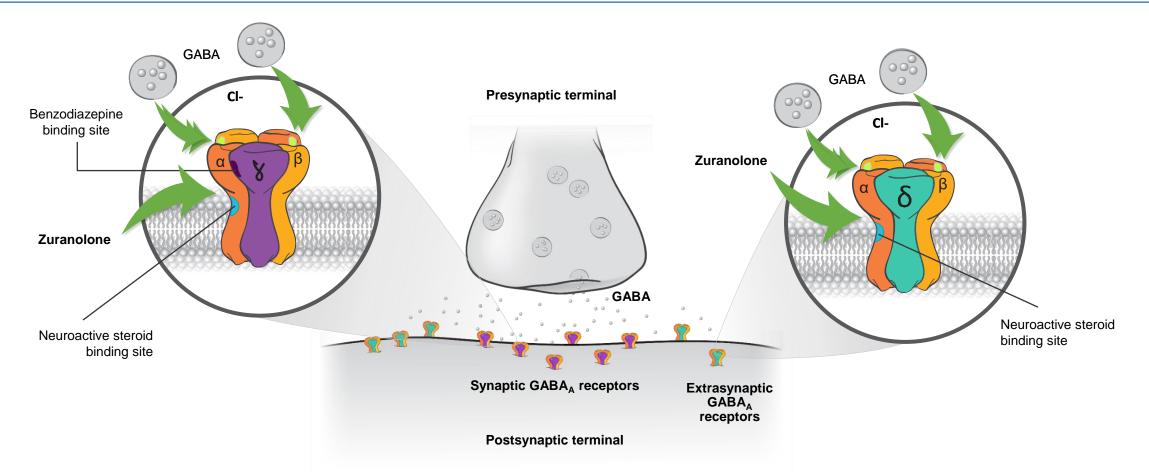




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64

Neuroactive steroids modulate phasic and tonic GABAergic inhibition¹



Phasic and Tonic GABAergic inhibition play different roles in regulating brain circuitry

Figures adapted from Jacob et al.¹ and Reddy et al.²

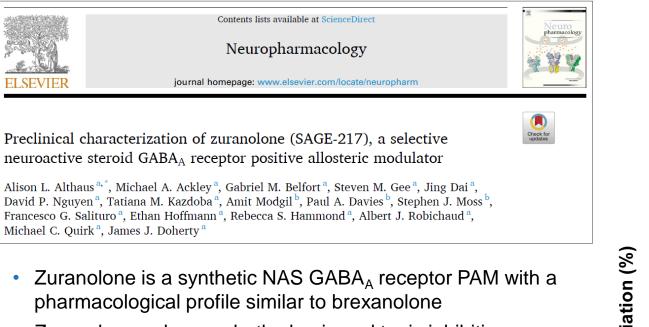
1. Jacob TC et al. Nature Rev Neurosci. 2008;9:331-343. 2. Reddy DS et al. Trends Pharmacol Sci. 2016;37:543-561.

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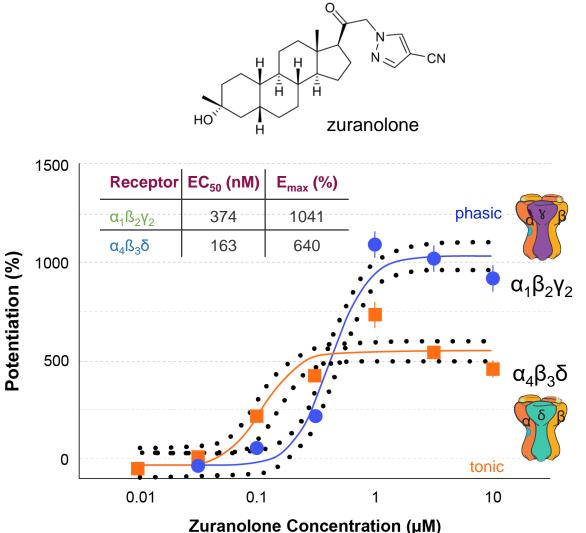
Zuranolone enhances GABA_A receptor function



- Zuranolone enhances both phasic and tonic inhibition
- Zuranolone has nanomolar potency at enhancing inhibitory GABA_A receptor currents in:
 - a set of recombinant human GABA_A receptor configurations in vitro
 - neurons from rodent brain slices

NAS = neuroactive steroid; PAM = positive allosteric modulator Althaus et al. *Neuropharm.* 2020;181, 108333

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Zuranolone clinical development program

		EST		C	LANDSCA DEPRESSION ST		
	ROBIN STUDY	OGRAM Skylark	201B STUDY	MOUNTAIN S T U D Y	WATERFALL STUDY	SHORELINE STUDY	CORAL STUDY
			Mono-therapy				Simultaneous start with ADT
STUDY #	PPD-201	PPD-301	MDD-201	MDD-301A	MDD-301B	MDD-303	MDD-305
Indication	PPD	PPD	MDD	MDD	MDD	MDD	MDD
Phase	Phase 3	Phase 3	Phase 2	Phase 3	Phase 3	Phase 3	Phase 3
Design	RCT	RCT	RCT	RCT	RCT	OL	RCT
Primary objectives	Efficacy: 30 mg vs placebo	Efficacy: 50 mg vs placebo	Efficacy: 30 mg vs placebo	Efficacy: 30 mg vs placebo	Efficacy: 50 mg vs placebo	Long-term safety: 1-year follow-up (30 and 50 mg) [†]	Efficacy as rapid-response therapy in MDD 50 mg + open-label ADT vs placebo + open-label ADT
Primary endpoint	HAM-D17 total score at Day 15	Safety/tolerability at Week 52	HAM-D17 total score at Day 15				
Population	HAM-D17 ≥26	HAM-D17 ≥26	HAM-D17 ≥22	HAM-D17 ≥22 MADRS ≥32	HAM-D17 ≥24	HAM-D17 ≥20 MADRS ≥28	HAM-D17 ≥24
Status	Completed	Enrolling	Completed	Completed	Completed	Ongoing	Enrolling
Met primary endpoint	\checkmark	Ongoing	\checkmark	Х	\checkmark	Ongoing	Ongoing

POSTPARTUM DEPRESSION (PPD)

MAJOR DEPRESSIVE DISORDER (MDD)

[†]The SHORELINE trial initially enrolled patients using zuranolone 30 mg; the protocol was amended to allow then enrolled patients to receive retreatment with zuranolone 50 mg and a new cohort was initiated with zuranolone 50 mg initial dose with zuranolone 50 mg retreatment.

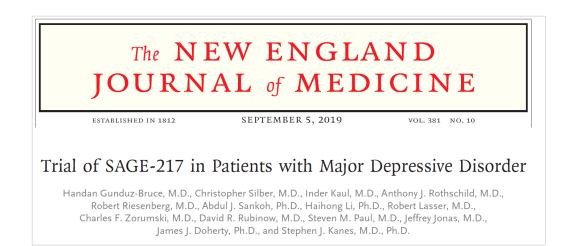
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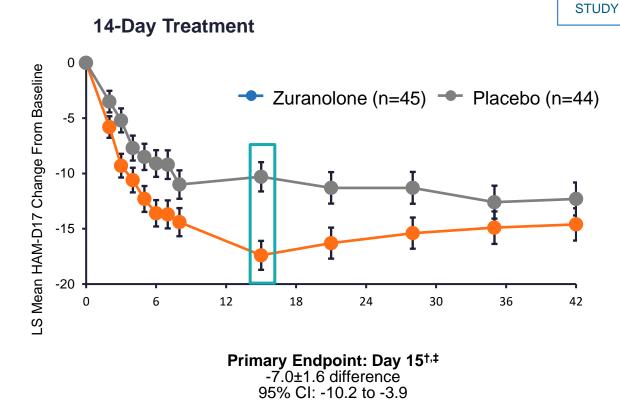
Biogen 67

201B Study: Rapid and sustained reduction in symptoms of depression

Change from baseline in HAM-D17



HAM-D17



HAM-D17 = 17-item Hamilton Depression Rating Scale Gunduz-Bruce et al. *N Engl J Med.* 2019;381, 903-911





LANDSCAPE DEPRESSION STUDIES

MDD

201B

ROBIN Study: Rapid and sustained reduction in symptoms of depression

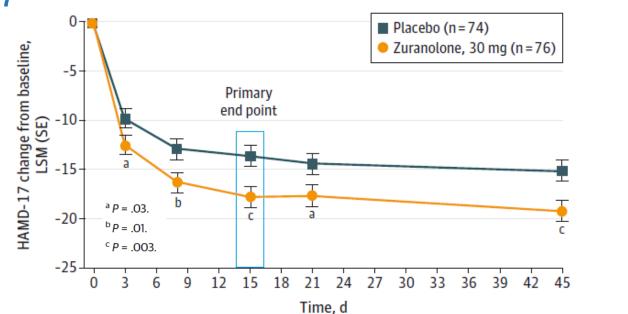
Change from baseline in HAM-D17

JAMA Psychiatry | Original Investigation

Effect of Zuranolone vs Placebo in Postpartum Depression A Randomized Clinical Trial

Kristina M. Deligiannidis, MD; Samantha Meltzer-Brody, MD, MPH; Handan Gunduz-Bruce, MD, MBA; James Doherty, PhD; Jeffrey Jonas, MD; Sigui Li, MS; Abdul J. Sankoh, PhD; Christopher Silber, MD; Andrew D. Campbell, PhD; Brian Werneburg, PhD; Stephen J. Kanes, MD, PhD; Robert Lasser, MD, MBA

HAM-D17



PPD ROBIN STUDY

Deligiannidis et al. AMA psychiatry 2021; 78, 951-959





Primary Endpoint (Day 15)

Placebo: -13.6

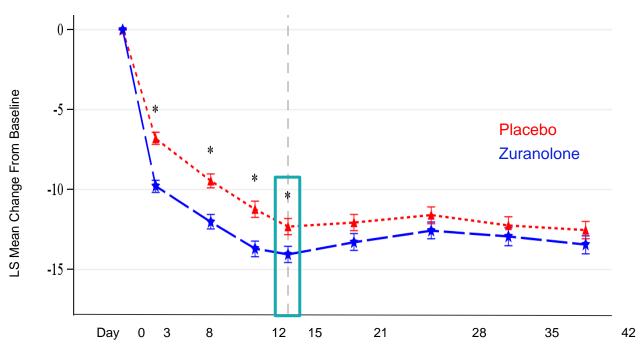
Zuranolone: -17.8

p=0.003

WATERFALL Study: Rapid and sustained reduction in symptoms of depression

Change from baseline in HAM-D17

HAM-D17





Primary endpoint LS mean (SE) CFB in HAM-D total score on Day 15 -14.1 (0.51) in zuranolone group and -12.3 (0.50) in placebo group; favors zuranolone over placebo of -1.7 points; 95% CI (-3.1, -0.3), p=0.0141

LANDSCAPE DEPRESSION STUDIES



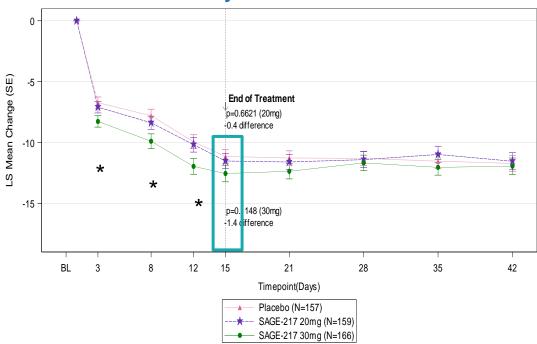


MOUNTAIN Study: Supportive evidence for zuranolone

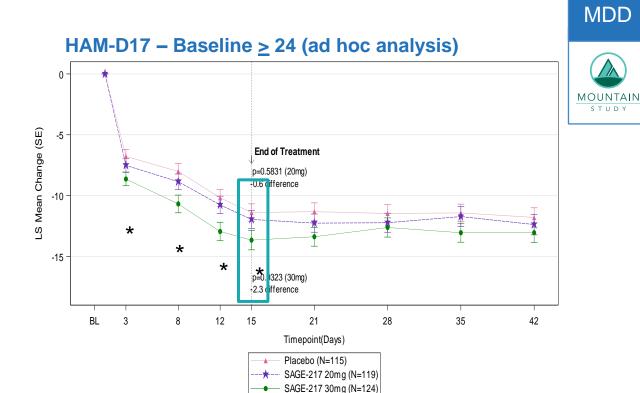


Change from baseline in HAM-D17 score

HAM-D17 – Full analysis set



- Primary endpoint, reduction of HAM-D at day 15, <u>not met</u> in full analysis set.
- Significant improvement in HAM-D scores at days 3, 8, and 12 in full analysis set.



- Ad hoc analysis with baseline HAM-D score \geq 24 performed.
- Primary endpoint, reduction of HAM-D at day 15, met in baseline
 <u>></u> 24 cohort.
- Significant improvement at days 3, 8, 12, and 15.

*p<0.05.

HAM-D17 = 17-item Hamilton Rating Scale for Depression; LS = least squares.

Mittal A et al. Poster presented at: the American Academy of Neurology Annual Meeting (Poster #010); 2020; virtual/Toronto, Canada.

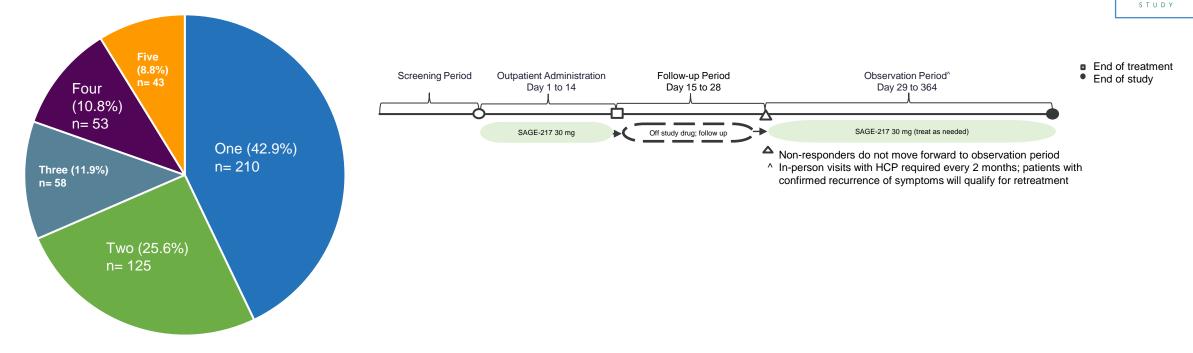
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SHORELINE Study: 12-month retreatment (30 mg Cohort)

Approximately 70% of participants with positive response to the initial 2-week course of zuranolone required one or two courses of treatment during the 12-month study

Courses of Treatment over 12 months



Subjects were required by protocol to achieve response to continue into the naturalistic follow-up period

Data on file SHORELINE 50 mg study cohort ongoing

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^{*}The SHORELINE trial initially enrolled patients using zuranolone 30 mg; the protocol was amended to allow then enrolled patients to receive retreatment with zuranolone 50 mg and a new cohort was initiated with zuranolone 50 mg initial dose with zuranolone 50 mg retreatment.



Biogen 72



MDD

SHORELINE

The profile of zuranolone is consistent across LANDSCAPE and NEST





Measures of Efficacy

- Investigator Reported
 - HAM-D
 - HAM-A
 - MADRS
 - Response/Remission
- Patient Reported
 - SF-36
 - PHQ-9

Measures of Tolerability

- Adverse Event Profile
- Discontinuations
- NNH

HAM-A = Hamilton anxiety rating scale; MADRS = Montgomery-Asberg depression rating scale; SF-36 = 36-item short form survey; PHQ-9 = Patient health questionnaire-9; NNH = number needed to harm





Consistent tolerability profile of zuranolone

- Safety data has been collected from more than 3,000 subjects treated with zuranolone in clinical trials to date¹⁻⁴
 - Most AEs associated with zuranolone occurred during the 2-week treatment period
- Among patients with MDD treated with zuranolone in randomized phase 2 and 3 clinical trials to date, <5% discontinued treatment due to AEs¹⁻⁴
- In the naturalistic, open-label, SHORELINE study, 6.5% of patients in the 50-mg arm discontinued treatment due to AEs^{4§}
- AEs of nausea and diarrhea are frequently associated with use of standard-of-care antidepressants (sometimes occurring in >20% of patients)⁵
- All SSRIs along with SNRIs have been shown to have significant sexual side effects; prevalence of sexual side effects can be as high as 50% to 70% among individuals taking SSRIs⁵
- Nausea and diarrhea occurred in <12% of patients with MDD receiving zuranolone in phase 2 and phase 3 studies¹⁻⁴
- There were no signals for increased suicidal ideation/behavior, as assessed by the C-SSRS and no evidence of withdrawal symptoms after discontinuation of zuranolone as assessed by the PWC-20⁶
- Data from the MOUNTAIN study suggest that treatment with zuranolone 30 mg is not associated with treatment-emergent sexual dysfunction as assessed by a post-hoc analysis of CSFQ-14 total score⁷

IV	Most common (25%) ALS ACTOSS FITASE 2 and 5 mais 1-4							
	AEs	% Patients (min–max)		A	AEs		%Patients (min–max)	
	Headache	6%	%—18%	L	JRTI		1%–8%†	
	Somnolence	6%	<i>%</i> —15%	C	Diarrhea		2%–7%	
	Dizziness	6%	%—15%	F	atigue		2%–7%*	
	Nausea	49	%—11%	C	Dry mouth		4%–6%	
	Sedation	4	%–9%	Ir	nsomnia		5%†	
	Headache Somnolence Dizziness Nausea	6% 6% 6% 4%	%—18% %—15% %—15% %—11%	L C F	JRTI Diarrhea Fatigue Dry mouth		1%–8% ¹ 2%–7% 2%–7% [*] 4%–6%	t *

Most Common (>5%) AFs Across Phase 2 and 3 Trials1-4

Serious AEs Across Phase 2 and 3 Trials

	Serious AEs			
Study, % Patients	Placebo (N=503)	Zuranolone 30 mg (N=882)	Zuranolone 50 mg (N=467)	
MDD-201B ¹	0	0	N/A	
MOUNTAIN ²	0.5%	1.6%	N/A	
WATERFALL ³	0.7%	N/A	0.7%	
SHORELINE ⁴	N/A	0.9%‡	2.5%‡	

Note: Trial designs differ; indirect comparison for discussion purposes only

AE = adverse event; CSFQ-14 = Changes in Sexual Functioning Questionnaire-14 (CSFQ-14); C-SSRS = Columbia-Suicide Severity Rating Scale; MDD = major depressive disorder; PWC = 20-item Physician Withdrawal Checklist; SNRI = serotonin noradrenaline reuptake inhibitor; SSRI = selective serotonin reuptake inhibitor; URTI = upper respiratory tract infection.

Based on MOUNTAIN study. *Based on SHORELINE study. *During the initial 28-day treatment cycle—November 2020 data cut. *Based on interim analysis of patients who received up to 5 treatments of zuranolone over 12 months

1. Gunduz-Bruce H et al. N *Engl J Med.* 2019;381(10):903-911. 2. Mittal A et al. Poster presented at: the American Academy of Neurology Annual Meeting. 2020. 3. Sage Therapeutics, Inc. Press release. June 15, 2021. https://investor.sagerx.com/news-releases/news-release-details/sage-therapeutics-and-biogen-announce-positive-pivotal-phase-3. Accessed August 25, 2021. 4. Cutler A et al. Poster presented at: the Society of Biological Psychiatry Annual Meeting. 2021. 5. Carvalho AF et al. *Psychother Psychosom.* 2016;85(5):270-288. 6. Sage Therapeutics, Inc. Data on file. 7. Clayton A et al. Poster presented at: the American Society of Clinical Psychopharmacology Annual Meeting. 2021.



Integrated analysis from placebo-controlled trials in LANDSCAPE and NEST

Low discontinuation rate



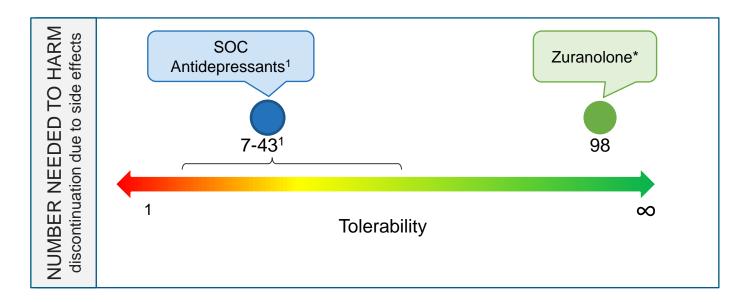
Discontinuation due to side effects rates			
	Placebo	Sage 217 (30mg and 50mg)	
217 MDD-201B	0.0%	4.4%	
Robin	0.0%	1.3%	
217-MDD-301A	3.2%	2.1%	
217-MDD 301B	1.5%	3.4%	
Weighted average (by n)	1.7%	2.8%	

Number Needed to Harm (NNH) = $1/(\% \text{Discontinuation}_{217})$

– %Discontinuation_{PBO})

NNH = 1/(0.02765799-0.0174489) = 98

Discontinuation due to side effects is commonly utilized as a metric of harm: side effects that hinder ability to remain compliant to medication has implications for real-world clinical practice in MDD



*Integrated analyses include 201B, 301A(Mountain) >=24 HAMD subgroup, 301B, Robin 1. Citrome *J Affective Disorders* 2016





Zuranolone has the potential to impact millions globally

Companies believe efficacy data to date are sufficient to support NDA filing, additional supplemental data may support life cycle management opportunities



		2021		
	Early	Mid	Late	*Early:Q1-Q2; Mid:Q2-Q3; Late: Q3-Q4
DEPRESSION FRANCHISE				Expected milestones:
		V		Report topline data from WATERFALL Study in major depressive disorder (1H21)
		V		Report full data from SHORELINE Study 30 mg cohort in major depressive disorder
Zuranolone (Sage-217)			•	Report topline data from CORAL Study in major depressive disorder for rapid response treatment when co-initiated with new antidepressant therapy
			•	Report topline data cut from SHORELINE Study 50 mg cohort in major depressive disorder

Composition of Matter Patent through 2034, subject to potential extensions



SHIONOGI PPD = postpartum depression, MDD = major depressive disorder, TRD = treatment resistant depression, GAD = generalized anxiety disorder, BPD = bipolar depression





BIIB104 in Cognitive Impairment Associated with Schizophrenia (CIAS)



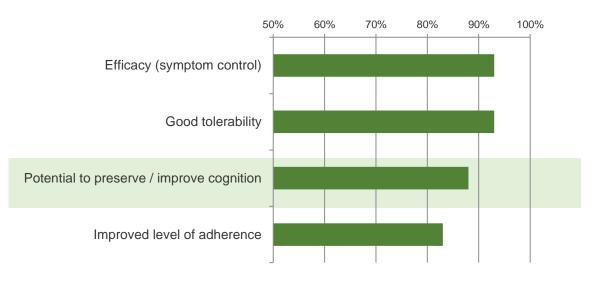


Improving cognition in schizophrenia treatment is a high priority to psychiatrists

Treatment priority in stabilized schizophrenia patients % of surveyed psychiatrists who consider a given treatment goal a top three priority*

Improve negative symptoms Improve social integration/functioning Improve cognition Improve daily living skills

Factors influencing choice of drug therapy to improve patient's social functioning % of respondents noting the goal is 'very important' or 'important' *



The FOCIS international survey on psychiatrists' opinions on cognition in schizophrenia conducted among 2,975 psychiatrists in 21 countries in North America, Europe, Australia, and New Zealand¹

Survey conducted among 4,163 psychiatrists treating patients with schizophrenia from 42 countries in Europe, the Middle East, and Africa²

1. Green M.F. et al. 2005. *Schizophrenia Research* 74(2-3):253-61. 2. Gorwood P. 2013. *Annals of General Psychiatry* 12(1):8. FOCIS = Focus on Cognition in Schizophrenia *select treatment goals & factors shown

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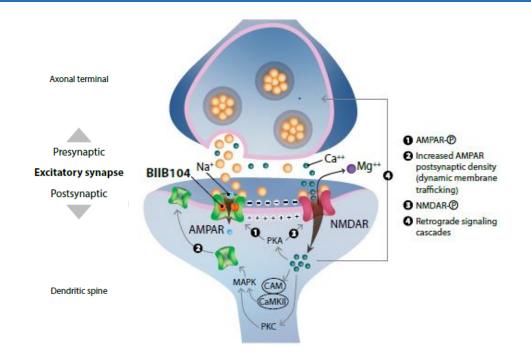


BIIB104 is a high-impact AMPAR positive allosteric modulator (PAM)

NMDA receptor (NMDAR) hypofunction may underlie cognitive impairment in schizophrenia

- Synaptic plasticity is hypothesized to underlie cognitive processes such as memory¹
- AMPA and NMDA receptors play an important role in regulating synaptic plasticity and function¹⁻³
- NMDAR hypofunction may contribute to CIAS²
- Increased AMPA receptor (AMPAR) activity can augment
 NMDAR activity and synaptic function²
- A key mechanism of NMDAR-regulated increases in synaptic activity is AMPAR insertion into the synapse³

By potentiating AMPAR activity, BIIB104 may enhance NMDAR function and potentially improve CIAS²



AMPA, α-amino-3-hydroxy-5-methyl-4-isoxazolepropionic acid; cAMP, cyclic adenosine monophosphate; CIAS, cognitive impairment associated with schizophrenia; NMDA, N-methyl-D-aspartate

1. Rao et al. Trends Neurosci. 2007;30:284-291. 2. Ranganathan et al. Mol Psychiatry. 2017;22:1633-1640. 3. Shaffer et al. J Med Chem. 2015;58:4291-4308.



Clinical effects of BIIB104 in stable schizophrenia

Promising early results demonstrated; ongoing Phase 2 trial with anticipated readout in 2022

8 P = 0.0143MMRM: LS mean & 80% CI at Day 14 (N = 12)Better 6 5 (N = 12)3.9 MCCB WM: Δ from Baseline 3 2 (N = 12)1.3 0 -1 -1.5 -2 -3 -4 Worse -5 PF-04958242 PF-04958242 Placebo 0.25 mg 0.475 mg

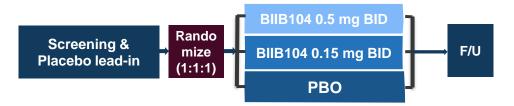
Phase 1b (completed)¹

LS Improvement on MCCB-Working Memory Domain T-Score (p = 0.0143); Exposure-response relationship at Day 14 (p <0.05) slope = 0.872 (CI: 0.154 – 1.604)

1. Evans et al. *Neuropsychopharmacology*. 2016 Dec; 41(Suppl 1): S289–S454. T207.

LS = least squares; MCCB WM = MATRICS Consensus Cognitive Battery Working Memory; MMRM = mixed effect model repeated measures

Phase 2 (ongoing)



- **Population:** participants with a diagnosis of schizophrenia for at least 2 years; on background antipsychotics
- **12-week treatment period**; cognitive and functional testing at baseline and Week 12
- Primary endpoint: Change from baseline in MATRICS* Consensus Cognitive Battery (MCCB) working memory domain score @ week 12
- Additional assessments of cognition, functioning, and psychiatric symptoms conducted

Results expected in 2022

https://clinicaltrials.gov/ct2/show/NCT03745820 *MATRICS – Measurement and Treatment Research to Improve Cognition in Schizophrenia

- Depression and schizophrenia are estimated to affect more than 284 million people worldwide and significant unmet needs remain for both conditions¹
- Despite available treatments, depression continues to rank in the top 5 causes of global disability for men and women²
- There are no approved treatments for CIAS, which leads to significant interference in day-to-day functioning, independent living skills, employment and social interactions³; and existing antidepressants have limitations
- Zuranolone and BIIB104 may address important unmet needs and may offer potential hope to change the reality of living with these disorders

1. Ritchie and Roser (2018) - "Mental Health". Published online at OurWorldInData.org. Retrieved from: 'https://ourworldindata.org/mental-health' [Online Resource] accessed Aug 14 2021 2. GBD 2017 Disease and Injury Incidence and Prevalence Collaborators. *Lancet* 392: 1789–858. 3. Green. *J Clin Psychiatry* 2006. 67(suppl 9):3-8.



Building an ALS Portfolio

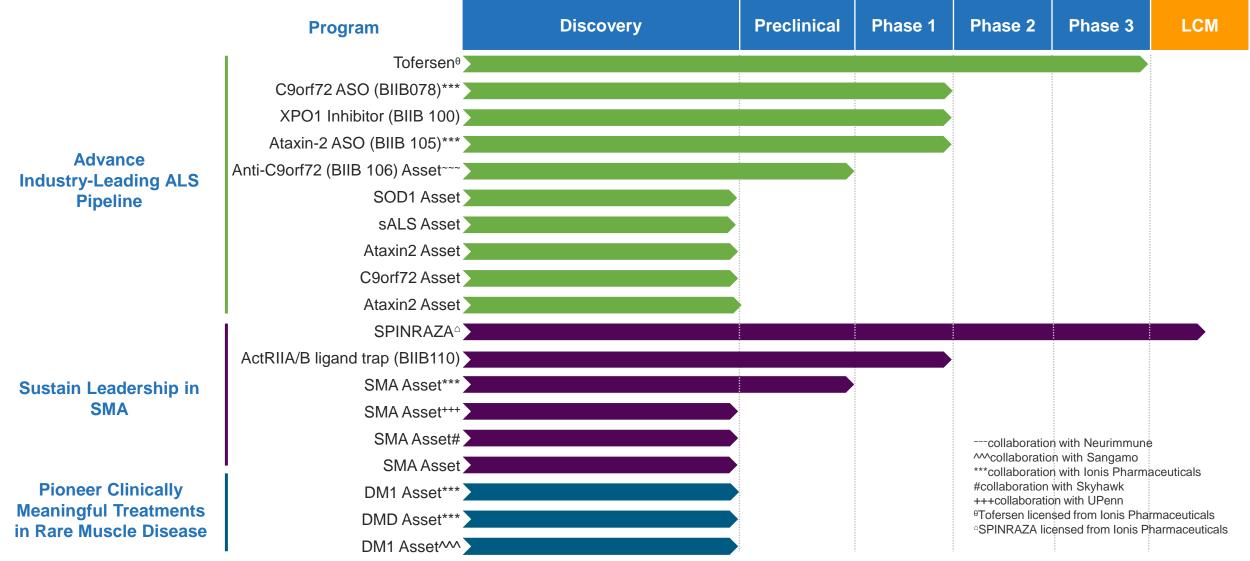
Toby Ferguson, M.D., Ph.D. Head of Neuromuscular Development



R&D Day September 21, 2021



Industry leading neuromuscular portfolio



ALS = amyotrophic lateral sclerosis; ASO = antisense oligonucleotide; DMD = Duchenne muscular dystrophy; LCM = lifecycle management; SMA = spinal muscular atrophy

Amyotrophic Lateral Sclerosis (ALS)

DISEASE OVERVIEW

Rare, fatal, disease characterized by motor neuron loss in the brain and spinal cord -Average survival after diagnosis of 3-5 years

Global Epidemiology:

• Prevalence*: 168k

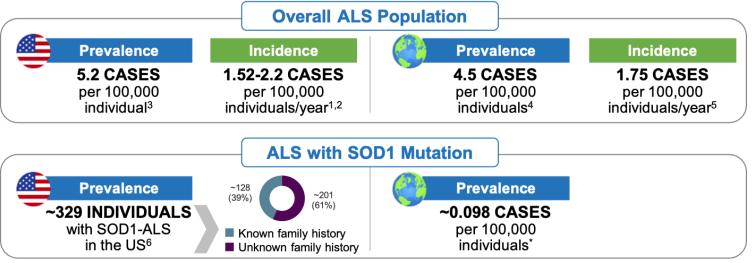
science humanity

- Genetic ALS ~ 14k
- SOD1 ALS ~ 3.8k

CURRENT THERAPIES

Currently approved treatments provide a modest effect on motor function and survival

- Riluzole and edaravone are the approved treatments for ALS in the U.S.
- Critical unmet need for effective treatment options



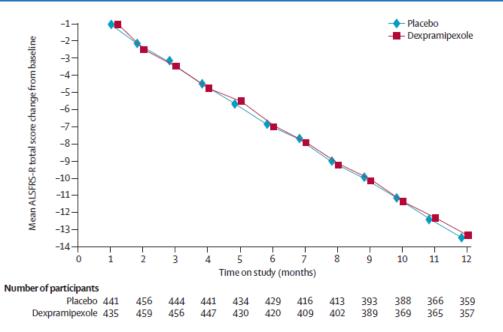
*Estimated using the same approach as Brown et al. SOD1 and C9orf72 Genetics Variant Neuroepid 2021

1. Harper CJ, et al. Amyotroph Lateral Scler Frontotemporal Degener. 2015;16(7-8):520-523. 2. Wagner L, et al. Amyotroph Lateral Scler Frontotemporal Degener. 2016;17(1-2):128-134. 3. Mehta P, et al. MMWR Morb Mortal Wkly Rep. 2018;67(46):1285-1289. 4. Chiò A, et al. Neuroepidemiology. 2013;41(2):118-130. 5. Marin B. International Journal of Epidemiology 2017; 57-74. 6. Brown et al. SOD1 and C9orf72 Genetics Variant Neuroepid 2021



Learnings from previous failures reshaped our approach to ALS

Dexpramipexole: A case study in ALS drug development



Despite lack of clear mechanistic rationale, dexpramipexole demonstrated encouraging early clinical results

Learnings from rich dataset in over 800 patients reshaped Biogen's approach to clinical development in ALS

Key Learnings from previous ALS trials

Identify and evaluate genetically validated targets in defined patient populations

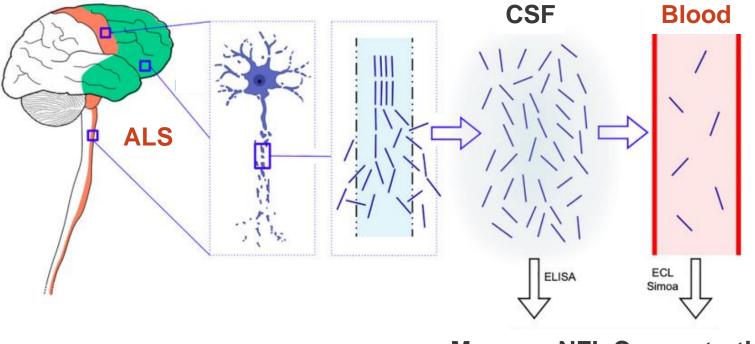
Pursue the most appropriate modality for each target and include multiple outcome measures to capture totality of disease (vital capacity, strength, appropriate PROs)

Implement biomarkers of target engagement, disease activity, and treatment response in early-stage studies



Cudcowicz et al., 2013

Neurofilament as a biomarker of neuronal degeneration and recovery in neuromuscular disease



Measure NFL Concentration

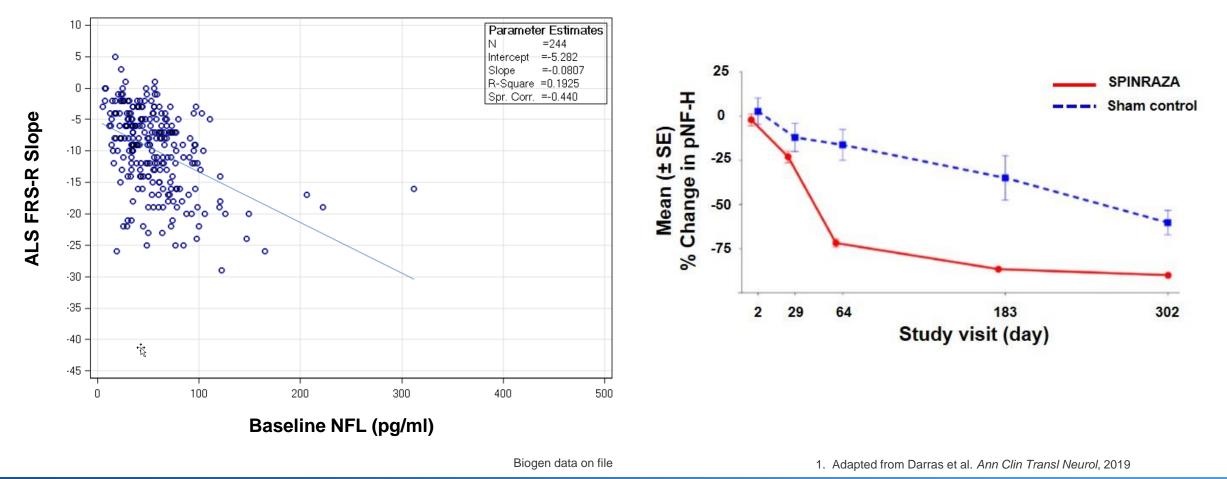
Adapted from Verde et al., 2021 CSF = cerebrospinal fluid; ELISA = enzyme-linked immunoassay; NFL = neurofilament light; ECL Simoa = electrochemiluminescence single-molecule array digital immunoassay



Neurofilament as a biomarker of neuronal degeneration and recovery in neuromuscular disease

EMPOWER ALS patients with higher levels of plasma NFL show more rapid decline

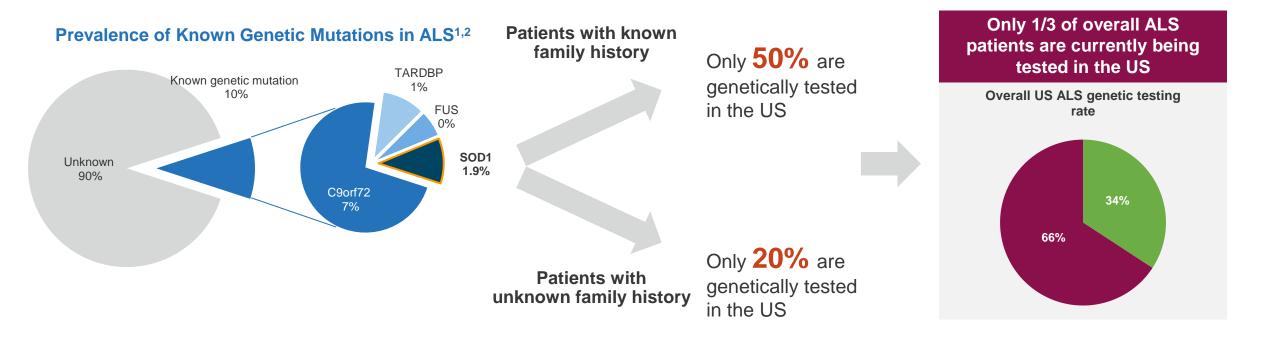
Neurofilament level is decreased following SPINRAZA treatment in SMA¹



Genetic forms of ALS continue to be underdiagnosed

Approximately 10% of ALS patients have known genetic mutations, including C9orf72, SOD1, TARDBP and FUS²

- Among those patients, ~ 72% of patients do not have a known family history of ALS¹
- Among patients with SOD1 mutation, ~ 61% of patients do not have a known family history of ALS¹



1. Calculated based on the data in Zou et al. *J Neurol Neurosurg Psychiatry*. 2017;88(7): 540-549.

2. Chio et al. Neurology. 2012;79(19):1983-1989.

Increasing awareness of genetic ALS and providing access to genetic tests are critical to identify patients with mutations responsible for the disease

Biogen and Invitae have partnered on a no-charge genetic testing program called ALS Identified[™]



Access to Genetic Tests and Education on Genetic ALS

Launched in the US. Geographic expansion is under assessment De-identified data will be relayed to ClinVar – help advance scientific research on ALS

Targeting genetically defined SOD1 ALS to increase POS

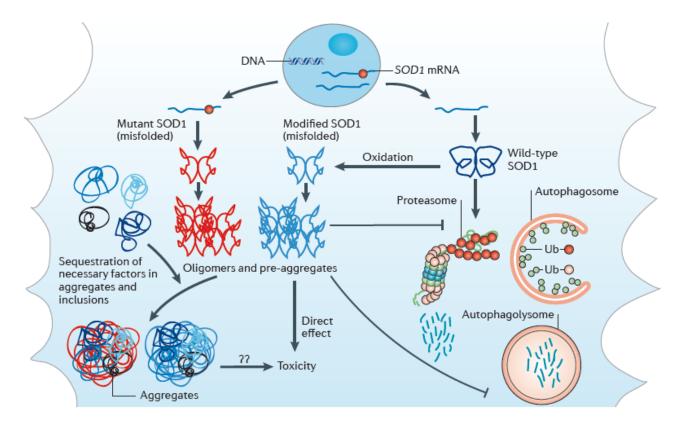
Mutations in *SOD1* were the **first** identified genetic cause of ALS

SOD1 gene encodes a ubiquitously expressed enzyme called **superoxide dismutase 1**

Mutated SOD1 is prone to misfold and can interfere in multiple cellular processes

SOD1 ALS cases are characterized by cytoplasmic inclusions of aggregated SOD1 protein selectively in motor neurons

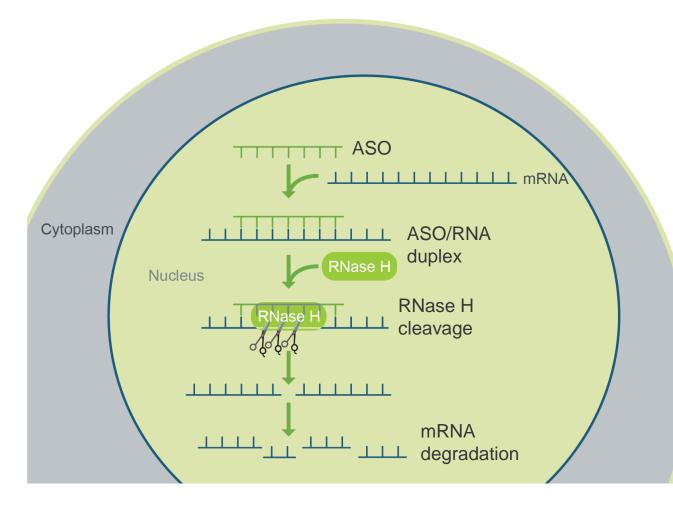
Data indicate that toxicity of mutant SOD1 is derived from a gain-of-function mechanism



Robberecht and Philips, 2013



Tofersen* is a gapmer ASO that selectively targets SOD1 mRNA



Tofersen mediates RNase H-dependent degradation of *SOD1* mRNA to reduce the synthesis of SOD1 protein¹

*Discovered by Ionis Pharmaceuticals

mRNA = messenger RNA; RNase = ribonuclease;

1. Miller TM, et al. Lancet Neurol. 2013;12:435-42. Figure adapted from: Niemietz C, et al. Molecules. 2015;20:17944-75.

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PD measures after tofersen treatment

Dose-dependent decrease in SOD1 concentrations¹

Reduction in NF levels was observed with tofersen¹

Tofersen Placebo $(n = 12)^2$ 20 mg (n = 10)1.2 Geometric mean (95% CI) 40 mg (n = 9)concentrations 60 mg (n = 9)ratio to baseline in SOD1 concentration 100 mg (n = 10)0.8-0.6 BL 29 57 85 15 Study day

SOD1 concentrations

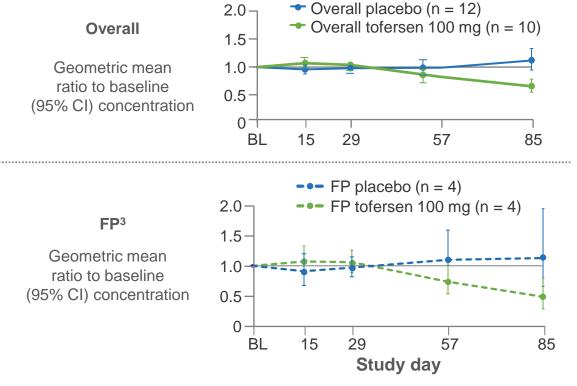
All missing data were imputed with the use of a mixed model for repeated measures.

BL = baseline; CI = confidence interval; CSF = cerebrospinal fluid; PD = pharmacodynamic; SOD1 = superoxide dismutase 1.

1. Miller T, et al. New Engl J Med. 2020;383:109-19.

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 In the combined placebo group, there was one anomaly for the CSF sample at Day 15; the result was below the limit of quantitation and was noted as missing data.



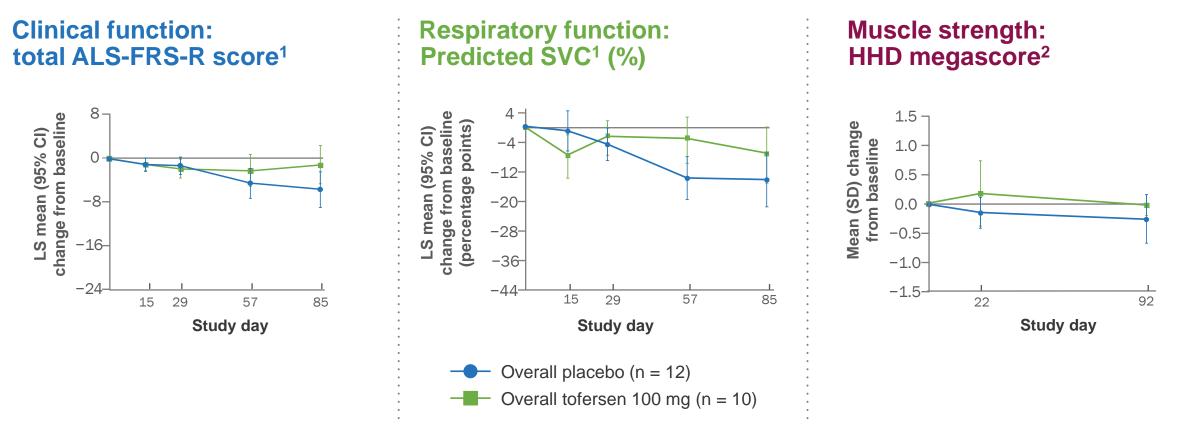
Plasma Neurofilament Light

Geometric mean ratios were calculated using the least squares method. Post-baseline missing values were imputed using a mixed model for repeated measures.

3. Participants in the fast-progressing disease subgroup had a SOD1 mutation characterized as having a fast-progressing disease course (A4V, A4T, G41S, H43R, L84V, G93A, R115G, L106V, L38V, V148G with an average disease duration ≤ 3 years) and pre-randomization ALS-FRS-R slope decline of ≥ 0.2 points per month. BL = baseline; CI = confidence interval; FP= fast-progressing

Exploratory clinical measures

Tofersen-treated patients appeared to experience a slowing of decline compared with placebo-treated patients across clinical outcome measures



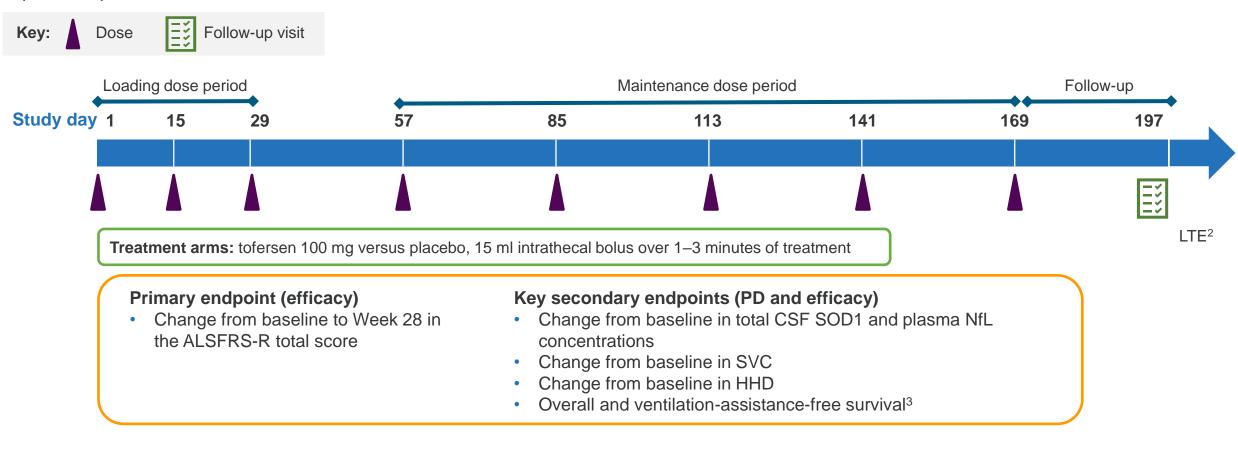
1. Means were calculated using the least squares method. Post-baseline missing values were imputed using a mixed model for repeated measures.

2. Raw means presented. Post-baseline missing values were imputed using the last observation carried forward method.

ALS-FRS-R = Amyotrophic Lateral Sclerosis Functional Rating Scale-Revised; CI = confidence interval; HHD = handheld dynamometry; LS = least squares; SD = standard deviation; SVC = slow vital capacity. Miller T, et al. New Engl J Med. 2020;383:109-19.

VALOR

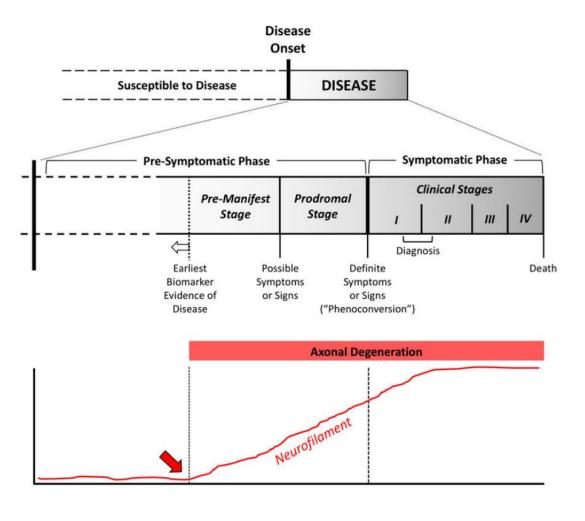
Randomized, double-blind, placebo-controlled, phase 3 study of tofersen administered to adult participants (N \approx 99) with ALS and a confirmed SOD1 mutation¹



LTE = long-term extension; PD = pharmacodynamic; pNf-H = phosphorylated neurofilament heavy chain

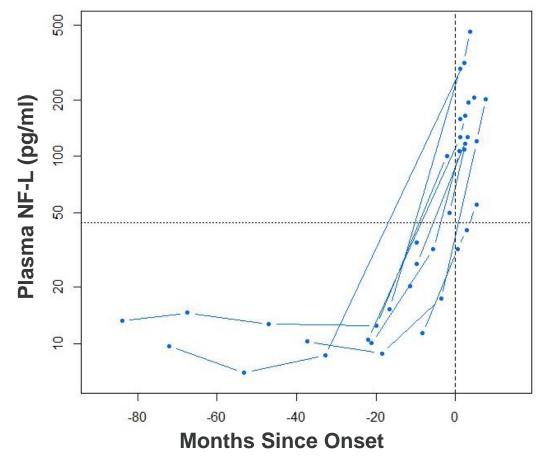
- 1. NCT02623699. Available from: <u>https://clinicaltrials.gov/ct2/show/NCT02623699</u>. Accessed October 2020.
- 2. NCT03070119. Available from: <u>https://clinicaltrials.gov/ct2/show/NCT03070119</u>. Accessed October 2020
- 3. Defined as \geq 22 hours of mechanical ventilation (invasive or noninvasive) per day for \geq 21 consecutive days.

Neurofilament elevations precede clinical symptoms thus enabling a presymptomatic trial



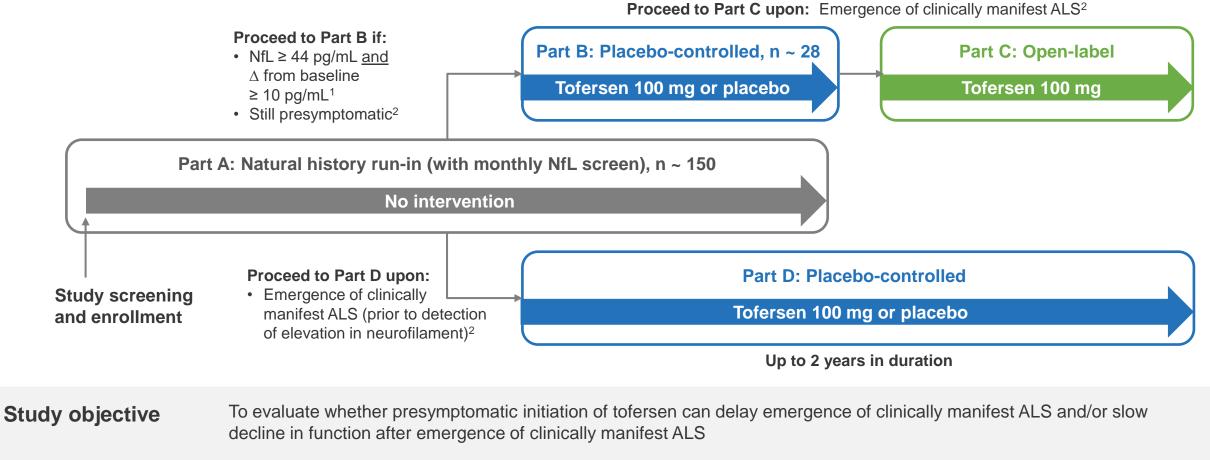
Benatar M, Turner M, Wuu J; ALS FTD; 2019

Elevations in NF observed prior to clinical evidence of ALS in participants rapidly progressive SOD1 mutations



Benatar et al, 2021. American Academy of Neurology S20.001

ATLAS study overview



Primary endpoint Proportion of participants with emergence of clinically manifest ALS¹ within 12 months of randomization

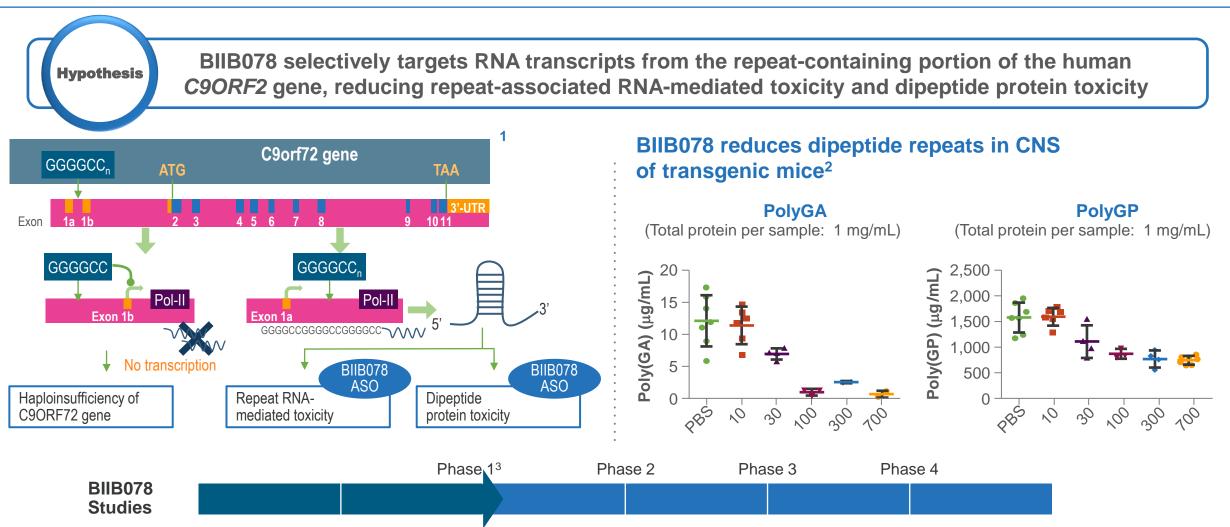
1. Measured using Siemens Healthineers NfL Assay.

2. Assuming other eligibility criteria are met.

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BIIB078^{*} is an intrathecally administered ASO being investigated for the treatment of *C90RF72 ALS*

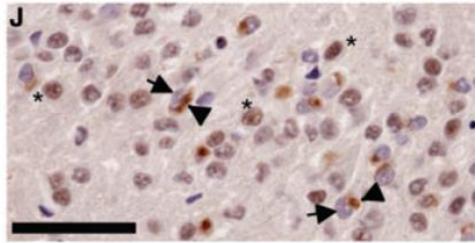


*Discovered by Ionis Pharmaceuticals

CNS = central nervous system.

1. Ling SC, et al. Neuron. 2013;79:416-38. 2. Biogen data on file. 3. NCT03626012. Available from: https://clinicaltrials.gov/ct2/show/NCT03626012. Accessed October 2020.

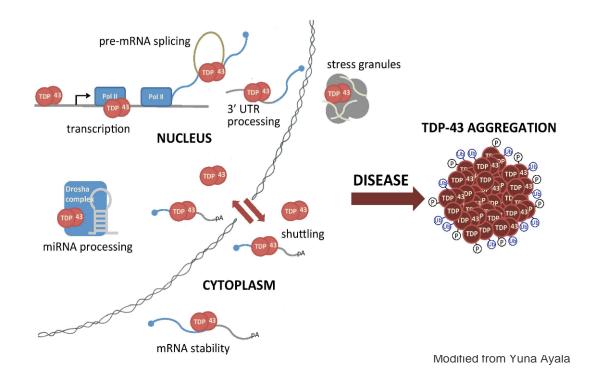
Nearly all ALS patients (~97%) have TDP-43 aggregates in their brains and spinal cords



TDP-43 inclusions ALS Cortex

Neumann et al., 2006

- TDP-43 aggregation found in ~97% of ALS patients
- Mutations in TDP-43 cause ALS and increase TDP-43 aggregation
- TDP-43 inclusion pathology is correlated with motor neuron death



Cytoplasmic aggregation of TDP-43 may lead to both toxic gain- and loss-of-function phenotypes



BIIB105* is an intrathecally administered ASO being investigated for the treatment of broad ALS

Reduction of ATXN2 may improve TDP-43 toxicity and clinical outcomes in ALS^{1,2,3}



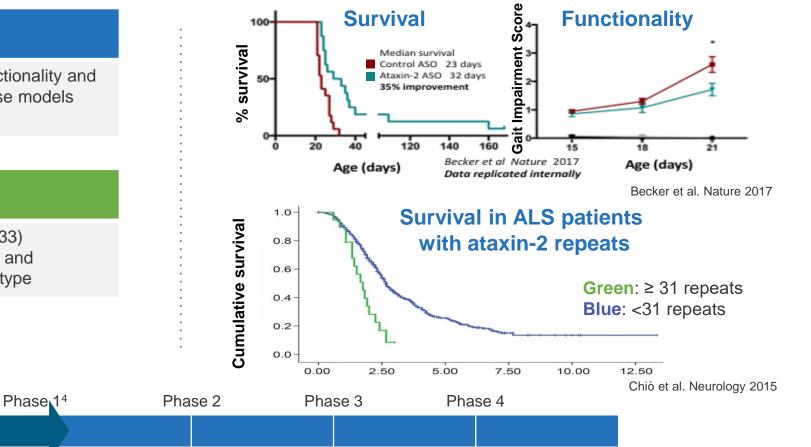
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Preclinical observations¹

Wildtype Atxn2 reduction increases survival and functionality and reduces TDP-43 pathology in yeast, fly, and mouse models

Human genetic evidence^{2,3}

Intermediate repeat PolyQ expansion (30-33) in *ATXN2* results in 7× increased risk of ALS and is associated with a more aggressive phenotype



BIIB105 Studies

* Discovered by Ionis Pharmaceuticals ALS, amyotrophic lateral sclerosis.

1. Becker LA, et al. Nature. 2017;544:367-71. 2. Elden AC, Nature. 2010;466:1069-75. 3. Chio A, et al. Neurology. 2015;84:251-8.

4. NCT04494256. Available from: https://clinicaltrials.gov/ct2/show/NCT04494256. Accessed October 2020.

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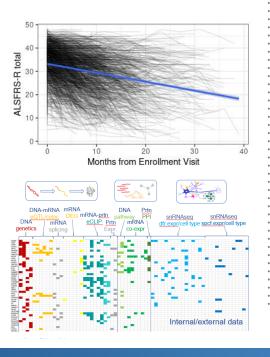
Extend our internal research to the exploration of novel targets by using Biogen Discovery Engine and proprietary knowledge

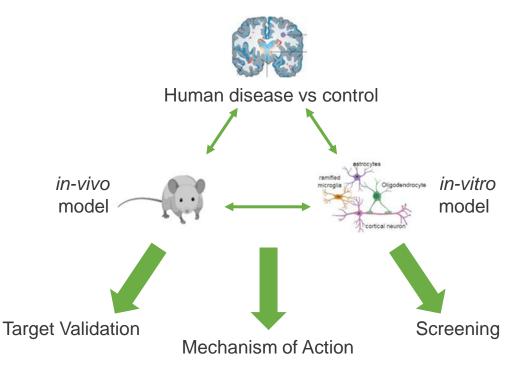
Select targets and pathways de-risked with genetic validation and relevant biology.

Utilize genetic analysis and functional genomics for target selection and prioritization

Build better discovery tools to model human disease by focusing translatability to validate novel targets

- Access to unique GWAS databases
- Access to clinical endpoints to ask genetic questions related to ALS progression
- Integrate data from human biology hub and singlenucleus RNA-seq





Learnings from our genetic programs will inform therapy development for broader ALS populations

Trial design and conduct learnings are transferrable across the portfolio

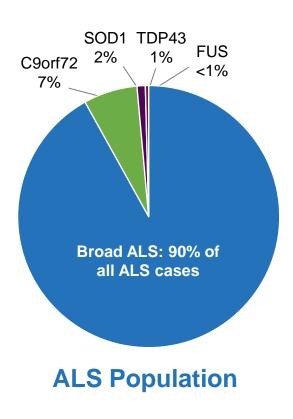
Biomarker (i.e., neurofilament) development will enable early decisions

Patient ID efforts will accelerate trial enrollment and expand treatable population (for genetic targets)

Presymptomatic trial will define the early ALS disease spectrum and accelerate time to diagnosis SOD1 ALS Tofersen C9ORF72 ALS BIIB078 (C9 ASO)

Broad ALS Population

BIIB105 (Ataxin-2 ASO) BIIB100 (XPO1 inhibitor)





Novel Therapeutic Approaches for Stroke

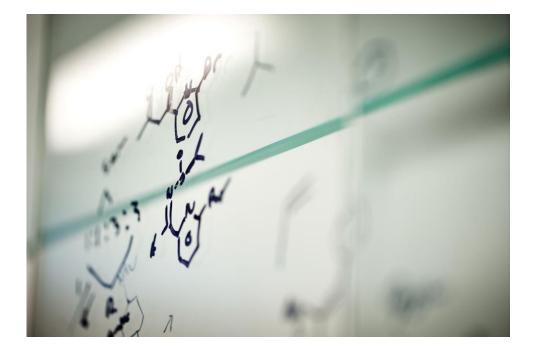
Josh Bell, M.D., Ph.D. Medical Director



Biogen Investor R&D Day September 2021



Stroke overview & review of current Biogen clinical programs







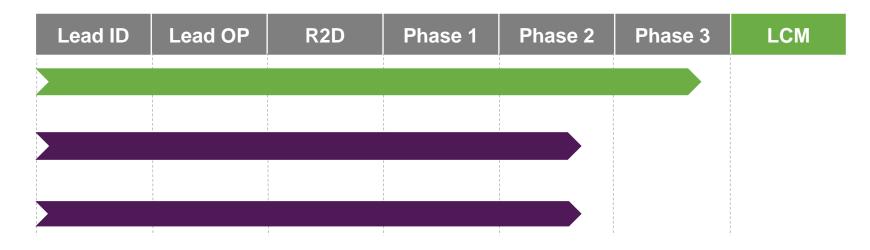
Two programs lead Biogen's innovative drug development in the neurovascular portfolio

Neurovascular

Glibenclamide IV: LHI Stroke (BIIB093)

TMS-007: Acute Ischemic Stroke (BIIB131)

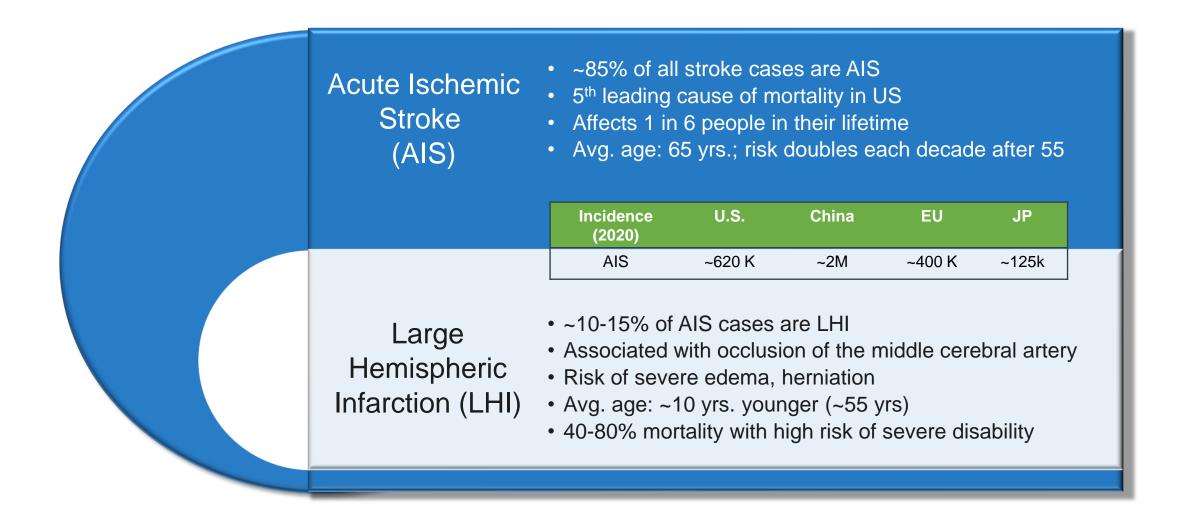
Glibenclamide IV: Brain Contusion (BIIB093)



- BIIB131 (TMS-007) recently acquired following a positive Phase 2a study, is a potential best-in-class thrombolytic drug candidate
- BIIB093 –Agent in Phase 3 using a novel approach to target edema complicating one of the most severe forms of ischemic stroke

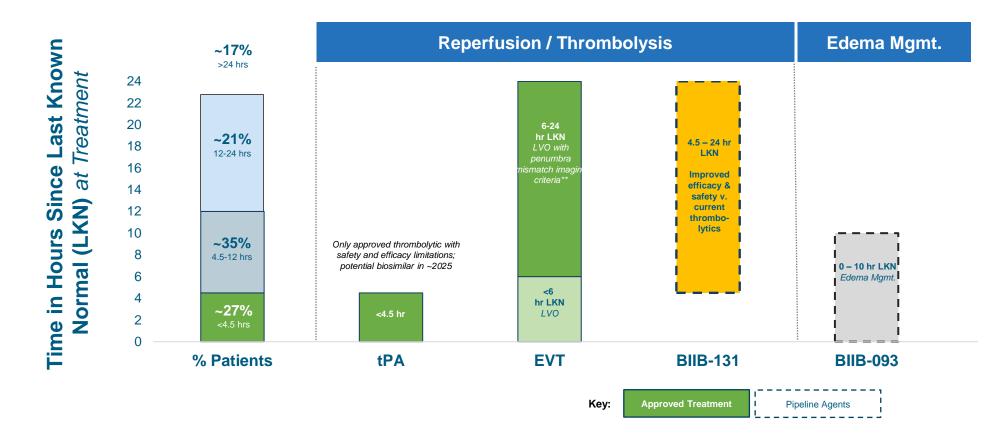


Stroke is a devastating condition in great need of improved therapeutic approaches





Biogen is developing stroke programs competitively positioned to address significant needs in Acute Ischemic Stroke (AIS)



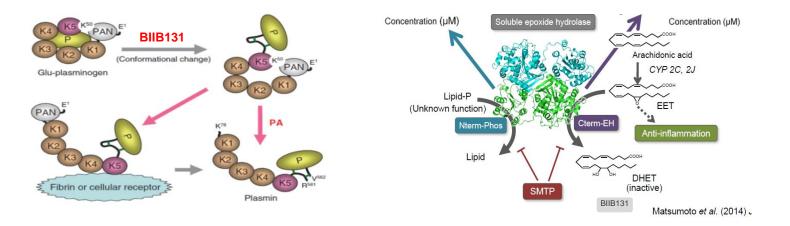
BIIB131 may have potential to show improved safety profile and later and longer therapeutic window from 4.5 to 24 hours beyond currently approved thrombolytic therapy administration.

EVT = Endovascular Thrombectomy; LVO = Large vessel occlusion; tPA = tissue Plasminogen Activator

BIIB131: recently acquired, potential best-in-class therapeutic for Acute Ischemic Stroke

Hypothesized Dual Mechanisms of Action

- 1. BIIB131 changes conformation of plasminogen to increase fibrin binding and facilitate activation from endogenous tissue Plasminogen Activator (tPA). It does not directly convert plasminogen to plasmin, thereby limiting systemic effects.
- 2. Inhibits soluble epoxide hydrolase, reducing production of pro-inflammatory mediators of vasoconstriction and breakdown of the blood brain barrier.

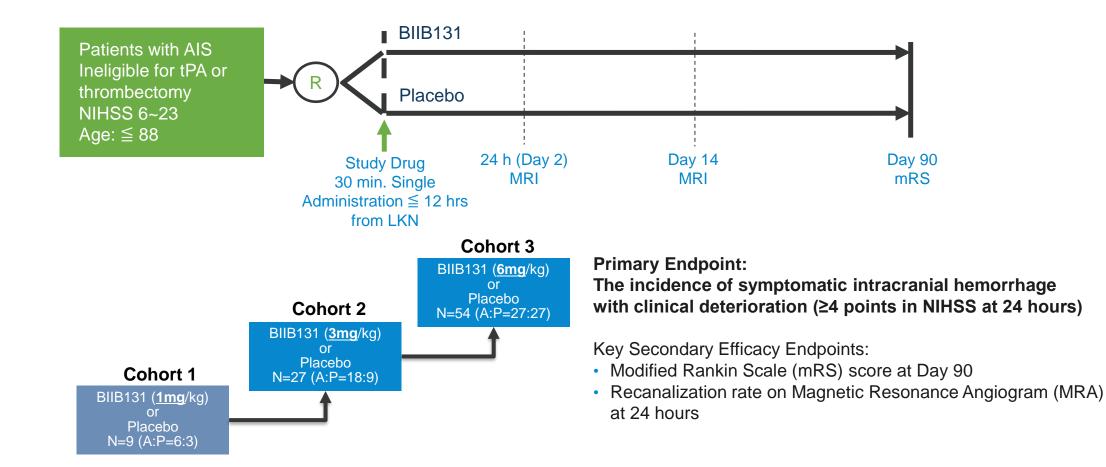


Potential best-in-class thrombolytic investigational agent with extended therapeutic window and favorable safety profile

DHET = dihydroxyeicosatrienoic acids; EET = epoxyeicosatrienoic acids; EH = epoxide hydrolase; PA = plasminogen activator



BIIB131 phase 2a controlled study design



NIHSS = National Institutes of Health Stroke Scale





Item	Treatment	N	Subjects	Percent (%)	95% CI for Incidence		Comparison with Placebo
					Lower (%)	Upper (%)	p-value ^{*2}
Symptomatological Intracranial Hemorrhage ^{*1}	1 mg/kg	6	0	0.0	0.0	39.3	1.0000
	3 mg/kg	18	0	0.0	0.0	15.3	1.0000
	6 mg/kg	28	0	0.0	0.0	10.1	1.0000
	Pooled TMS-007	52	0	0.0	0.0	5.6	0.4222
	Placebo	38	1	2.6	0.1	13.8	

Table 14.3.1.1 Summary of Symptomatological Intracranial Hemorrhage with Exacerbation of NIHSS 4 or Higher up to 24 hours after Administration of TMS-007_SAF

*1: Symptomatological intracranial hemorrhage with exacerbation of NIHSS 4 or higher up to 24 hours after administration (type 1 or type 2 parenchymal hemorrhage)

*2: Fisher's exact test

---: Not applicable

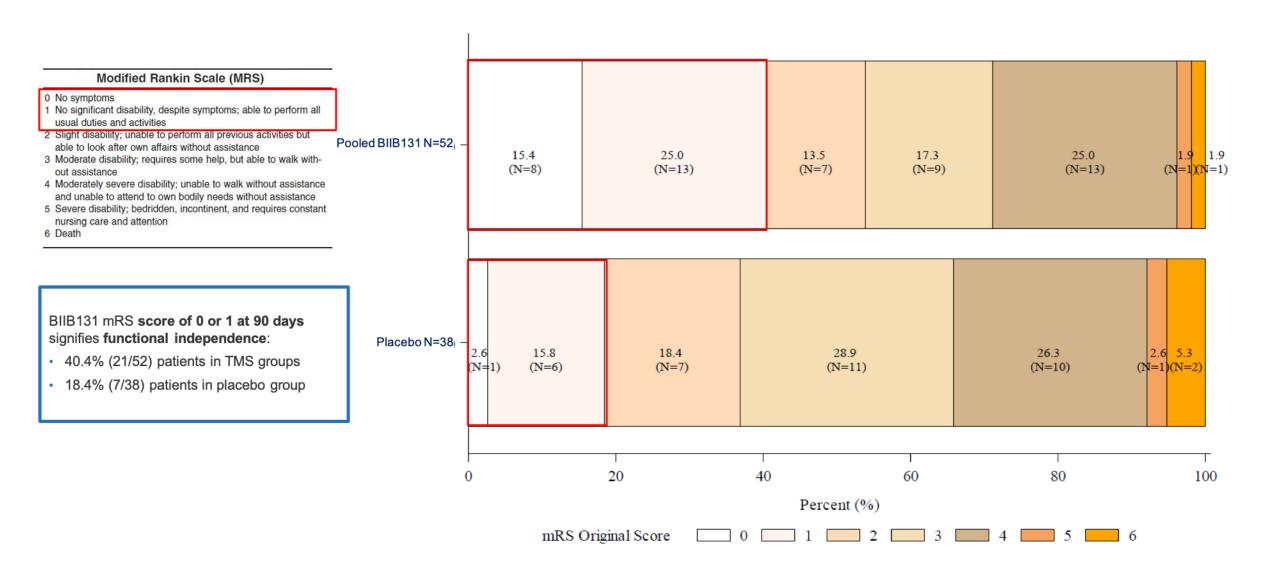
Favorable safety profile based on primary endpoint

Symptomatic intracranial hemorrhage with worsening of NIHSS ≥4 points: Zero (0%) in BIIB131 groups and one (2.6%) in the placebo group





BIIB131 showed statistically significant improvement on mRS, registrational endpoint of functional independence

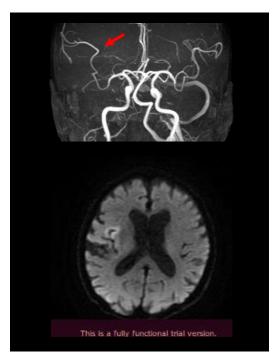


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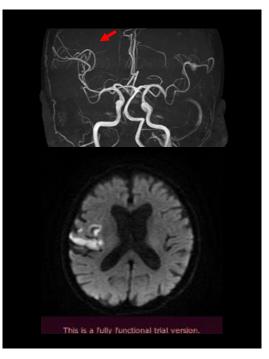
MRA illustrates impact on vessel recanalization

- Illustrative case of 78-year-old male with occlusion of right middle cerebral branch artery, NIHSS score of 9, randomized to BIIB131, 3 mg/kg cohort.
- Time to treatment: 8.5 hours post-stroke

MRA at baseline



MRA at 24 hours



90-day outcome

mRS of 1

No significant disability, despite symptoms; able to perform all usual duties and activities





Robust effects on visible vessel recanalization

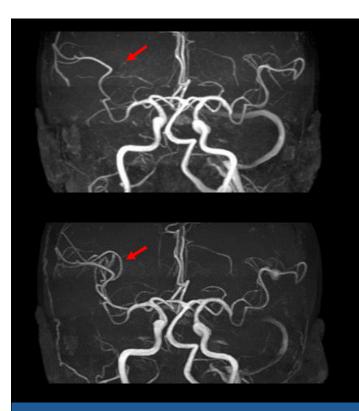
Full or Partial Opening

	Placebo Pooled	TMS Pooled
Number of participants	15 (100)	24 (100)
Number of participants with recanalization n (%)	4 (26.7)	14 (58.3)
Estimate of odds ratio (TMS vs placebo)		4.23
95% CI for the odds ratio		0.99, 18.07

In patients with full or partial visible vessel occlusion, the percentage of subjects receiving BIIB131 achieving recanalization was greater than those treated with placebo.



Phase 2a study of BIIB131 in Acute Ischemic Stroke demonstrated positive impacts on blood vessel reopening and patient functional recovery¹



Developing the next generation of stroke care

- Treatment: 52 Patients were treated with BIIB131 up to 12 hours after the onset of stroke symptoms - average time to treatment was 9.5 hours vs. 9.3 hours for placebo
- Safety: No incidence of symptomatic intracranial hemorrhage
- Recanalization: Improved recanalization rate in patients with a visible occlusion 58.3% for BIIB131 vs. 26.7% for placebo
- Functional Recovery: Significant improvement in patient functional recovery as measured by modified Rankin Scale, a measure of independence in daily living

BIIB131 is a thrombolytic with potentially improved efficacy & safety profile

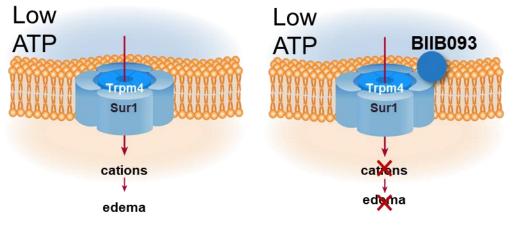
Team is actively designing further clinical studies to confirm the safety and efficacy

1) Phase 2a: N =90: 52-BIIB131, 38-Placebo



BIIB093 (IV glibenclamide) inhibits the SUR1-TRPM4 ion channel, a key regulator of cerebral edema

SUR1 up-regulated in focal cerebral ischemia



SUR1-TRPM4 = sulfonylurea receptor 1-transient receptor potential melastatin 4

- Two trials actively recruiting Phase 3 CHARM study [LHI] and Phase 2 ASTRAL Study [Brain Contusion]
- First Phase 3 LHI study ever conducted
- CHARM Study design includes use complementary to SOC, including EVT (endovascular thrombectomy)

- Positive Ph 2 data in secondary/tertiary endpoints for mortality, midline shift, and positive trend for functional outcome (day 90 mRS shift)
- Well established safety profile with oral glyburide; Hypoglycemia is the only identified safety risk and can be mitigated by clinical management. Observational studies of sulfonylureas safe and beneficial in diabetic stroke patients

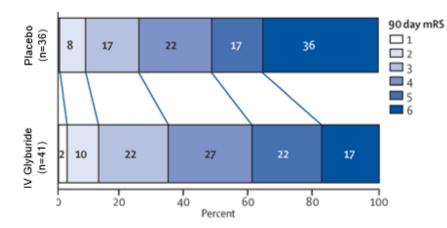
SOC = standard of care



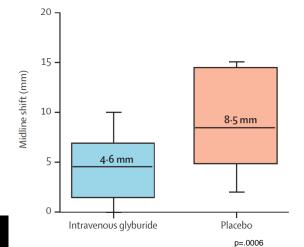
BIIB093 administration was associated with reduced disability and reduced midline shift in phase 2 trial

Reduction in mortality at 30 days and positive effect on midline shift

Distribution of mRS scores at 90 days



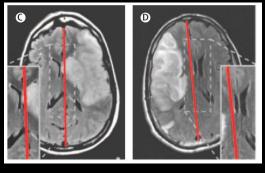
Reduction in MRI-detected Midline Shift -Baseline to 72-96 hours



Primary endpoint: mRS score of 0–4 at 90 days without decompressive craniectomy

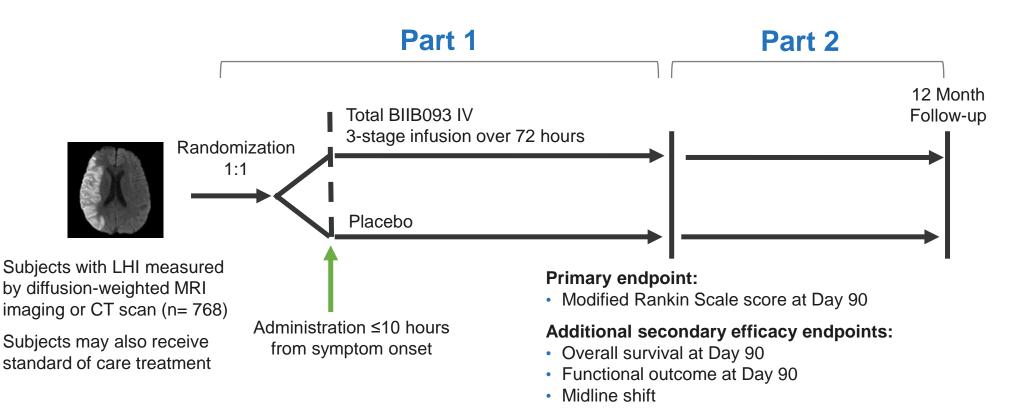
OR = 1.91; p = 0.12

IV glibenclamide is also referred to as glyburide





BIIB093 phase 3 study is designed to evaluate short- and long-term functional outcomes in LHI patients



FDA

- Special Protocol Assessment agreement obtained
- US Orphan Drug designation and Fast Track status granted



Biogen is entering the neurovascular space with potentially transformative compounds

- Neurovascular disorders are significant cause of disability and mortality worldwide
- Innovative approaches to improve outcomes and address unmet needs are needed
- Biogen's neurovascular portfolio aims to address both the interruption of blood flow and the accompanying brain edema that impact patient outcomes in stroke
- BIIB093 and BIIB131 are two novel late-stage agents to anchor growth into a future neurovascular portfolio



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Advancing a Late-stage Lupus Pipeline

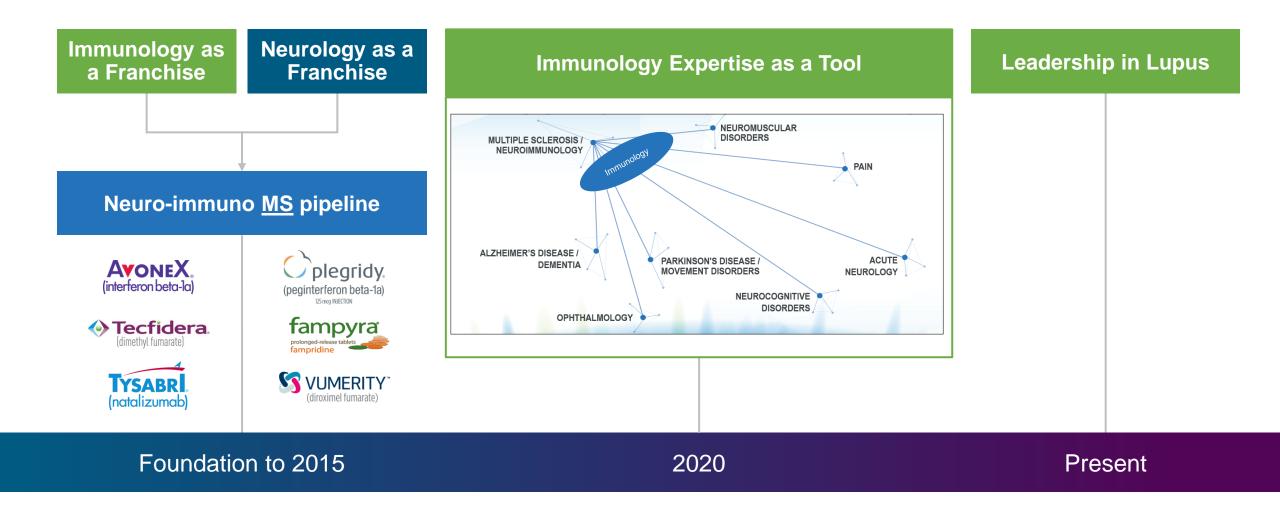
Nathalie Franchimont, M.D., Ph.D. Head of Multiple Sclerosis and Immunology Development



R&D Day September 21, 2021



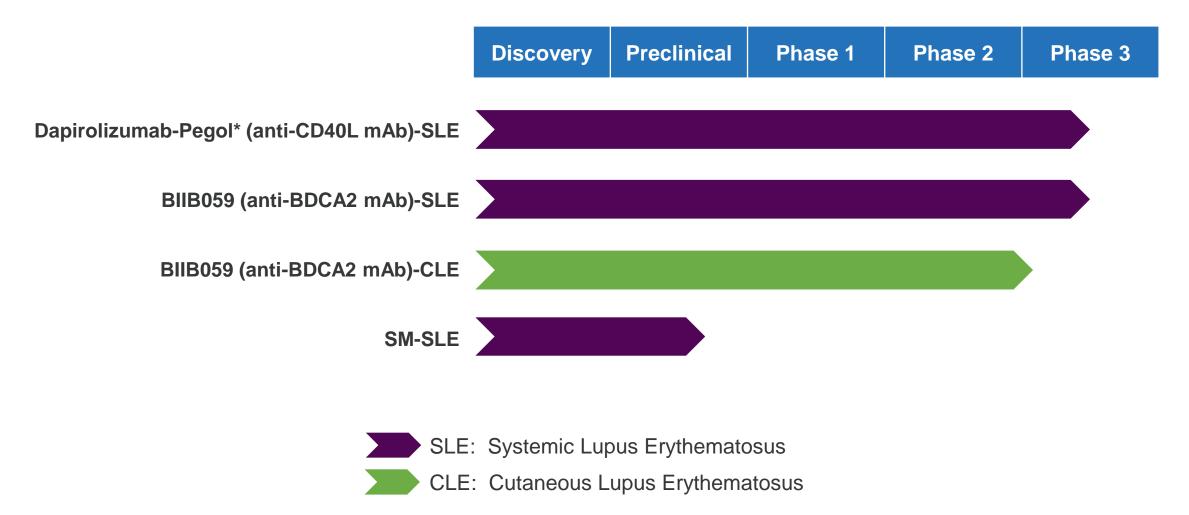
Immunology as a therapeutic area to Biogen



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Biogen Lupus portfolio has multiple Phase 3 assets



*Dapirolizumab Pegol – collaboration with UCB BDCA2 = blood dendritic cell antigen 2; mAb = monoclonal antibody; SM = small molecule

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Perspectives: We believe we can lead in Lupus

Execute	 Phase 3 assets Dapirolizumab Pegol and BIIB059 represent potential first in class molecules anchored on genetic and/or human validation in early clinical development Increased prevalence and severity of lupus in underserved populations provides a unique opportunity to demonstrate our commitment to improving health equity
Maximize	 Potential new assets leveraging our expertise in key biological pathways: Type-I Interferon (IFN)/plasmacytoid dendritic cells (pDC) directed B-cell directed

Potential for Life Cycle Management (LCM) and growth

- Advances in genetics + Artificial Intelligence (AI) tools = match of mechanism to disease
- Translational biomarkers to establish Proof of Biology (POB) + efficient Proof of Concept (POC) study design = higher Probability of Success (POS) opportunities for LCM in autoimmune diseases with high unmet need

Cutaneous Lupus Erythematosus (CLE) and Systemic Lupus Erythematosus (SLE): Chronic autoimmune diseases with high unmet needs

CLE: Skin-based form of lupus

- Genetic predisposition, ultraviolet irradiation, and certain pharmaceutical agents may trigger immune responses in CLE^{1,2}
- Symptoms including photosensitivity, rash, pain, and pruritis (itch)^{4,5}
- Skin damage, including scarring and skin atrophy, occurs in some chronic forms⁵
- Most subjects with CLE may not develop systemic manifestations⁶







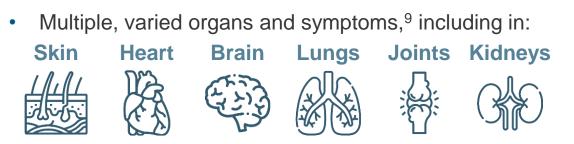
DLE

Acknowledgement: DermNet New Zealand

ACLE = acute cutaneous lupus erythematosus; CLE = cutaneous lupus erythematosus; DLE = discoid lupus erythematosus; SCLE = subacute lupus erythematosus; SLE = systemic lupus erythematosus;

SLE: Lupus impacting multiple organs

- Genetic predisposition and environmental factors contribute to the development of SLE^{1,2}
- Impacts ~4M people worldwide; 90% women and most prevalent during child-bearing years^{2,3}
- More common and severe among non-Caucasians^{2,3,7}
- Increased risk of premature death (including infections and thrombotic/renal events)⁸



Wenzel J. Nat Rev Rheumatol. 2019;15(9):519-5324.
 Kaul A, et al. Nat Rev Dis Primers. 2016;2:16039.
 Biogen, Data on File;
 Ogunsanya ME, et al. Int J Womens Dermatol. 2018;4(3):152-158.
 Ribero S, et al. Clin Rev Allergy Immunol. 2017;53(3):291-305.
 Tebbe B, Orfanos CE. Lupus. 1997;6(2):96-104.
 Lewis MJ, et al. Rheumatology (Oxford). 2017;56(suppl 1):i67-i77.
 Yurkovich M, et al. Arthritis Care Res (Hoboken). 2014;66(4):608-616.
 Crampton SP, et al. Dis Model Mech. 2014;7(9):1033-1046.

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BIIB assets have distinct MOA as compared to approved therapies in SLE

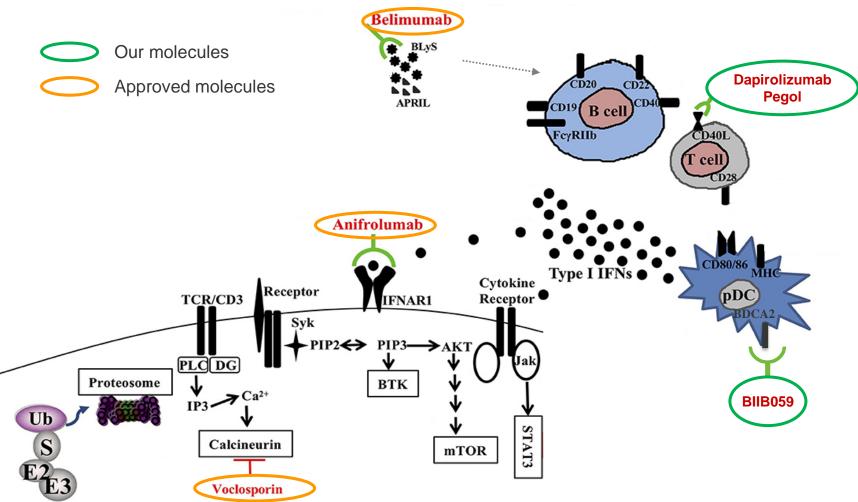


Figure: adapted from Vukelic at al. 2018: Front. Immunol., 16 November 2018 | https://doi.org/10.3389/fimmu.2018.02658

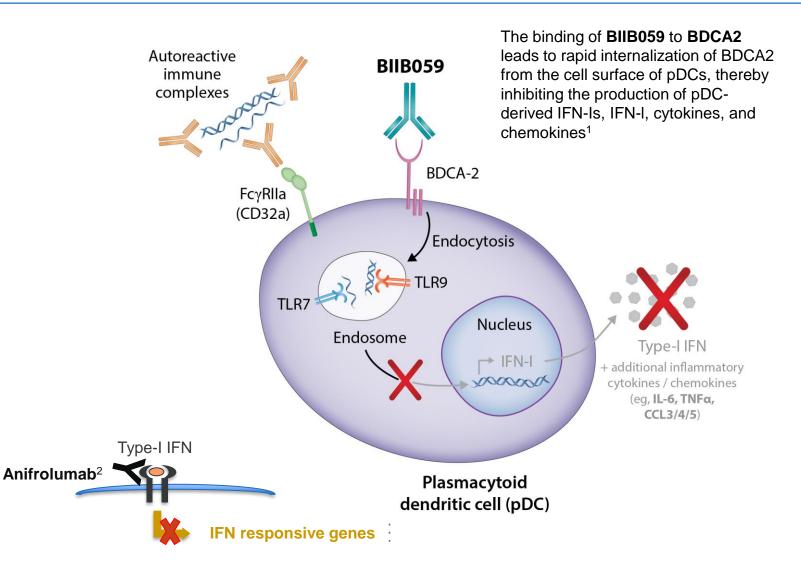
- Systemic Lupus Erythematosus (SLE)
 - Anifrolumab (Saphnelo®): mAb anti-IFNR (Approved 2021)
 - Belimumab (Benlysta®): mAb anti-BLyS (Approved 2011)
 - Dapirolizumab Pegol: polyethylene glycol (PEG)-conjugated antigenbinding (Fab') fragment anti-CD40L (NCT04294667)
 - BIIB059: mAb anti-BDCA2 (NCT04895241)

Lupus Nephritis (LN)

- Voclosporin (Lupkynis®): SM calcineurin inhibitor (Approved 2020)
- Belimumab (Benlysta®): mAb anti-BLyS (Approved 2020)

BIIB059: Anti-BDCA2 Antibody, has a potentially differentiated mechanism of action which is distinct from Anifrolumab

- BIIB059 is a humanized monoclonal antibody against human BDCA2, engineered as IgG1 with full effector function
- BIIB059 leads to BDCA2 internalization and inhibition of all Type I IFN and pDC-derived proinflammatory mediators that are implicated in SLE/CLE
- BIIB059 inhibits pDC-derived Type I IFNs by pDCs at site of disease while preserving the protective Type I IFN response to viruses in all other cells

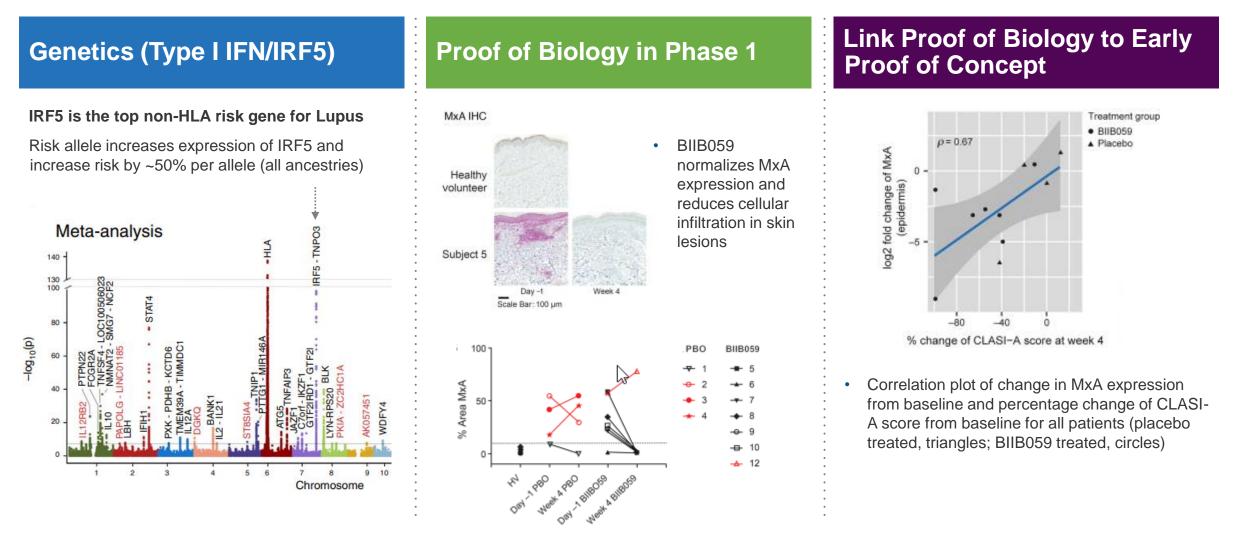


1. Pellerin A, et al. EMBO Mol Med. 2015;7(4):464-476

2. Anifrolumab: Riggs JM, et al. Lupus Sci Med 2018, 5:e000261



De-risking approach to BIIB059 pathway: supporting genetic evidence and early Proof of Biology/Proof of Concept (POB/POC)



Furie R, et.al. Monoclonal antibody targeting BDCA2 ameliorates skin lesions in systemic lupus erythematosus; *J Clin Invest* 2019 2019 Mar 1;129(3):1359-1371. CLASI-A = Cutaneous Lupus Erythematosus Disease Area and Severity Index- Activity; MxA: Myxovirus resistance protein A; PBO = placebo

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BIIB059 Clinical Development suggests promising efficacy in skin in Phase 1

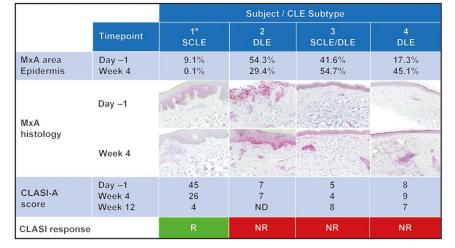
First in Human (FIH) Study

- 230LE101 SAD-MAD in HV and 1 cohort SLE with active skin manifestation (NCT02106897)¹
 - PK/PD correlation established
 - Single dose of BIIB059 in SLE patients dampened expression of interferon responsive genes in the blood and interferon responsive proteins (MxA) in the skin = Proof of Biology
 - Early signs of efficacy
 - Acceptable safety

 Furie R, et.al. Monoclonal antibody targeting BDCA2 ameliorates skin lesions in systemic lupus erythematosus; *J Clin Invest* 2019 2019 Mar 1;129(3):1359-1371

HV = Healthy Volunteers; MAD = multiple-ascending-dose, PK = pharmacokinetic, PD = pharmacodynamic, SAD = single-ascending-dose

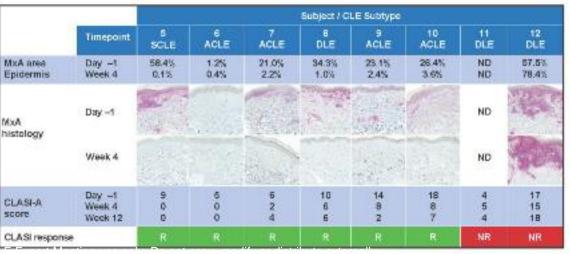
Placebo



1 of 4 placebo-treated patients showed a response as denoted by 4-point reduction, due to initiation of corticosteroid therapy

*Subj 1 initiated steroid during study (Solumedrol IV 125 mg at week 6 followed by 3 days of prednisone 8 mg)

BIIB059



CLASI Response is defined as a ≥4-point reduction from baseline in CLASI-A at Week 4 or Week12

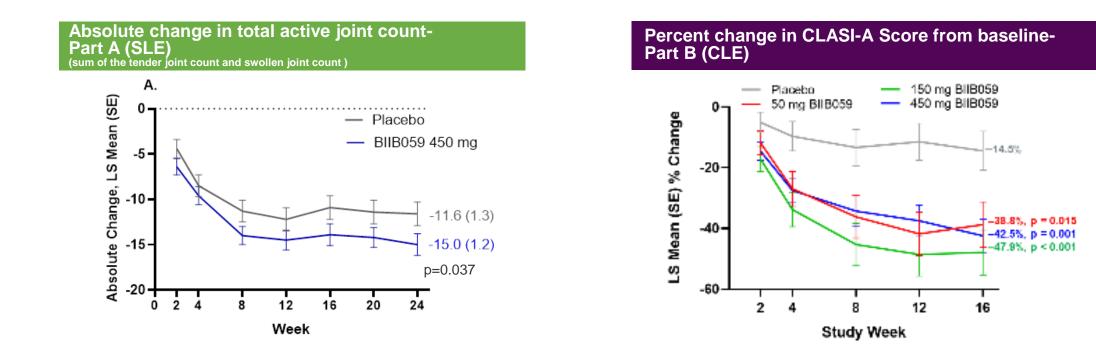
6 out of 8 BIIB059treated subjects show reduced MxA expression in skin and reduced CLASI-A Score

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BIIB059 clinical development suggests promising efficacy in skin and joint manifestation in Phase 2

Phase 2 Study

- 230LE201 LILAC Study: A 2-Part RCT in SLE (Part A) and CLE (Part B) Populations (NCT02847598) achieved primary endpoints in Part A (change in total active joint count) in SLE and Part B (change in CLASI-dose response) in CLE
- BIIB059 demonstrated a favorable safety profile



https://clinicaltrials.gov/ct2/show/NCT02847598; Werth et al, EULAR 2020, OP0193 DOI: 10.1136/annrheumdis-2020-

eular.1291; Furie et al. ACR 2020, 0935; <u>https://acrabstracts.org/abstract/efficacy-and-safety-results-from-a-phase-2-randomized-double-blind-trial-of-biib059-an-anti-blood-dendritic-cell-antigen-2-antibody-in-sle/ https://acrabstracts.org/abstract/biib059-a-humanized-monoclonal-antibody-targeting-blood-dendritic-cell-antigen-2-onplasmacytoid-dendritic-cells-shows-dose-related-efficacy-in-a-phase-2-study-in-participants-with-active-cutaneous/</u>

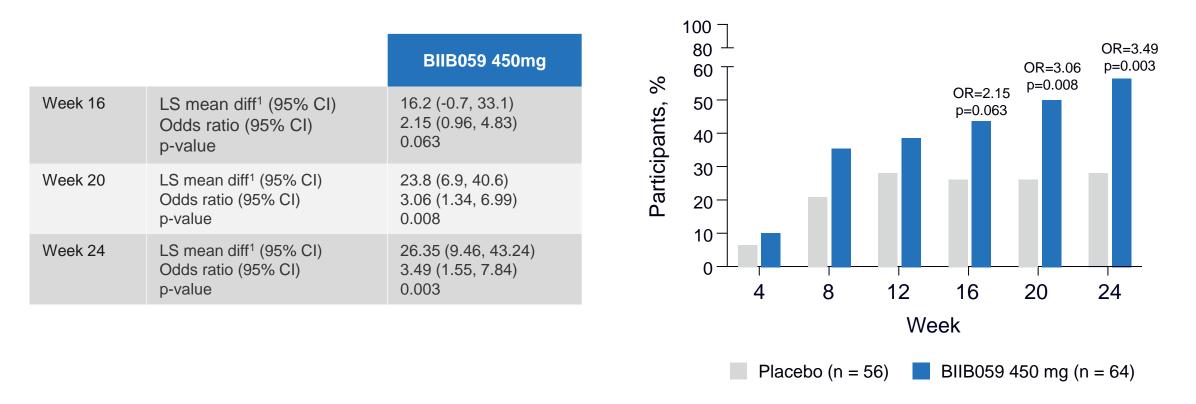
CLE: Cutaneous Lupus Erythematosus; SLE: Systemic Lupus Erythematosus LS: Least Squares, SE: Standard Error

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BIIB059 Phase 2 data demonstrated reduction in disease activity in SLE on registration endpoint (secondary endpoint Phase 2)

Phase 2 secondary endpoint: Proportion of subjects with a SLE Responder Index (SRI) of ≥4 (SRI-4) (Part A- SLE)



Furie et al., ACR 2020 <u>https://acrabstracts.org/abstract/efficacy-and-safety-results-from-a-phase-2-</u> randomized-double-blind-trial-of-biib059-an-anti-blood-dendritic-cell-antigen-2-antibody-in-sle/

LS = least squares; diff¹ = difference from placebo; OR = odds ratio

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BIIB059 today and tomorrow

Topaz Phase 3 SLE studies

- A Multicenter, Randomized, Double-Blind, Placebo-Controlled, Phase 3 Study to Evaluate the Efficacy and Safety of BIIB059 in Adult Participants With Active Systemic Lupus Erythematosus Receiving Background Nonbiologic Lupus Standard of Care
- 2 doses of BIIB059 or Placebo
- Primary Efficacy evaluated at Week 52: SRI-4
- Secondary endpoints will also assess
 organ-specific outcomes

Ongoing and future activities

- FPI in Topaz 1 (NCT04895241) June 2021
- FPI in Topaz 2 (NCT04961567), twin Phase 3 study, August 2021
- CLE planned
- Potential to conduct Life Cycle Management (LCM) in diseases where pDC/Type I IFN play a critical role



Dapirolizumab Pegol (DZP): The first anti-CD40L in Phase 3 in autoimmunity leveraging strong preclinical and clinical validation

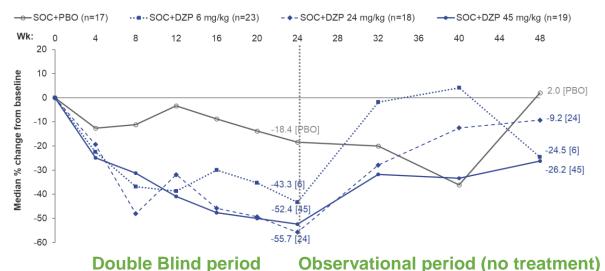
CD40/CD40L is a Cardinal Pathway in Autoimmunity

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- Considerable pharmacological evidence developed over >20 years suggests that blockade of the pathway is efficacious in inflammatory and autoimmune conditions
- Dapirolizumab Pegol (DZP) has been studied in multiple pre-clinical models including lupus models with proof of concept being demonstrated
- No evidence of platelet activation in human or rhesus macaque platelets and no evidence of increased thromboembolic events in the development program at present

DZP Demonstrated POB on anti-dsDNA Level

 Anti-double stranded DNA (Anti-dsDNA) demonstrated improvement across all DZP groups at Week 24 vs placebo. Following DZP withdrawal, anti-dsDNA generally worsened and returned to baseline



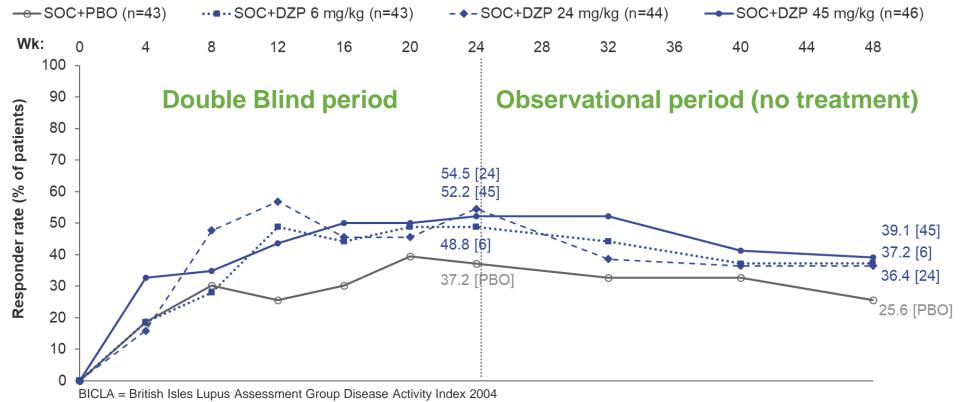
Anti-dsDNA: anti double stranded DNA; PBO: placebo; SOC: standard of care.

Furie et al., *Rheumatology* 2021 May 6;keab381. doi: 10.1093/rheumatology/keab381; NCT02804763



Results of Dapirolizumab Pegol Phase 2 Lupus study on BICLA

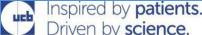
A multi-center, Randomized, Double-blind, Placebo-controlled, Parallel-group, Dose-ranging Study Followed by an Observational Period to Evaluate the Efficacy and Safety of Dapirolizumab Pegol in Subjects With Moderately to Severely Active Systemic Lupus Erythematosus



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The primary analysis for BICLA response used Multiple Comparison Procedure–Modeling (MCP-Mod) methodology to identify the best candidate dose-response model: BICLA responder rates did not fit pre-specified dose-response models (best-fitting model [Emax]: p=0.07).

Furie et al., Rheumatology 2021 May 6;keab381. doi: 10.1093/rheumatology/keab381; NCT02804763



DZP today and tomorrow

PHOENYCS GO Phase 3 Study

- Phase 3 double-blind, multi-center, randomized, placebo-controlled, parallel group, global study, to evaluate the efficacy and safety of DZP in patients (N=450) with moderately to severely active SLE despite standard of care treatment (NCT04294667)
- Primary endpoint is achievement of BICLA response at week 48

Ongoing and Future Activities

- PHOENYCS GLIDE Open Label Extension (OLE, NCT04976322) initiated
- Scientific relevance of the pathway in multiple autoimmune diseases are under assessment for additional indications





We believe Biogen has great potential in Lupus

Biogen's deep and well-established areas of R&D expertise positions us to be a leader in Lupus and other potential autoimmune diseases of high unmet medical need

Expertise and History in Immunology	Potential to Launch the First Portfolio in Lupus with DZP and BIIB059	Future Opportunity
 Utilizing decades of knowledge in immunological pathways 	 Two assets with human validation Strong development 	 Capitalizing on pDC and B- cell biology for assets in Lupus
 Expertise in multiple modalities targeting immune cells 	expertise in Lupus and MS	 Life Cycle Management (LCM) opportunities for lead assets

