

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**SCHEDULE 14A**

**PROXY STATEMENT PURSUANT TO SECTION 14(a) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to § 240.14a-12

**BIOGEN IDEC INC.**

(Name of Registrant as Specified In Its Charter)

**N.A.**

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
  - Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
    - (1) Title of each class of securities to which transaction applies:
    - (2) Aggregate number of securities to which transaction applies:
    - (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
    - (4) Proposed maximum aggregate value of transaction:
    - (5) Total fee paid:
  - Fee paid previously with preliminary materials.
  - Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
    - (1) Amount Previously Paid:
    - (2) Form, Schedule or Registration Statement No.:
    - (3) Filing Party:
    - (4) Date Filed:
-

The logo for Biogen Idec, featuring the company name in a bold, lowercase, sans-serif font. The text is contained within a white rectangular box with a black border and a slight 3D effect, set against a light gray background. A yellow square is located in the top right corner of the overall slide design.

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**Biogen Idec Q1 2009 Earnings  
Conference Call and Webcast**

**April 16, 2009**

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# Forward Looking Statements and Important Information

This presentation includes forward-looking statements about:

- our 2009 guidance, including our expected revenues, expenses, earnings, tax rate and capital expenditures
- our financial and operational goals through 2010
- estimates of sales and the competitive profile of our products and the size and growth of the markets for our products
- the anticipated development and timing of programs in our clinical pipeline
- the sales potential of TYSABRI®

Each forward-looking statement is subject to risks and uncertainties that could cause actual results to differ materially from those that we express or imply, including our continued dependence on our two principal products, AVONEX® and RITUXAN®, the uncertainty of success in commercializing other products including TYSABRI®, the occurrence of adverse safety events with our products, competitive pressures, changes in the availability of reimbursement for our products, our dependence on collaborations over which we may not always have full control, failure to execute our growth initiatives, possible adverse impact of government regulation, problems with our manufacturing processes and our reliance on third parties, the impact of the global credit crisis, the market, interest and credit risks associated with our portfolio of marketable securities, our significant investment in a manufacturing facility currently under development, our ability to attract and retain qualified personnel, the risks of doing business internationally, the actions of activist shareholders, fluctuations in our operating results, our ability to protect our intellectual property rights and the cost of doing so, product liability claims, fluctuations in our effective tax rate, our level of indebtedness, environmental risks, aspects of our corporate governance and collaborations and the other risks and uncertainties that are described in Item 1.A. Risk Factors in our annual report on Form 10-K and in other reports we file with the SEC.

These forward-looking statements speak only as of the date of this presentation, and we do not undertake any obligation to publicly update any forward-looking statements, whether as a result of new information, future events, or otherwise.

Biogen Idec and its directors, executive officers and other members of its management and employees may be deemed to be participants in the solicitation of proxies from the stockholders of Biogen Idec in connection with the Company's 2009 annual meeting of stockholders. On April 1, 2009, Biogen Idec filed a preliminary proxy statement with the Securities and Exchange Commission (the "SEC") and will file a definitive proxy statement and other materials concerning the proposals to be presented at the Company's 2009 annual meeting. Information concerning the interests of participants in the solicitation of proxies is included in the proxy statement.

**THE PROXY STATEMENT CONTAINS IMPORTANT INFORMATION ABOUT BIOGEN IDEC AND THE 2009 ANNUAL MEETING OF STOCKHOLDERS.** Biogen Idec's stockholders are advised to read carefully the proxy statement, and any amendments or supplements thereto, and other materials filed by Biogen Idec in connection with the Company's 2009 annual meeting of stockholders, when available, before making any voting or investment decision. The Company's proxy statement and other materials, as well as the annual, quarterly and special reports filed with the SEC, when available, can be obtained free of charge at the SEC's web site at [www.sec.gov](http://www.sec.gov) or from Biogen Idec at [www.biogenidec.com](http://www.biogenidec.com). The Company's definitive proxy statement and other materials will also be available for free by writing to Biogen Idec Inc., 14 Cambridge Center, Cambridge, MA 02142 or by contacting our proxy solicitor, Innisfree M&A Incorporated, by toll-free telephone at (877) 750-5836 or by e-mail at [info@innisfreema.com](mailto:info@innisfreema.com).

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# Q1 2009 Earnings Call Agenda

## Prepared Remarks

Introduction	Elizabeth Woo, Vice President, Investor Relations
Overview	Jim Mullen, Chief Executive Officer
Commercial Update	Bill Sibold, Senior Vice President, US Commercial
AAN Preview	Alfred Sandrock, MD, PhD, Senior Vice President, Neurology R&D
Financial Performance	Paul Clancy, Chief Financial Officer

## Questions & Answers

Jim Mullen, Chief Executive Officer  
Bill Sibold, Senior Vice President, US Commercial  
Alfred Sandrock, MD, PhD, Senior Vice President, Neurology R&D  
Paul Clancy, Chief Financial Officer  
Cecil Pickett, PhD, President, R&D

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**James Mullen**  
**Chief Executive Officer**

**Business Overview**

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# Q1 2009 Overview

## *Products, Performance and Pipeline*

- Strong Financial Performance
  - Revenues +10% y/y
  - GAAP diluted EPS +56% y/y
  - Non-GAAP diluted EPS +27% y/y
- Solid Product Performance
  - AVONEX<sup>®</sup> worldwide revenues of \$555 million, +4% y/y
  - Revenues to Biogen Idec from RITUXAN<sup>®</sup> of \$279 million, +13% y/y
  - TYSABRI<sup>®</sup> worldwide in market revenues of \$227 million, +42% y/y
- Pipeline Advancing
  - 20 products in Phase 2 and beyond
  - Significant growth in number of registrational trials expected by year end 2009

**Q1 Results Consistent with 2009 Guidance**

Note: See Table 3 from Biogen Idec's Q109 earnings press release or the end of this presentation for reconciliation of GAAP diluted EPS to non-GAAP diluted EPS.

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# Highest Quality Pipeline

## Moody's Investors Service Research Rates Biogen Idec:

### Highest on late-stage pipeline quality

Biogen Idec (Baa3)	54.3%
Allergan (A3)	31.8%
Schering-Plough (Baa1)	27.7%
J&J (Aaa) / Pharma Only**	27.5%
Amgen (A3)	23.8%
Genentech (A1*)	21.0%
Wyeth (A3*)	20.1%
Eli Lilly & Company (A1)	18.8%
Bristol-Myers Squibb (A2)	16.8%
Merck & Co., Inc. (Aa3)	16.5%
Abbott (A1) / Pharma Only**	14.2%
J&J (Aaa) / Total Company**	11.4%
Abbott (A1) / Total Company**	11.4%
Pfizer (Aa1*)	10.0%

= Highest score (> 30%)  
 = Lowest score (< 15%)

\* Ratings under review  
 \*\* Ratios shown on both bases for J&J and Abbott

### Most pipeline diversity

Merck & Co., Inc. (Aa3)	17.4%
Pfizer (Aa1*)	20.6%
Wyeth (A3*)	21.7%
Biogen Idec (Baa3)	22.5%
Schering-Plough (Baa1)	26.1%
Johnson & Johnson (Aaa)	26.7%
Bristol-Myers Squibb (A2)	29.0%
Abbott Laboratories (A1)	29.6%
Genentech (A1*)	35.5%
Allergan (A3)	35.7%
Eli Lilly & Company (A1)	39.2%
Amgen (A3)	83.9%

= Most diverse (< 25%)  
 = Least diverse (>35%)

\* Ratings under review

Issuer Scorecard: Large U.S. Pharmaceutical Companies published February 2009

- Most recent rating methodology mapping for 12 large U.S.-based pharmaceutical and biotech companies
- Ranking of the 12 companies from strongest to weakest on several important criteria

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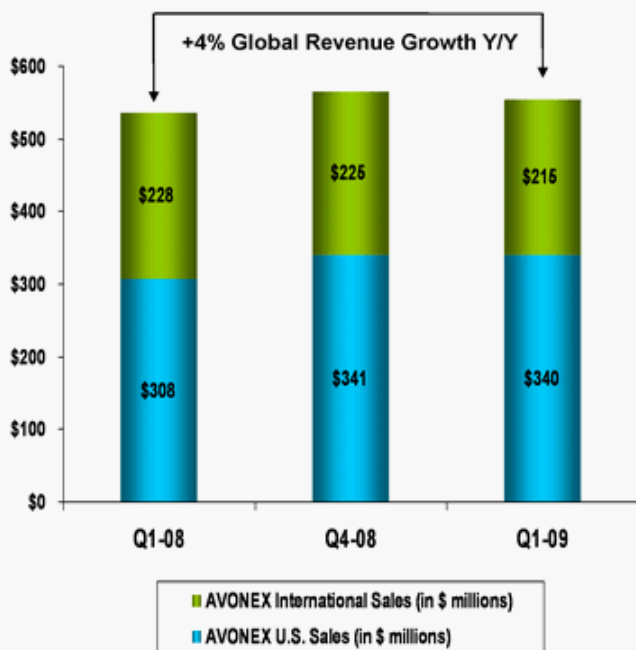
**Bill Sibold**  
**Senior Vice President, US Commercial**

**Commercial Update**

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**Most prescribed MS therapy & 13 years as market leader**



**AVONEX Long Term Data**

**ASSURANCE Data at ECTRIMS 2008**

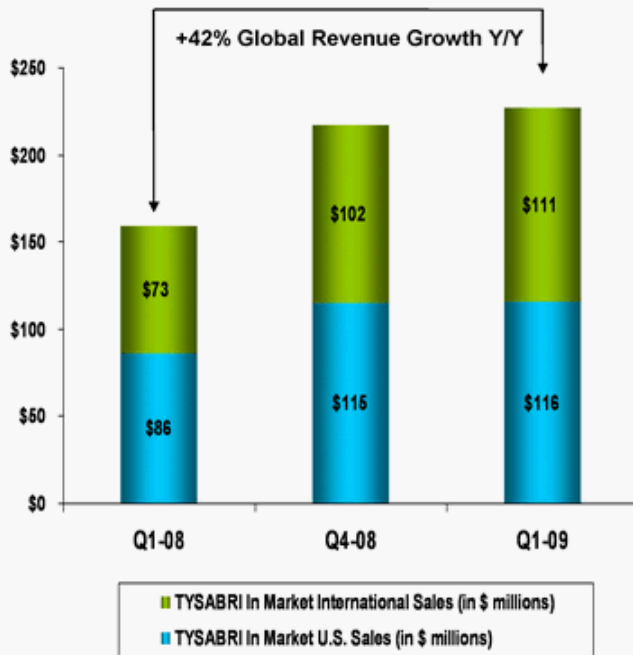
- 15 year follow up data, since the original pivotal trial
- Reduced disability progression, greater quality of life and significantly greater sense of independence in self care vs. patients who switched or discontinued therapy

**CHAMPIONS Data at AAN 2009**

- 10 year extension data
- Longest follow-up of Clinically Isolated Syndrome (CIS) in High Risk Patients

# TYSABRI

## A New Level of Efficacy



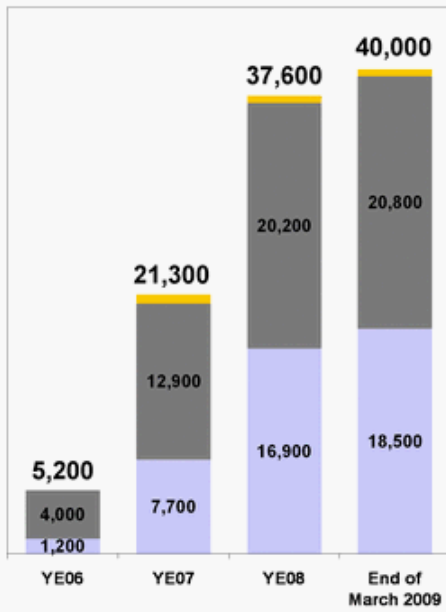
### TYSABRI Progress and Data

#### Making Progress on 2009 Marketing Plan

- Further communicate TYSABRI's unprecedented efficacy
- Increase physician comfort in diagnosing and treating PML
- Translate improved benefit/risk understanding into increased and sustained use

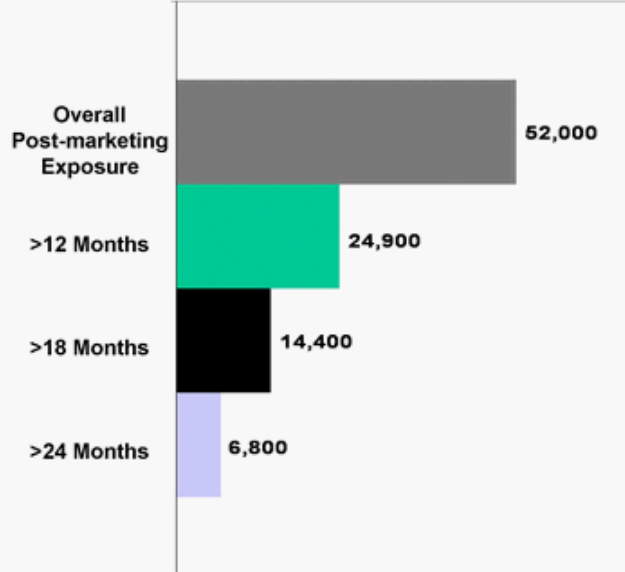
14 Company Sponsored Posters and Presentations at AAN

**TYSABRI Utilization**



■ Intl Commercial ■ US Commercial ■ Clinical Trials

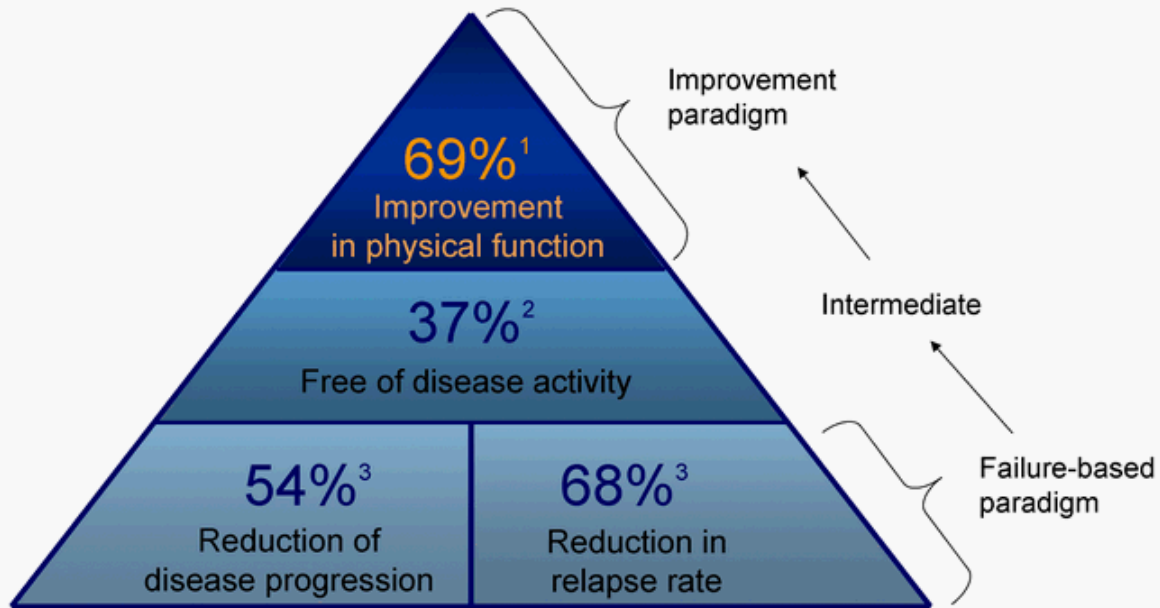
**TYSABRI Post-Marketing Exposure**



Note: Post-marketing exposure data includes patients exposed since November 23, 2004 and excludes approximately 4,700 patients exposed in clinical trials. Of the clinical trial patients, 2,100 were exposed for >12 months; 1,800 were exposed for >18 months; 1,400 were exposed >24 months.

# TYSABRI

## A New Level of Efficacy



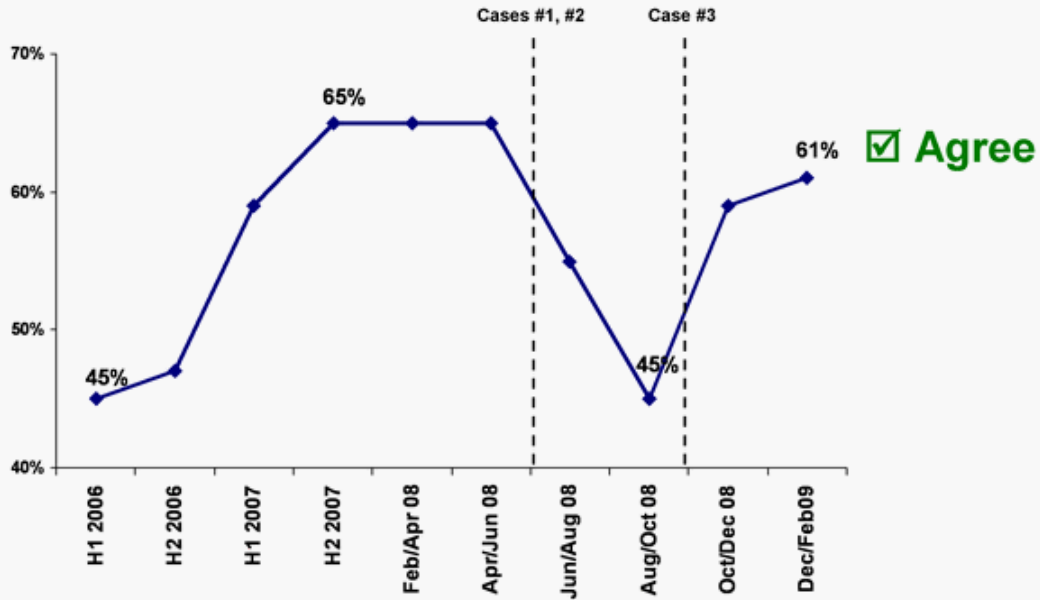
1. Munschauer, et al. Natalizumab Significantly Increases the Cumulative Probability of Sustained Improvement in Physical Disability, Abstract #P474 Presented at the World Congress on Treatment and Research in Multiple Sclerosis, September 2008, Montréal, Canada. Based on a post hoc subset analysis at two years.
2. Havrdova, et al. Lancet neurology February 9, 2009 S1474-4422(09)70021-3. Effect of natalizumab on clinical and radiological disease activity in multiple sclerosis: a retrospective analysis of the Natalizumab Safety and Efficacy in Relapsing-Remitting Multiple Sclerosis (AFFIRM) study. Free of disease activity defined as no activity in clinical measures (no relapses and no sustained disability progression) or radiological measures (no Gd+ lesions and no new or enlarging T2 lesions).
3. Polman CH, et al. N Engl J Med. 2006;354:899-910.



# TYSABRI

## Confidence Returning Among MS Prescribers

“TYSABRI’s benefits outweigh the risk it poses to MS patients.”

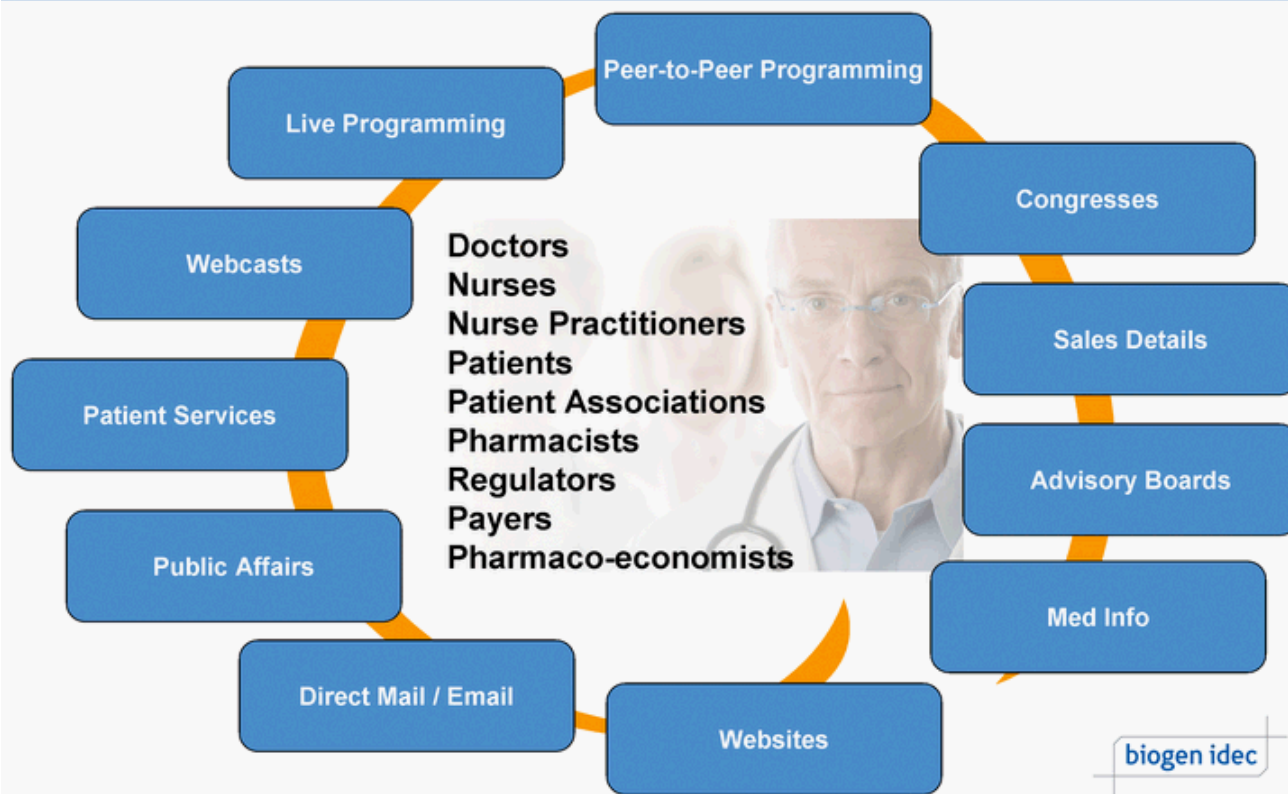


Source: US data; Neurologist Metrics Tracker; Top 3 boxes on a 7 point scale.

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# Comprehensive Dialogue with Our Customers

*Thousands of Interactions With Each of Our Audiences*



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**Alfred Sandrock, M.D., Ph.D.**  
**Senior Vice President, Neurology R&D**

**R&D Update**

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# Biogen Idec at AAN

25 company-sponsored platform and poster presentations at the 61st Annual Meeting of the American Academy of Neurology (AAN)  
April 25 – May 2, 2009 in Seattle

## Pipeline Products

- **Daclizumab**
  - A poster focusing on results from the Phase II CHOICE trial, showing that reduced T-cell activation may contribute to the compound's activity in MS
- **BG-12**
  - Two posters on BG-12 provide evidence that the compound may have a dual mechanism of action thought to demonstrate anti-inflammatory and neuroprotective properties
- **PEG IFN**
  - Two PEG IFN posters on Phase I data, supporting the advancement of the compound into a Phase III clinical trial by mid-year 2009

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# Biogen Idec at AAN Continued

25 company-sponsored platform and poster presentations at the 61st Annual Meeting of the American Academy of Neurology (AAN)  
April 25 – May 2, 2009 in Seattle

## Marketed Products

- **AVONEX**
  - The 10-year follow up from the CHAMPIONS extension study, which is the longest follow-up of CIS patients who start therapy before or shortly after the development of their disease
  
- **TYSABRI**
  - An analysis showing that TYSABRI may aid in the repair of MS-related damage to the myelin sheath, as well as possibly protect it from further damage
  - Data from a post-hoc analysis showing that select patients with relapsing MS saw an improvement of physical function as measured on the EDSS scale
  - A presentation of updated TYSABRI safety information

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**Paul Clancy**  
**Chief Financial Officer**

**Financial Performance**

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## Q1 2009 Financial Worksheet

### • Revenues (\$ millions)

	Q1 2008	Q1 2009	% $\Delta$	Notes
<i>AVONEX U.S. Revenues</i>	\$308	\$340	10%	
<i>AVONEX International Revenues</i>	\$228	\$215	(5%)	
<b>Total AVONEX Sales</b>	<b>\$536</b>	<b>\$555</b>	<b>4%</b>	
TYSABRI Revenue to BIIB	\$115	\$165	44%	
<b>Total Product Sales</b>	<b>\$665</b>	<b>\$733</b>	<b>10%</b>	
<i>RITUXAN US Profit Share</i>	\$158	\$180	14%	
<i>RITUXAN Reimbursement</i>	\$13	\$15	18%	
<i>RITUXAN ex-US Revenues</i>	\$77	\$84	10%	
Total Revenue from Unconsolidated Joint Business [RITUXAN <sup>®</sup> ]	\$247	\$279	13%	
Royalties	\$24	\$24	0%	
<b>Total Revenue</b>	<b>\$942</b>	<b>\$1,036</b>	<b>10%</b>	

Note: Numbers may not foot due to rounding

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# Q1 2009 Financial Worksheet

## • Costs and Expenses (\$ millions)

	Q1 2008	Q1 2009	% $\Delta$	Notes
Non-GAAP Cost of Sales <sup>1</sup>	\$101	\$98	(3%)	
<i>% of Product Sales</i>	15.2%	13.4%		
Non-GAAP R&D Expenses <sup>2</sup>	\$255	\$275	8%	
<i>% of Total Revenues</i>	27.1%	26.5%		
Non-GAAP SG&A Expenses <sup>3</sup>	\$213	\$217	2%	
<i>% of Total Revenues</i>	22.6%	21.0%		
Collaboration Profit (Loss) Sharing [TYSABRI]	\$21	\$43	100%	

Note: Numbers may not foot due to rounding

1. For Q1'08 and Q1'09 there were no adjustments between GAAP and non-GAAP cost of sales.

2. For Q1'08 GAAP R&D expense was \$258 million and 27.4% of Total Revenues, non-GAAP R&D expense excludes \$0.8 million related to the expenses paid by Cardokine and \$2.7 million in stock option expense. For Q1'09 GAAP R&D expense was \$279 million and 27.0% of Total Revenues, non-GAAP R&D expense excludes \$1.6 million related to the expenses paid by Cardokine, \$1.0 million in restructuring and \$2.2 million in stock option expense.

3. For Q1'08 GAAP SG&A expense was \$216 million and 22.9% of Total Revenues, non-GAAP SG&A expense excludes \$3.1 million in stock option expense. For Q1'09 GAAP SG&A expense was \$222 million and 21.4% of Total Revenues, non-GAAP SG&A expense excludes \$0.1 million in restructuring and \$4.5 million in stock option expense.

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## Q1 2009 Financial Worksheet

- Other Selected Financials (\$ millions except EPS)

	Q1 2008	Q1 2009	% $\Delta$	Notes
Other income, net <sup>1</sup>	\$3.1	\$6.8	na	
Non-GAAP Tax Rate <sup>2</sup>	28.6%	24.5%		
<b>Non-GAAP Net Income attributable to Biogen Idec, Inc.<sup>3</sup></b>	<b>\$250</b>	<b>\$306</b>	<b>22%</b>	
Weighted average shares used in calculating diluted EPS (millions)	299.5	289.7		
<b>Non-GAAP EPS<sup>3</sup></b>	<b>\$0.83</b>	<b>\$1.05</b>	<b>27%</b>	

1. For Q1'08 and Q1'09 other income, net there were no adjustments between GAAP and non-GAAP. Pursuant to the adoption of Statement of Financial Accounting Standards No. 160, Noncontrolling Interests in Consolidated Financial Statements, other income, net excludes \$2.7M and \$2.6M attributable to minority interest (now called noncontrolling interest) for the quarters ended March 31, 2008 and 2009, respectively.

2. For Q1'08 GAAP tax rate was 33.4%. For Q1'09 GAAP tax rate was 20.9%. The difference between the GAAP and non-GAAP tax rate for all periods is a result of the cumulative effects of the reconciliation that can be found on Table 3 from Biogen Idec's Q1'09 earnings press release or the end of this presentation and the footnotes to the prior slide of this presentation.

3. See Table 3 from Biogen Idec's Q1'09 earnings press release or the end of this presentation for the most directly comparable GAAP net income attributable to Biogen Idec, Inc. and diluted GAAP EPS, with a reconciliation to the non-GAAP net income attributable to Biogen Idec, Inc. and diluted non-GAAP EPS.

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# Full Year 2009 Financial Guidance Confirmed

- Revenue growth is expected to be in the high single digits.
- Operating Expenses, excluding collaboration profit share, between \$2.0 to \$2.1 billion.
- R&D is expected to be approximately 26-28% of total revenue.
- SG&A is expected to be approximately 19-20% of total revenue.
- Non-GAAP tax rate is expected to be between 28-30%. GAAP tax rate is expected to be between 32%-34%. The difference between the GAAP and non-GAAP tax rate is the result of the full year effects of the reconciling items detailed at the end of this presentation.
- Non-GAAP diluted EPS is expected to be above \$4.00. GAAP diluted EPS is expected to be above \$2.80.
- Capital Expenditures in the range of \$210-\$250 million.



Note: See Table 3 from Biogen Idec's Q1'09 earnings press release or the end of this presentation for reconciliation of our GAAP to non-GAAP guidance.

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# GAAP to non-GAAP Reconciliation

## Q1-09 Diluted EPS & Net Income Attributable to Biogen Idec and FY09 Guidance

TABLE 3  
Biogen Idec Inc.  
March 31, 2009  
Condensed Consolidated Statements of Income - Non-GAAP  
(in millions, except per share amounts)  
(unaudited)

EARNINGS PER SHARE	Three Months Ended March 31,	
	2009	2008
GAAP earnings per share - Diluted	\$ 0.84	\$ 0.54
Adjustments to net income attributable to Biogen Idec Inc. (as detailed below)	0.21	0.29
Non-GAAP earnings per share - Diluted	<u>\$ 1.05</u>	<u>\$ 0.83</u>

An itemized reconciliation between net income attributable to Biogen Idec Inc. on a GAAP basis and net income attributable to Biogen Idec Inc. on a non-GAAP basis is as follows:

GAAP net income attributable to Biogen Idec Inc.	\$ 244.0	\$ 163.1
Adjustments:		
R&D: Restructuring	1.0	-
R&D: Stock option expense	2.2	2.7
R&D: Expenses paid by Cardikine	1.6	0.8
SG&A: Restructuring	0.1	-
SG&A: Stock option expense	4.5	3.1
Amortization of acquired intangible assets	89.2	74.8
In-process research and development related to the contingent consideration payment in 2008 associated with the 2006 Conforma acquisition	-	25.0
Income taxes: Income tax effect primarily related to reconciling items	(35.4)	(18.4)
Noncontrolling interest: Expenses paid by Cardikine	(1.6)	(0.8)
Non-GAAP net income attributable to Biogen Idec Inc.	<u>\$ 305.6</u>	<u>\$ 290.3</u>

### 2009 Full Year Guidance GAAP to non-GAAP adjustments

An itemized reconciliation between projected EPS on a GAAP basis and on a non-GAAP basis is as follows:

		Shares	Diluted EPS
Projected GAAP net income attributable to Biogen Idec Inc.	\$ 820.6	292.6	\$ 2.80
Adjustments:			
In-process research and development	40.0		
Stock option expense	29.3		
Amortization of acquired intangible assets	357.1		
Other items	4.0		
Income taxes	(81.7)		
Projected Non-GAAP net income attributable to Biogen Idec Inc.	<u>\$ 1,169.3</u>	<u>292.6</u>	<u>\$ 4.00</u>

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# GAAP to non-GAAP Reconciliation

## Diluted EPS and Net Income Attributable to Biogen Idec: Five Year History

Condensed Consolidated Statements of Income – Operating Basis	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
<b>GAAP diluted EPS</b>	<b>0.07</b>	<b>0.47</b>	<b>0.63</b>	<b>1.99</b>	<b>2.65</b>
Adjustment to net income attributable to Biogen Idec Inc. (see below)	1.38	1.10	1.62	0.75	1.01
Effect of FAS128 and ETIF 0306	(0.05)	-	-	-	-
<b>Non-GAAP diluted EPS</b>	<b>1.40</b>	<b>1.57</b>	<b>2.25</b>	<b>2.74</b>	<b>3.66</b>
<b>GAAP Net Income Attributable to Biogen Idec Inc. (\$M)</b>	<b>25.1</b>	<b>160.7</b>	<b>217.5</b>	<b>638.2</b>	<b>783.2</b>
COGS – Fair value step up of inventory acquired from Biogen and Fumapharm	295.5	34.2	7.8	-	-
COGS – Amevive divestiture	-	36.4	-	-	-
R&D – Severance and restructuring	3.1	20.3	0.3	1.2	1.2
R&D – Sale of plant	-	1.9	-	-	-
R&D – Expenses paid by Cardiokine	-	-	-	-	5.2
SG&A – Merger related and purchase accounting costs	-	-	0.1	-	-
SG&A – Severance and restructuring	9.3	19.3	2.0	0.6	3.8
Amortization of intangible assets primarily related to Biogen merger	347.7	302.3	267.0	257.5	332.7
In-process R&D related to the Biogen Idec merger, acquisitions of Conformia, Syntonix, and Fumapharm, and consolidation of Cardiokine, Neurimmune and Escoubloc and contingent consideration payment in 2008 associated with the 2006 Conformia acquisition	-	-	330.5	84.2	25.0
Loss/(gain) on settlement of license agreements with Fumedica and Fumapharm	-	-	(6.1)	-	-
(Gain)/loss on sale of long lived assets	-	111.8	(16.5)	(0.4)	(9.2)
Other income, net: Gain on sale of long lived assets	-	-	-	(7.1)	-
Write down of investments	12.7	-	-	-	-
Income taxes: Income tax effect primarily related to reconciling items	(195.4)	(145.2)	(70.3)	(65.5)	(81.9)
Stock option expense	-	-	44.5	35.6	26.2
Net Income Attributable to Non-Controlling Interests: Consolidation of Cardiokine and Neurimmune and expenses paid by Cardiokine	-	-	-	(65.2)	(5.2)
<b>Non-GAAP Net Income Attributable to Biogen Idec Inc.</b>	<b>498.0</b>	<b>541.7</b>	<b>776.8</b>	<b>879.1</b>	<b>1,081.0</b>

Notes: The non-GAAP financial measures presented in this table are utilized by Biogen Idec management to gain an understanding of the comparative financial performance of the Company. Our non-GAAP financial measures are defined as reported, or GAAP, values excluding (1) purchase accounting and merger-related adjustments, (2) stock option expense and the cumulative effect of an accounting change relating to the initial adoption of SFAS No. 123R and (3) other items. Our management uses these non-GAAP financial measures to establish financial goals and to gain an understanding of the comparative financial performance of the Company from year to year and quarter to quarter. Accordingly, we believe investors' understanding of the Company's financial performance is enhanced as a result of our disclosing these non-GAAP financial measures. Non-GAAP net income attributable to Biogen Idec Inc. and non-GAAP diluted EPS should not be viewed in isolation or as a substitute for reported, or GAAP, net income attributable to Biogen Idec Inc. and diluted EPS.

Numbers may not foot due to rounding.

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